

FINANCIAL TIMES



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Under attack: Newt Gingrich's revolution
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WORLD Business Newspaper

China warned to clamp down on foreign borrowing

China should heed the lessons of the Mexican financial crisis and further restrain foreign borrowing, which reached \$100bn at the end of last year, a senior Chinese economist has warned. Zhou Shijian, deputy president of the International Trade Research Institute, said that China's debt service ratio was deteriorating and he urged the government to clamp down on enterprises and institutions raising capital abroad. Page 18

Atlanta is second busiest airport: Atlanta has overtaken Dallas/Fort Worth and London's Heathrow to become the world's second busiest airport after Chicago's O'Hare. Page 2

Global warming dangers detailed: An increase in natural disasters caused by global warming could bankrupt some insurance companies. Reinsurance Association of America president, Frank Nutter, warned at a conference organised by Greenpeace. Page 18; Guide to global warming, Page 11; Editorial comment, Page 17

UN evacuates Kurds from Iraqi border

The UN evacuated more than 1,000 Turkish Kurdish refugees, mostly women and children, from the Iraqi border town of Zakho as Turkey pressed its anti-rebel drive in northern Iraq. Turkish president Suleyman Demirel (left) said his country's occupation of northern Iraq could last up to a year.

Turkish foreign minister named. Page 3

Canada to renew 'fish war': Canada was preparing to renew its 'fish war' against the EU by acting against Spanish trawlers in a contested area of the north-west Atlantic. Page 6

Jospin attacks Chirac promises: French Socialist presidential candidate Lionel Jospin launched an attack on Jacques Chirac, the Gaullist favourite for the April/May election, and poured scorn on his attempts to draw left-wing votes through promises of social reform. Page 2

Healthcare P&O profit predicted: Peninsular & Oriental Steam Navigation Company is expected to report an impressive profit increase for 1994. Analysts predict pre-tax profits of £220m/£350m (£513m-£570m). Page 19

China challenged on HK court: Hong Kong governor Chris Patten challenged China to explain why it objects to a plan to establish the colony's highest court before the 1997 handover. Page 4

Cuba signs nuclear weapons treaty: Cuba, where the siting of Soviet missiles in 1962 brought the US and the former Soviet Union to the brink of nuclear war, signed a treaty banning nuclear weapons in Latin America and the Caribbean. Page 6

Proposed Gazprom sale postponed: The planned sale of shares in Russian gas giant, Gazprom, to western institutional investors has been put on hold until market conditions improve. Advisers Kleinwort Benson will target international oil, gas and chemical companies. Page 19

Thailand warns on lending: The Bank of Thailand has sent a strong warning to the country's domestic and foreign banks to reign in lending to within the target loan growth rate of 24 per cent for the year. Page 4

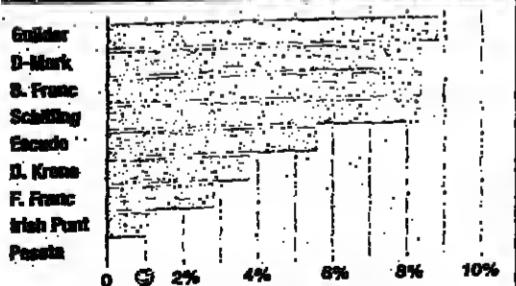
FAO criticises trade deal: Low-income developing countries which import foodstuffs are likely to be significantly worse off as a result of the Uruguay Round trade deal according to the UN's Food and Agriculture Organisation. Page 5

White House seeks Americans' release: The White House said it would work outside the UN for the release of two American defence workers sentenced by Iraq to eight years in prison for illegally entering the country after they strayed from Kuwait. Iraq spurns oil plan. Page 3

Schumacher wins opening Grand Prix: World champion Michael Schumacher, driving for Benetton, won the opening Brazilian Grand Prix in Sao Paulo after Damon Hill spun off with gearbox problems 31 laps into the 71-lap race. Britain's David Coulthard, finished second in his Williams.

European monetary systems: Tensions within the EMS eased last week as investors sold D-Marks after the currency's recent sharp gains. The spread between strongest and weakest currencies in the grid narrowed by nearly two percentage points and could narrow further this week if the Bundesbank decides to trim interest rates. Currencies. Page 23

EMS: Grid



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the Yen which move in a 2.25 per cent band.

Germany to allow strong competition for telecoms

By Michael Lindemann in Bonn and Alan Cane in London

The German telecommunications market, the most lucrative in Europe, will be open to all qualified competitors after Deutsche Telekom's monopoly is dismantled in early 1998.

Guidelines to be unveiled today by the German telecoms authorities will indicate that licences to operate voice telephony in competition with Deutsche Telekom will be available to any companies satisfying specific criteria. These will include financial standing, telecommunications experience and ability to guarantee the integrity of the network.

The decision will be welcomed by many of the world's larger telecoms operators, including AT&T of the US and British Telecommunications and Cable & Wireless of the UK, which have been forming alliances with German companies to strengthen their position in the market prior to liberalisation.

There has been nervous speculation over the past few months over the number of licences likely to be awarded. Mr Wolfgang Bötsch, the German post and telecommunications minister, has decided against awarding only a set number of licences because of fears that this would violate a constitutional right of freedom of trade.

"We are not going to say that everybody who wants to can, but rather that everybody who wants to may, as long as they fulfil the criteria," an official said.

Most European countries will be forced to open their telecoms markets in infrastructure and services to competition after January 1, 1998. Only the UK and Sweden at present operate a fully liberalised market in Europe.

Deutsche Telekom is set to be privatised next year when some

£3.2bn worth of shares will be put on the market.

BT said yesterday that it welcomed Mr Bötsch's decision. It formed an alliance earlier this year with Vial, a diversified energy company which owns a 4,000km fibre optic network.

Other groups likely to feel the benefit are Thyssen, the steelmaker, which has formed a joint venture with Bell South of the US. Veba, an energy and chemicals group which has an alliance with Cable & Wireless and Daimler-Benz, which is linked with Northern Telecom of Canada.

AT&T, the largest US carrier, is in talks with RWE, the large German utility, which has independently linked up with six smaller utilities to create a network to compete with Deutsche Telekom.

Mr Bötsch is expected to give further details of how he envisages the structure of the German telecommunications market after 1998. The market is the world's third largest and was valued at some DM50bn (£43bn) in 1992 in terms of domestic sales.

His prescription is expected to be broadly in line with the second part of the so-called green book on the future of European telecommunications which was published by the European Commission in January.

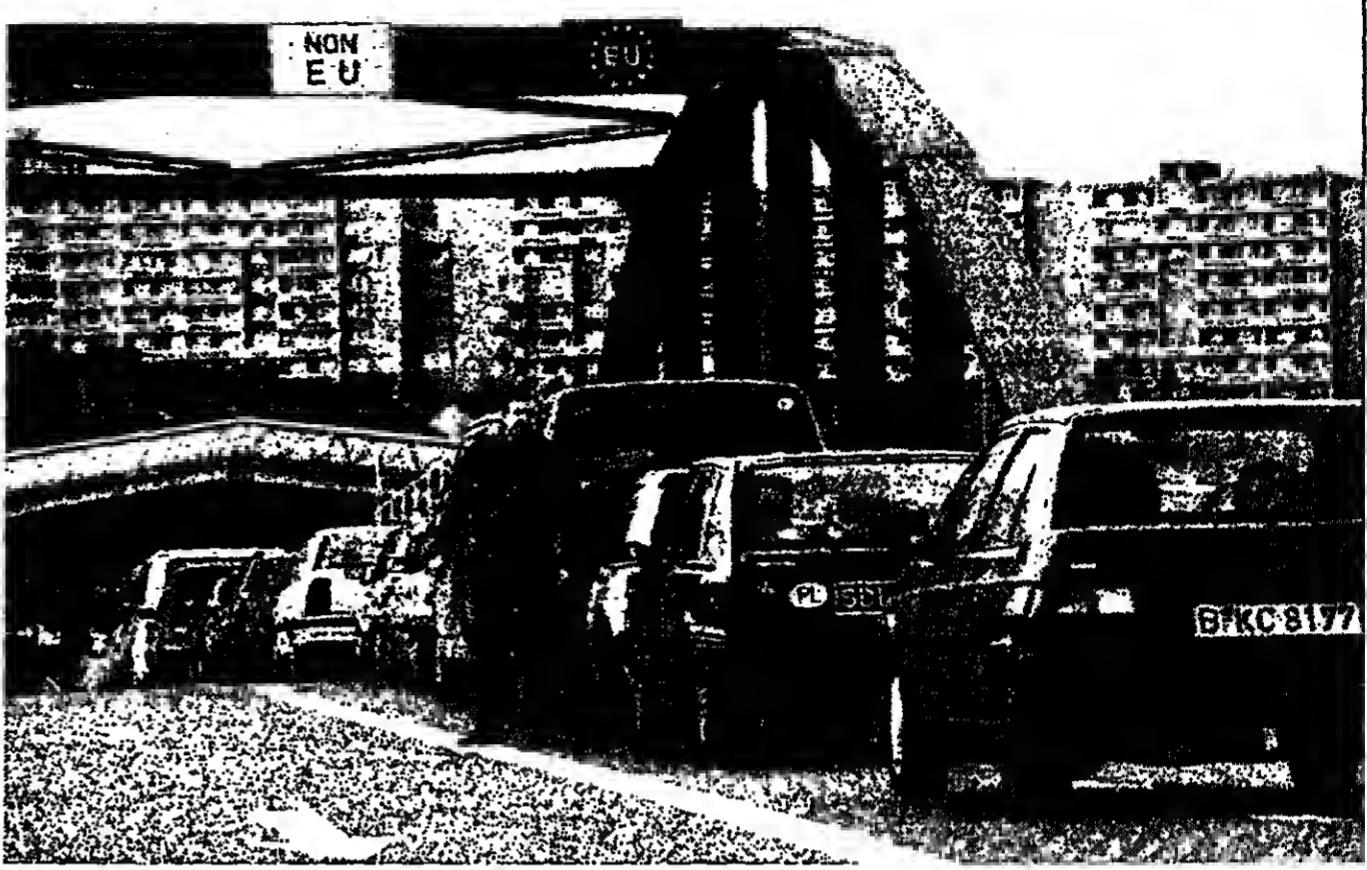
German companies likely to offer telecommunications services to parts of the market - mainly corporate clients - would have to contribute to a fund that will assure the provision of nationwide telephone services, for example.

Mr Bötsch's guidelines will be worked into a first draft of a new law to regulate German telecommunications after 1998, expected to be ready in June. Licences could be given out early in 1997.

Telecoms changes put the squeeze on Bötsch. Page 2

MONDAY MARCH 27 1995

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Motorists entering Germany, now part of so-called Schengenland, wait at a border post on the River Oder for documents to be examined

Europe crosses a fresh border to a passport-free 'Schengenland'

At Ventimiglia railway station on the Italian-French frontier in the early hours of yesterday morning, the 'ring of steel' external border round the European Union's new passport-free zone looked decidedly pliable.

On the day that seven EU member states - not including Italy - dropped internal border controls and passport checks, external borders were supposed to be reinforced to compensate.

However, the cool morning in Ventimiglia saw nothing like a thorough, old-fashioned frontier check. No young soldiers leaped out to the train to scribe headlight under the seats; no one even asked for a passport.

Only a French policeman stuck his head round the carriage door before the train's slow roll into so-called "Schengenland," named

Emma Tucker finds that the 'ring of steel' surrounding the European Union looks surprisingly pliable

after the Luxembourg town of Schengen where the border-busting deal was sealed, it is a border-free swathe covering Portugal, Spain, France, Germany and the Benelux countries, with Austria soon to join.

"Schengen does not exist yet," said the policeman. "It only applies at airports and ports." He went on, mistakenly. "On railways we will continue as before."

His cursory check was followed up by an inquiry from a young Italian policeman. "Have they checked passports in this carriage yet?" he asked, sidling up to a passenger. "No," was the answer, at which he wandered back along the platform to rejoin his colleagues for a cigarette.

Italy hopes to participate in the

opened passport after passport, a large board simply welcomed the Nice passengers to "Schengen". At last, the free movement of people.

Or almost. Passengers flying in from the UK faced the old treatment, barred from the European dream by a government that remains wary of the external border's effectiveness.

Passports may have vanished for the bulk of European travel, but some things never change. First there is the money. There is now no formal border between France and Spain - but try asking a French taxi-driver to accept pesetas. Then there is the language. While Belgian taxi-drivers are better linguists than most, few are conversant in German or Spanish.

Whatever the currency, you need plenty of it to combine free movement with swift travel in Europe. A one-way air ticket to Genoa in Italy from Brussels, plus a rail ticket to Nice and a flight back to Brussels came to a costly \$300.

Benetton and Bonomi poised to take over Lotus

By Kevin Done and Richard Gourlay in London

The Bonomi and Benetton families, two of Italy's wealthiest industrial dynasties, are poised to acquire Group Lotus, the UK sports car manufacturer and automotive engineering consultancy, from Bugatti International, the troubled Italian supercar maker.

Mr Andrea Bonomi, managing director of 21 Invest, a UK joint venture company formed last year by the investment houses of the Benetton and Bonomi families, said agreement had been signed for the deal, in which Lotus would be bought for £38m (\$55m). The takeover was expected to be finalised this week.

Group Lotus was acquired by Bugatti 18 months ago from General Motors. The US after Lotus had suffered several years of substantial losses.

Bugatti, controlled by the family interests of Mr Romano Artioli, a 62-year-old Italian entrepreneur, is being forced to sell Lotus in response to its own growing financial difficulties.

Bugatti International, registered in Luxembourg, and its

US executives paid nearly three times more than UK bosses

By William Lewis in London

Chief executives of US-based companies are paid nearly three times more on average than the highest-paid directors of UK-based companies similar in size and performance.

An independent study carried out by Professor Graef Crystal, an expert in American executive pay, has also found that the gap between US and UK executive pay is greatest at companies with annual sales of more than \$30bn.

"It is no surprise that US firms pay considerably more than British firms," Prof Crystal said. "But the US/UK differential is not constant. It varies by company size with the greatest gap found when the comparison involves the largest companies."

Prof Crystal found 16 companies in the US and 16 in the UK which could be matched in terms of type of industry, company size and returns to shareholders over the previous five years.

Using the latest remuneration details made available to shareholders, Prof Crystal compared the pay of the highest-paid director of each US company with the pay of the chief executive officer at each US group.

His analysis found that in 1993 the US chief executives on average earned 2.7 times more than their British counterparts. For example, Mr John McGillicuddy, then chief executive of Chemical

Banking in the US, was paid 8.3 times more than Mr Andrew Burton, his counterpart at Barclays Bank, and now UK chairman.

According to Prof Crystal's calculations, Mr Burton's "total direct compensation" in 1993, including share options and bonus payments, was \$662,000 compared with Mr McGillicuddy's total remuneration of \$54,480.

The analysis also found that Mr Derek Wanless, UK chief executive of National Westminster Bank, was paid \$912,000 in 1993, six times less than Mr McGillicuddy. Prof Crystal's analysis shows that there are close similarities between all three banks in terms of their size and five-year shareholder return performance.

Another example is Mr Sipko Huisman, UK chief executive of Courtaulds, who earned 2.7 times less than Mr Harold Wagner of Air Products & Chemicals. In 1993 Mr Huisman's total pay was \$625,000 compared with \$1.65m earned by Mr Wagner.

There has been widespread criticism in the UK of pay awards for directors of public companies. The UK government has said it may introduce legislation following the completion of a study of top bosses' pay by the Greenbury committee, a group of senior industrialists headed by Sir Richard Greenbury, chairman of Marks and Spencer.

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New issue

February 1995



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**\$124,558,400
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Country	Shs/£	Greece	Dal 1000	Malta	Lm1000	Costa Rica	CR13.00
Austria	Dm1.35	Hong Kong	Hkd18	Marocco	Mdh16	S. America	SR11.00
Belgium	Bf170	Hungary	Ft165	Neth	Ft 4.5	Singapore	Ps1000
Bulgaria	Lvt10.00	Iceland	Ikd220	Ireland	Ps1.50	Portugal	Ps1000
Cyprus	Cy11.19	Finland	Fm1.10	Germany	Nkr11.00	SL. Africa	Rf12.00
Czech Rep	Cz1.19	France	Fm1.10	UK	Cz1.50	Spain	Ps225
Denmark	Dk1.17	Sweden	Sk1.50	Philippines	Dk40	Sweden	Sk17
Egypt	Es12.50	Japan	Y500	Poland	Ps12.00	Singapore	Ps7.60
Estonia	Etr 20	Jordan	JOD1.50	Portugal	Ps12.00	S. Africa	Ps1.50
Finland	Fm15.50	Kuwait	Fm2.25	Thailand	Ps1.50	Turkey	Lm10.00
France	Ff10.50	Lebanon	Usd1.50	Ec130	Turkey	UAE	Dm1.00
Germany	Dmk180	Lux	Dm1.00				

Telecoms liberalisation puts squeeze on Bötsch

Michael Lindemann talks to the German minister preparing for an end to monopolies in 1998

Mr Wolfgang Bötsch, the German post and telecommunications minister, is rapidly becoming one of the most prominent ministers in the German cabinet.

Running a telephone network and making sure that letters arrive on time are seldom the most important jobs in government but the song and dance about telecommunications in Germany - the world's third largest market - means Mr Bötsch is getting more attention than he could have dreamed of.

He has just returned from a week-long tour of south-east Asia, where, accompanied by executives from several of Germany's biggest companies, he sealed an important telecommunications deal in Indonesia and pitched for more business in Thailand.

At the end of this week he makes a lightning trip to Washington, the first of two, during which he hopes to persuade US politicians that the German telecommunications market is not as closed to foreign competition as they claim.

The highlight is focused on Mr Bötsch, a lawyer who has been doing the job for just over two years, for good reason.

He is having to mediate between powerful political pressures.

On the one hand, Mr Theo Waigel, the finance minister and a fellow Bavarian, has written to him warning him against any ambitious plans to open up parts of the German telecommunications market before 1998, when telephone monopolies will fall across most of Europe.

Too much competition might jeopardise the forthcoming privatisation of Deutsche Telekom, the world's third largest telecommunications operator, Mr Waigel said.

Also readying for a fight are a formidable array of German companies which have teamed up with international partners, and Mr Günter Rexrodt, the economics minister.

They are prodding the ebullient Bavarian to open up parts



Bötsch: man in middle

of the market to competition before 1998, arguing that greater competition will cut telecommunications costs for German industry and give German companies a better launchpad from which to break into the European telecoms market in 1998.

Most of the headlines have been caused, however, because Mr Bötsch stands accused of too much political interference at Deutsche Telekom, causing in part the resignation last December of Mr Helmut Rieke, the company's chief executive, who said civil servants were making his life too difficult.

In February, after more protests from German industry, Mr Bötsch was forced into a humiliating admission of guilt and withdrew Mr Gerhard Pfeffermann, one of his top civil servants, from Deutsche Telekom's non-executive supervisory board.

But the minister, a combative politician after years as the chief whip of the Christian Social Union's parliamentary party, is not about to apologise for the fuss about the Pfeffermann appointment. "It's better that a politician admits that he didn't

notice the problems before hand but still sorts them out in time," he said during an interview.

He seems, instead, to think that he has got over the worst patches of the long haul on the way to a deregulated German telecommunications market.

Last year he badly needed the support of the opposition Social Democratic party, which was determined to keep Deutsche Telekom in public ownership, in order to muster the two-thirds parliamentary majority needed to change the constitution and allow the state-owned operator to be turned into a joint stock company.

The job was not easy, Mr Bötsch insists. "One had to take a politician with the sort of experience that I have to get anything done at all."

Now all he has to deal with is a regulatory council which represents parliament and the 16 German Länders (states) and has a say in how exactly policy is developed between now and 1998. Working with the council is going to be easier than with parliament, Mr Bötsch says, because a government decision will be enough to overrule the 32-strong body if it decides to drag its feet.

But the fight may not be over so quickly. One of the reasons Mr Bötsch is hurrying across the Atlantic is to persuade US regulators to allow Deutsche Telekom to take a stake in Sprint, the third biggest US long distance carrier.

The Sprint stake would turn the German operator into a player in the global telecommunications industry, making its shares more attractive, but the US authorities insist Germany must first go further in deregulating its own market.

And the European Union is demanding that Deutsche Telekom sell off its cable television network, Europe's largest, to which 14.5m households are connected, in order to improve competition in Germany. Here too Mr Bötsch will be under pressure not to give way, but in order to do so he will need every bit of his political skill.

NEWS: INTERNATIONAL

French candidates go on the road

Balladur hosts fête with dry ice and bungee jumps

By John Riddick in Paris

X Mr Edouard Balladur, France's sober, patrician prime minister, is not best known for his parties. But this weekend he played host to the *pete a Edouard*, a national rally in which he shared the billing with rock and hip-hop bands, Caribbean rum bars and fairground attractions.

There was serious business behind the festivities at Le Bourget, north of Paris. The rally, which drew more than 15,000 people and was the biggest the premier has held in his bid for the presidency, marked an attempt to reignite his flagging campaign. Its style reflected a shift in strategy, as the prime minister seeks to broaden his support, shed his

lofty image, and reverse the dramatic decline in the polls which has left the one-time favourite struggling with the weight of Mr Jacques Chirac, his Gaullist rival.

"Balladur is in search of a populist touch and is raising the vigour of his campaign," says Mr Pascal Perrineau, director of French political studies at Science Po, the research institute. "One of his biggest weaknesses has been the impression that he is an aloof technocrat, distant from the people. So he is responding by more activity on the ground. This is all the more vital because of Chirac's popularity."

Hence the new-style rally with a special emphasis on drawing the youth and women of his supporters. Taking the stage after a warm-up act by a Caribbean rock band and a blast of dry ice, Mr Balladur attacked the "demagoguery" of Mr Chirac, whom he accused of

offering false promises to the French people. Turning his fire on Mr Lionel Jospin, the Socialist candidate, who is running neck and neck with the premier in the polls for the April/May election, Mr Balladur disparaged the legacy of 14 years of a left-wing presidency.

In trying to reverse his fading fortunes, Mr Balladur can find some encouragement. Latest polls show that up to 40 per cent of voters have still to decide and that the decline which has dragged the premier from pole position has stabilised, but at a low level. "In most polls there is now a 6-10 point gap between him and Mr Chirac," says Mr Perrineau.

Mr Balladur has little time to promote a new image. At Le Bourget, he cut an incongruous figure against the fairground attractions and New York style graffiti spelling out the word *Liberté*. As he jostled among the crowd in search of a second electoral wind, there were plenty of images of a rebound, from the bungee

jump to the entrance to Mr Lionel Pliofine, the world trampolining champion. But like the bashful smile on Mr Balladur's face, the images did not quite seem convincing.



Hip-hop Balladur: How *Le Monde* sees the premier's new image

juniper by the entrance to Mr Lionel Pliofine, the world trampolining champion. But like

the bashful smile on Mr Balladur's face, the images did not quite seem convincing.

'Pardoned' Chirac promises health and long life

By David Buchan in Bordeaux

Old men may not forget, but they do occasionally forgive. And that is what France's longest serving mayor, Mr Jacques Chaban-Delmas, did on Friday when he invited Mr Jacques Chirac to Bordeaux town hall, his fief since 1947, and publicly endorsed Mr Chirac for the presidency.

There was a transparent delight on Mr Chirac's face for being thus "pardoned" for leading the Gaullist party revolt in 1974 against "Chaban", who was President Georges Pompidou's prime minister, and handing the presidential election of that year to the non-Gaullist Valéry Giscard d'Estaing. If there has been one flaw in Mr Chirac's accusation that the prime minister, Mr Edouard Balladur, "betrayed" him this year in contesting his right to the Elysée, it has been that Mr Chirac behaved in the same manner 21 years ago.

In a broader way, Mr Chirac's weekend foray to Bordeaux, where he addressed a 7,000-strong rally on Friday night and spent Saturday morning talking to a small group of pensioners, showed his remarkable ability to rally young and old around him by hammering away at the need to improve both job and life expectancy in France.

Mr Chirac assured his cheering audience that he could put France back to work by breaking with the Balladur government's "static, accountant's vision" and by unleashing "the productive forces of the nation" to create jobs and so to prevent dole money draining the social security system dry.

But Mr Chirac's best line of the evening came in support of his rejection of the government's attempts to put a lid on health spending. Recalling that in little more than a century, French average life expectancy had risen to 80 years at the rate of an extra year in life expectancy every four years, he went on to say: "You see, in the hour that I've been talking

to you, you have gained an extra 15 minutes of life." The Bordeaux crowd loved it, as did a Paris audience the previous evening. Undoubtedly, Mr Chirac will go on cracking the same joke in the four weeks to the first round vote on April 23, for it encapsulates the "feel good" factor of his campaign.

Nowhere, of course, was Mr Chirac's health spending message better received than at the general assembly of the French medical profession on Friday. His "refusal to ration health care or put a ceiling on health spending" were music to the ears of a profession which Mr Balladur has put under strong pressure for two years to limit excessive drug costs and unnecessary medical operations. These reforms are aimed at curbing a rate of health spending that has grown twice as fast as the European average over the past 10 years, and a doubling since 1978 in the number of drugs prescribed and operations undertaken.

According to an independent report by a British pharmaceutical consultant, Mr Heinz Redwood, the Balladur reforms constitute "a promising start" to health reform in France, and deserve backing from the drug industry, which might otherwise one day be hit by compulsory controls.

But the same gathering of doctors gave Mr Balladur a very lukewarm reception when he warned them of the "heavy risks" involved in thinking that France's health spending could go on rising faster than its national output. Both the doctors in Paris and the pensioners in Bordeaux made clear that they prefer Mr Chirac's bedridden manner to Mr Balladur's.

What the Bordeaux rally did confirm was the electorate's lack of interest in foreign or even European policy. Perhaps in deference to the presence of Mr Alain Juppé, the foreign minister, at his side, Mr Chirac spoke at some length about France's relations with the outside world, but only scored two cheers from an audience that had gone suddenly listless.

The first was when he demanded a tougher European trade policy so that the US would no longer get away with "taking our wines hostage" in trade disputes. Inevitably, this went down big in Bordeaux wine country. The second was his insistence on bringing the Brussels Commission under tighter political control, as he claimed Mr Juppé had succeeded in doing under the 1993 Gatt negotiations.

The cheer was probably less for policy than for Mr Juppé, who has been Mr Chirac's long-time lieutenant in Paris politics but who looks certain to inherit Bordeaux town hall from "Chaban" in this June's municipal elections. If Mr Chirac wins the presidential election, Mr Juppé is also tipped to be his prime minister. Thus, as "Chaban" did a generation ago, he may end up running the country and Bordeaux at the same time.

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Jospin scoffs at 'social reformer' rival

By John Riddick

Mr Lionel Jospin, the Socialist candidate for the French presidency, yesterday launched an attack on Mr Jacques Chirac, the Gaullist favourite for the April/May election, and poured scorn on his attempts to draw left-wing voters through promises of social reform.

Mr Jospin sought to defend his territory on the left of the political spectrum, criticising Mr Chirac's overtures to the

underprivileged. "There is a candidate who is saying that he no longer belongs on the right, who wants to erase the left-right divide," the Socialist candidate said in a televised interview.

Mr Jospin said he had always fought for social justice and equality since his days as a student and sought to ridicule his rival's expression of social concerns.

Mr Jospin sought to defend his territory on the left of the political spectrum, criticising Mr Chirac's overtures to the

in a strike?" asked Mr Jospin. "He has had a political career as a man of the right."

The criticism reflected the importance of social issues, such as unemployment and homelessness, in the election campaign. Mr Jospin said he would declare a right to housing if he came to power. "I cannot bear any longer seeing increasing numbers of men and women, often young people, sleeping on the street," he said, promising big construction projects.

Atlanta now world's second airport

By Michael Shapka, Aerospace Correspondent

Atlanta has overtaken Dallas/Fort Worth and London's Heathrow to become the world's second busiest airport after Chicago's O'Hare, according to figures published today.

The Geneva-based Airports Council International says the number of passengers passing through Atlanta airport last year rose 13.9 per cent to 44.1m. Passenger numbers at O'Hare were up 2.1 per cent to 66.4m.

Dallas/Fort Worth was the third busiest airport last year, with 52.6m passengers, up 5.9 per cent. Heathrow, in fourth place, saw passenger numbers grow 8 per cent to 51.7m. Heathrow is the world's busiest international airport but has fewer domestic flights than US competitors.

Ports worldwide grew 8 per cent last year to more than 2bn. The fastest growth, albeit from a small base, was in Africa, where passenger numbers rose 8.5 per cent to 13.7m.

The Pacific region recorded the second highest level, up 8.8 per cent to 267.9m. North American traffic was up 8.6 per cent to 983.3m. European traffic rose 8.3 per cent to 632.3m.

Cargo figures, seen as a more reliable economic indicator, told a different story. Asia showed the strongest rise at 13.8 per cent, ahead of North America at 13.5 per cent, the Pacific region at 13.1 per cent, Latin America and the Caribbean at 12.5 per cent and Europe, where cargo rose by 11.1 per cent. However, Africa reported an 11.2 per cent drop in cargo tonnage for the year.

ACI said 401 airports participated in the survey.

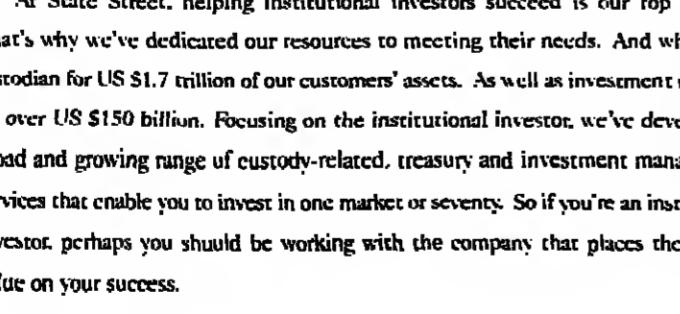
ACI is an association of more than 420 international airports and airport authorities, running close to 1,000 airports in over 140 countries.

Top ACI airports by passenger traffic 1994

Airport	Passenger Per cent (million) change
Chicago	66.4 2.1
Dallas/Ft Worth	52.6 5.9
Heathrow (London)	51.7 8.0
Los Angeles	51.1 6.7
Atlanta	50.1 5.4
San Francisco	34.5 5.4
Denver	33.1 1.6
Miami	30.2 5.4
Paris (CDG)	28.8 7.5
Newark	27.9 7.5
Seoul	27.3 19.8
Las Vegas	26.6 19.2
Detroit	26.7 10.7

Source: Airports Council International

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GERMANY

Editor in Chief: Richard Lambert, Marketing GmbH

NEWS: INTERNATIONAL

Patten challenges Beijing on HK court

By Simon Holberton
In Hong Kong

Governor Chris Patten of Hong Kong challenged China at the weekend to explain why it objects to a plan, agreed in 1981, to establish the colony's highest court before the 1997 handover to Beijing.

The governor's call comes amid signs that Britain and China are headed towards another bout of confrontation over a sensitive Hong Kong issue.

The Hong Kong government believes that establishing the court of final appeal before the handover will give an important boost to local and international business confidence; it will seem as evidence that the rule of law will prevail after

1997, the government argues. Mr Patten said the government was "puzzled about the delays and the problems on the Chinese side. The agreement was reached in 1981. Why suddenly are problems being raised now?"

There are signs Britain and China are headed towards more confrontation

Many observers believe that China wants to choose the judges. Informally, China has suggested discussion about the court be left to next year when

a high-powered committee charged with selecting the post-1997 administration comes into being.

The court will act as Hong Kong's highest appellate court, replacing the judicial committee of Britain's Privy Council as the final arbiter of legal disputes in the colony.

Mr Patten, who wants to see it established by mid-1996, may be forced to seek legislative approval without China's blessing — something he is loath to do. Local politicians are divided over the 1981 agreement that Britain struck with Beijing, and Mr Patten's advisers are not sure if he can muster enough votes in the territory's assembly, LegCo, to carry the day.

Of equal concern is China's

attitude; it has warned him not to go ahead unilaterally and threatened to undo what is being agreed.

Britain and China agreed in 1981 that the court should be set up before 1997. Since May last year China has had a copy of a bill enabling the creation of the court; earlier this year it was also given amendments which followed consultation with Hong Kong's legal profession.

The government wants the bill through the legislature by July so it can achieve a mid-1996 start date. But on Friday a senior Chinese official in Hong Kong said it was "impossible" for Beijing to accept the Hong Kong government's legislative timetable.

In a replay of the failed politi-

cal talks of 1988, British negotiators refused to guarantee Mr Patten would refrain from pushing ahead with the bill until Sino-British agreement had been reached.

Visits to Beijing over the coming two weeks by two former British prime ministers will provide Britain with an opportunity to emphasize to Chinese leaders the need to make progress on this and other Hong Kong issues.

Lady Thatcher, who agreed in 1984 to hand back Hong Kong to China, has been personally briefed by Mr Patten on the importance of the court. Sir Edward Heath, who travels to Beijing in 12 days' time, is also expected to encourage the Beijing leadership to relax its opposition.

Thai central bank warns on lending growth

By William Barnes in Bangkok

cent of the gross domestic product each year because the savings rate of 34.1 per cent cannot support investment at approximately 40 per cent of GDP.

But the central bank wants lending directed to production rather than consumption to ease pressure on the currency, keep inflation down and support any build-up of speculative asset inflation — particularly in the property market.

Mr Thirathip Phuwan-Narathibha, director of the Bank of Thailand's institutional supervision and development department, warned that any local bank that overran the general 24 per cent credit growth limit in the first six months of the year would find its individual credit lending cap proportionately reduced for the remainder of the year.

Mr Thirathip also said real estate loans should only be extended to properly capitalized and viable projects — not to people making short-term speculative punts on property.

He said Thai banks flaunting the credit limits might find it difficult to obtain permission from the central bank for future business transactions.

"Some of the foreign banks' representative offices have really gone bananas — what I hear is that they have really been cutting the margins down to build up market share. It's this dollar lending which has really got out of kilter," said Mr Graham Catterwell, the country representative for Crosby Securities.

Lending by the 22 foreign banks with only representative offices through the Bangkok International Banking Facility was 42 per cent higher, year-on-year, in February.

In contrast, the 30 foreign and local banks with full Thai banking licences increased such lending by a more modest 10.7 per cent.

Half-a-dozen Japanese banks — the Sumitomo Bank, Sanwa Bank, Long Term Credit Bank of Japan, Mitsubishi Bank and Dai-ichi Kangyo Bank — have been particularly active.

Hence the central bank has turned to supervisory measures to limit credit growth.

Okinawans seek an end to US 'occupation'

War legacy of world's biggest military base complex continues to irk islanders, writes Gerard Baker

Fifty years ago last week, 19-year-old Masahide Ota was hauled from his school in southern Okinawa, and, along with thousands of his fellow-students, found himself sucked into the nightmare denouement of the second world war.

He was given a uniform and a rifle and was forcibly enlisted in the "Blood and Iron Student Corps", a specially created unit of schoolboys given the task of contributing to the island's defence against invading US forces.

The Japanese military's strategy was a cynical sacrifice of the small island to buy time for the defence of Japan proper — time bought at the eventual cost of a third of the population of Okinawa.

A half-century later the young man who witnessed the brutalities on the island is now its governor.

Today, he finds himself again in the critical phase of another struggle over its future, a fight much less bloody than the savagery of 50 years ago, but one of significant modern-day consequence for relations between Japan and the US.

The struggle today is to rid the island of the principal legacy of the Battle of Okinawa — one of the largest concentra-

tions of military bases anywhere in the world.

It is a fight that seems set to come to a head in the next few weeks, as a succession of tripartite meetings are scheduled between the Okinawans, the US and the Japanese government.

The Okinawan people have waited for the benefits of the peace dividend for too long," says Mr Ota.

A top Japanese official has told the Okinawans they would have to accept US bases for ever

"In this, the 50th anniversary of the battle of Okinawa, it is our real hope that the first steps can be taken."

But those hopes of progress are dimmed by the realisation that real change lies not in the islanders' own hands, but in Tokyo — in the hands of the US military that has treated them as little better than vassals in the past.

After the war the US stayed on, occupying Okinawa long after their rule had ended on

the main islands of Japan. They finally handed it back to Japan in 1972. But they did not return most of their military property.

They have maintained a massive presence — more than 50,000 servicemen and women and their families, the largest air base in Asia, and enough firepower concentrated in ships, aircraft and tanks to conduct a sizeable regional war — all in a little over 2,000 sq km of tropical Pacific terrain.

Ever since the formal reversion of the island to Japan, the Okinawans have been lobbying hard for the closure of at least some of the bases, but without success.

When the cold war ended they sensed an opportunity to begin the process of demilitarisation. But while the US military has retreated around the world, in Okinawa, the reduction has been minimal.

The governor and local politicians argue that the existence of the US bases is a blight on the country's society and economy.

Dozens of local people have been killed in accidents involving US military, while crime committed by US personnel is a growing problem, and the presence of the bases inhibits opportunities for other economic activities.

Okinawa has the lowest income per head of Japan's 47 prefectures, the lowest levels of educational attainment and one of the least advanced infrastructures.

"We could rebuild our economy with our own hands if only we had access to the land and resources now held by the US," says Mr Ota.

And the prospect of again being a battlefield in the event of regional conflict troubles its people.

But what particularly irks them is that their tragic history has singled them out for a vastly disproportionate share of Japan's US military burden. More than 70 per cent of all US forces in Japan are located in Okinawa, an island that

accounts for less than 0.5 per cent of the country's total land area.

Mr Zenshun Arakaki, a leading socialist member of the Okinawan assembly, says:

"Though we have no personal animosity towards US forces we consider their continued presence here as a reflection of a war that is unended — they are in effect an occupying force."

The bases are on the island in accordance with successive US-Japan security treaties which began in 1952.

The pressure from the Okinawan government has at last resulted in progress of a sort — for the last six months the Japanese authorities have been negotiating a return of the land occupied by three bases to the Okinawan people: a naval facility in the prefectural capital, Naha, a firing range and an airfield.

The US has agreed, in principle, to the return of the land.

But the US is adamant that any lands given up should be elsewhere on the island.

They are understandably bitter. According to Mr Arakaki: "The Japanese have sacrificed the Okinawans for their military ends before. We remain little more than a tool for the Japanese government."

should be no net reduction in facilities.

He indicated that the US would not be opposed to closing some bases as long as alternative sites in Japan were found.

This is hardly surprising. US bases in Japan are among the cheapest in the world — because the Japanese government agrees to pay the cost of the land and many of the facilities.

That puts the onus on the Japanese government.

Though it is prepared to move some small facilities to the mainland, it is anxious not to agree to a significant transfer.

Last autumn, the chief bureaucrat at the Defence Facilities Agency revealed the Japanese view when he told the Okinawans they would have to accept US bases for ever.

The cruel irony for the Okinawans is that they may succeed in getting some bases closed — only to see others opened up or extended elsewhere on the island.

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The largest increase in dollar lending came from the less established foreign banks, operating without full branch licences in Bangkok, but seeking to establish a foothold through representative offices.

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Hence the central bank has turned to supervisory measures to limit credit growth.

REPUBLIC OF LATVIA

2nd International Tender for the sale of INDUSTRIAL ENTERPRISES by the Latvian Privatization Agency

Enterprise number, name, location (in brackets: type of business [capacity p. a. if available], [turnover in '94 in Latvian Lats (LVL) / number of employees end '94])

CONSTRUCTION
(LV-164) AS "Kurzeme Metalizators" Riga, LV 1083 (Construction, assembling and land works, renting out of construction equipment, road repair works, asphalt-paving, road covering, [0.13 mil. LVL/800])
(LV-172) VU "Oubele Burekli" Dobele, LV 3701 (Construction and building works, renovation works, [0.25 mil. LVL/450])
(LV-191) VU "Auto" Riga, LV 1046 (Assembling and renovation works, repair of automobiles, [0.07 mil. LVL/444])
(LV-230) VU "Engineering Networks" Riga, LV 1067 (Civil engineering [150 m²], basement construction [1,200 m³], road construction [50,000 sqm], [0.06 mil. LVL/122])
(LV-203) VU "Latvian Office of Energy Assembling" Riga, LV 1093 (Heating installation, heating repair works, [0.14 mil. LVL/448])
(LV-175) VU "Reinforced Concrete" Construction Plant No. 3 Riga, LV 1004 (Pre-fabricated reinforced concrete elements [230,000 cbm], [0.10 mil. LVL/53])
(LV-189) VU "Ladums" Jekabpils, LV 5200 (Pre-fabricated reinforced concrete elements [12,000 cbm], [0.04 mil. LVL/450])
(LV-201) AS "Jelgava Reinforced Concrete Plant" Jelgava, LV 3002 (Reinforced concrete elements [54,000 cbm], concrete blocks [10,000 cbm], [0.14 mil. LVL/488])
(LV-220) VU "Rigas celmeks" Riga, LV 1009 (Insulated aluminium windows [10,000 sqm], inlay [500 m], steel framework [20,000 m²], brick and oil putty [1,000 t], [0.13 mil. LVL/477])
(LV-229) AS "Borditais" Riga, LV 1073 (Pebble granulite [100,000 sqm], bitumen isolation [60 km], concrete pipes [24,000 cbm], [0.50 mil. LVL/120])
(LV-231) VU "Sauries Building Materials Plant" Sauries, LV 2132 (Gypsum stone [300,000 t], gypsum [100,000 t], gypsum slates [60,000 sqm], gypsum putty [500 t, 0.31 mil. LVL/106])

PEAT
(LV-169) AS "Mesa Peat" Masa, LV 3905 (Peat [58,000 t], [0.19 mil. LVL/129])
(LV-180) VU "Alupu Peat Factory" Alupu, LV 3436 (Peat [133,000 t], peat litter [33,000 t], compact [8,000 t], [0.12 mil. LVL/54])
(LV-179) VU "Ozols" Riga, LV 1005 (Furniture sets [1,000 pcs], tables [1,340 pcs], wardrobes [150 pcs], shelves [1,200 pcs], stocks [1,000 pcs], veneer plates fabrication [10,000 sqm], [0.11 mil. LVL/50])
(LV-181) VU "Broas" Riga, LV 1013 (Furniture sets [1,000 pcs], tables [1,340 pcs], wardrobes [150 pcs], shelves [1,200 pcs], stocks [1,000 pcs], veneer plates fabrication [10,000 sqm], [0.11 mil. LVL/50])
(LV-182) VU "Lipas" Riga, LV 5400 (Furniture sets [1,000 pcs], tables [1,340 pcs], wardrobes [150 pcs], shelves [1,200 pcs], stocks [1,000 pcs], veneer plates fabrication [10,000 sqm], [0.11 mil. LVL/50])
(LV-183) VU "Automa" Riga, LV 1005 (Furniture sets [1,000 pcs], tables [1,340 pcs], wardrobes [150 pcs], shelves [1,200 pcs], stocks [1,000 pcs], veneer plates fabrication [10,000 sqm], [0.11 mil. LVL/50])
(LV-184) VU "Zemgale" Riga, LV 3901 (Canned fruit and vegetables [13 mil. cans], [0.12 mil. LVL/47])
(LV-185) VU "Latvijas Bērni" Daugavpils, LV 5400 (Beer [15 mil. l], soft drinks [5 mil. l], [0.98 mil. LVL/213])
(LV-186) VU "Leipaja Beer" Leipaja, LV 3400 (Beer [15 mil. l], soft drinks [5 mil. l], [0.98 mil. LVL/213])
(LV-187) VU "Mangai Ship Repair Plant" Riga, LV 1033 (Ship repair works [48 ships p.a.], [0.95 mil. LVL/320])
(LV-188) VU "Riga Ship Repair Plant" Riga, LV 1015 (Ship repair works [105 ships p.a.], [0.85 mil. LVL/1,615])
(LV-189) VU "J. Ruzicka Ventspils Fish Canner" Ventspils, LV 3600 (Fish meal [150 t], canned fish [5 mil. cans], pickled fish [150,000 cans], fish cookery [25 t], [0.46 mil. LVL

NEWS: INTERNATIONAL

Third world 'worse off' after trade deal

By Deborah Hargreaves

Low-income developing countries which import foodstuffs are likely to be significantly worse off as a result of the Uruguay Round trade deal, according to a report* published today by the United Nations Food and Agriculture Organisation.

The Gatt deal, which comes into effect in July, will lead to a rise in world agricultural trade of 8 per cent, but this will benefit developed countries rather than the world's poorest

nations, the FAO says. It estimates that Africa's agricultural import bill will rise from \$8.4bn (25.3bn) five years ago to \$14bn by 2000 with 15 per cent of this increase due to the Uruguay Round.

Developing countries are expected to see their food bills increase while preferential access to markets in many developed countries shrinks.

Mr James Greenfield, FAO chief of commodity policy, said: "In this study, North America, Australia and New Zealand make trade gains while

Europe loses. Africa, broadly speaking, will be worse off on its trade account, unless it expands food production, diversifies export crops and increases intra-regional commodity trading."

The FAO report predicts that North American farm exports will rise from \$15bn to \$22bn by 2000 with higher shipments of cereals, fats and oils, meat and milk.

Many of these exports could find their way to western Europe, which must open up its agricultural markets

leading to a rise in net imports of 10bn to \$15bn by 2000. Import volumes of cereals, fats and oils, some meat and tropical products will rise, while European Union countries will export cereals, oils, milk and sugar.

The commodity expected to see the largest rise in world trade as a result of the Uruguay Round is oils, including oils. Shipments are expected to grow to 35m tonnes by 2000 or by 3.2 per cent a year. Trade in livestock is seen expanding by 2 per cent a year

to 18.7m tonnes by 2000. The FAO, whose committee on commodity problems meets next week, suggests that some countries need to review their food policies in the light of the report's findings.

It said many developing countries need to build on any comparative advantages they may enjoy to increase food production and enhance food security.

"Impact of the Uruguay Round on Agriculture, FAO, Via delle Terme di Caracalla, 00160 Rome, Italy.

INTERNATIONAL PRESS REVIEW

Hanging prompts a media row within Asean



"Please give us our freedom. Please free us from foreign employers." Cartoon from The Philippine Daily Inquirer

The row between the Philippines and Singapore over the execution for murder of a Filipina maid in Singapore 10 days ago has been a shock to the Association of South East Asian Nations' usual cosy consensus and quiet diplomacy. But, then, Asean has never really come to terms with its internal differences - not least the way the press acts in member countries.

In the Philippines the press is free, often outrageously so. Anything goes in Thailand - as long as there is no critical mention of the royal family. The press in Indonesia tries hard to maintain some independence.

In Malaysia it is generally cowed, though there is often surprisingly frank criticism around the edges.

SINGAPORE

And then there is Singapore. The Singapore press has been unanimous in its condemnation of the outraged reaction in the Philippines to the execution of Flor Contemplacion. The island republic's media is heavily influenced by the government. But last week it seemed to be very much reflecting public shock at the recent turn of events.

Singaporeans could be excused if they are amazed and angered by the Philippines elevation of a convicted murderer into a heroine after her execution last week," said an editorial in *The Straits Times*. "But that is the way of most logic."

The paper said President Fidel Ramos seemed to have forgotten that Singapore was not only a close Asean partner but was also a leading investor in the Philippines "long before many others were prepared to risk even a peso there."

Several newspapers carried street polls on the case. Most people were appalled at the Philippines' protests and the threats made against Singaporeans.

There was solid support for the government's strongly worded protest about the burning of a Singaporean flag at the demonstration.

There are about 65,000 Filipinos working as maids in Singapore. "Filipino maids interviewed say they want to stay in Singapore," said one headline.

Reporters could not find a single maid who seemed to support the Philippines' protest or who agreed with the ban announced by Manila on sending more workers to the island republic.

PHILIPPINES

In the Philippines, where Contemplacion was widely believed to be innocent, opin-

ion formers managed a rare show of unity in condemning the execution.

"The Singaporeans mock our grief and bemoan our fate," said a leader in *Today*. "They exalt their cold-heartedness and contempt as maturity and reason and deride our capacity for sympathy as primitivism."

In a culture which prides itself on freedom of expression, "fair comment" often sells dangerously close to demagoguery. Max Soliven, proprietor of the *Philippine Star* which carries his daily column, *By the Way*, typified the popular end of the market's reaction to the hanging.

"I would suggest that any Singaporeans still in our vicinity run for their lives," wrote Mr Soliven. "That pipsqueak of a country, smaller than Lilliput, has for far too long traded on its puny size... We could smother those sassy pygmies by sheer weight of numbers," he estimated.

Perplexed observers, wondering how the hanging of a maid for double murder could have led to the recalling of ambassadors, an organised boycott of goods and the public burning of the Singaporean flag, should not overlook the yawning cultural divide between the Philippines and Singapore.

Since the Contemplacion row started, Manila's columnists have seized on the opportunity to ridicule "Confucian values" in Singapore. The city state's pliant media and government-imposed restrictions on freedom of expression would never be tolerated in the Philippines, say local journalists.

The average Singaporean has had little news of the execution," writes Amando Duron in the *Philippine Daily Inquirer*. "This siege mentality gives them a sense of permanent crisis which has provided their leaders the excuse and legitimacy to maintain tight political control, he said.

The Philippines' strong resentment at being seen as the main supplier of domestic servants to richer Asian countries is perhaps the most common thread running through the coverage of the Contemplacion case.

By the end of the week Singaporean tempers had cooled - in the press at least. *The Straits Times* produced a second editorial on the affair on Friday. The tone had changed from one of indignation to sadness. "The two countries are Asean allies and close trading partners," said the paper.

"Nothing that happened in the course of an association cemented in 1967 suggested even remotely that relations could deteriorate so far so quickly."

Kieran Cooke and Edward Luce

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Labor 'biggest loser' in local polls

By Nikki Tait in Sydney

After a weekend of mixed fortunes at the polls for both main parties in Australia, the federal Labor government, headed by prime minister Paul Keating, was yesterday being viewed as the biggest loser.

A federal by-election in Canberra - traditionally a fairly safe seat for Labor - was won by the opposition Liberal candidate, Brendan Smyth, in a 16 per cent swing on a two-party preferred basis (after the allocation of second and subsequent preferences), the biggest for 20 years.

The Liberal vote was up by about 10 per cent on a first preference basis.

The victory was hailed by Mr

John Howard, leader of the federal Opposition - a coalition of Liberal and National parties - as "a revolt by mainstream Australia against the Keating government".

Mr Keating, by contrast, described it as a disappointing result, but said that it sent "a message (that) is well and truly received and will be acted on".

However, there was less for either party to cheer about in New South Wales, Australia's most populous state. Here, state elections left neither party with a clear majority after Saturday's poll, and it may be several days before the final situation is known.

Going into the poll, the Liberals (together with the

Nationals) had 43 seats, Labor 47, and there were four independents, three of whom were pro-aligned but supported the Liberals on confidence motions.

By the end of the weekend the Liberals had claimed one seat held by an independent, meaning that it was confident of holding 46 seats, and Labor 45.

Two independents were also returned. This left six seats undecided, with preferences and postal voting yet to be calculated.

Overall, the NSW poll showed a small swing away from the Liberals, but towards the Nationals, Labor, and independents.

The "No Aircraft Noise"

party, protesting at the federally imposed changes in aircraft traffic routes over Sydney, polled between 7 and 25 per cent of the first preference votes in the seats where it stood, but did not swing any of the inner-city seats most affected by the new airline routes out of Labor control.

The main issue now is what impact the poll results will have on the May 9 federal budget.

In January, the government promised a "significant tightening" of fiscal policy. However, last week, the prime minister was at pains to stress that the economy appeared to be slowing of its own accord, and played down any need for an early increase in interest rates.

Uzbeks vote on greater tenure for president

In a further sign of the drift towards authoritarianism in Central Asia, two regional presidents moved this weekend to extend their tenure of office until the end of the century by means of a referendum rather than election, writes John Thornhill in Moscow.

In a referendum held in Uzbekistan yesterday, President Islam Karimov asked the country's 11m voters whether they wanted to extend his six-year presidential term - due to expire in 1997 - until the end of the century. The results will not be known for 10 days, but they are expected to show a significant majority in favour of extending his mandate.

International observers were not invited to oversee the vote.

On Saturday, Mr Nursultan Nazarbayev, president of neighbouring Kazakhstan, called for a similar referendum to be held on April 29. Mr Nazarbayev, whose presidential term is due to expire in December 1996, will propose his rule be extended until the year 2000.

Mr Nazarbayev, who disbanded parliament this month, after declaring last year's general

elections illegal, is currently ruling by decree until another parliamentary vote can be arranged.

"We hear cries that there will be a dictatorship. Yes, dictatorship will come, but a dictatorship of the constitution and of the law," he has told an assembly of people's deputies.

"There will be a real dictator if, under democratic slogans, chaos and anarchy will be created. Then the people will call for a firm hand."

Both Mr Nazarbayev and Mr Karimov, both former heads of their Soviet republic's communist parties, have stressed the difficulties of establishing democracies in countries which have little tradition of civil society and are suffering from severe economic dislocation caused by the collapse of the Soviet Union.

The media in Uzbekistan remains under state control and some opposition parties have been banned.

In Turkmenistan, President Saparmurat Niyazov has already won the backing of a referendum to extend his presidency by five years to 2002.



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NEWS: THE AMERICAS

Patrol vessel reported to be attempting to board another Spanish trawler

Canada braced for further fish conflict

By Bernard Simon in Toronto

Canada was preparing yesterday to renew its "fish war" against the European Union by acting against Spanish trawlers in a contested area of the north-west Atlantic.

Greenpeace, the environmental group, said that its office in Newfoundland intercepted radio signals indicating that Canadian fisheries officers were trying to board a Spanish vessel in international waters on the so-called Nose of the Grand

Banks, just outside Ottawa's 200-nautical mile jurisdiction.

Mr Brian Tobin, Canada's fisheries minister, said earlier that a patrol vessel was on its way to the area, where up to a dozen Spanish vessels were fishing for turbot, also known as Greenland halibut, in defiance of a 60-day moratorium imposed by Ottawa. The Canadian vessel carries a "warp-cutter" designed to sever the cables holding a trawler's nets.

The renewed tension follows the failure of EU and Canadian officials to

agree on new conservation measures for the north Atlantic fishery during two days of talks in Vancouver. Mr Tobin said that "we're looking at the strong possibility this round of discussions have left us without a solution".

The flare-up comes less than three weeks after Canada seized the Spanish trawler *Estai* on the Nose of the Grand Banks. The vessel was released a week later after its owners posted a C\$600,000 (£217,360) bond. A European Commission official said yesterday

that another seizure would jeopardise

efforts to resolve the dispute.

The friction stems from a dispute with the EU over quotas for Greenland halibut set by the Northwest Atlantic Fisheries Organisation (NafO). Ottawa accuses Spanish and, to a lesser extent, Portuguese, vessels of exceeding NafO quotas and of depleting the fishery by using nets with a smaller mesh than permitted by NafO standards.

The EU refused to recognise Canada's jurisdiction over waters outside its 200-mile fishing zone, but several

member states have urged Spain to withdraw the vessels while negotiations continue.

Spain has sent a patrol vessel to the Grand Banks to support its trawlers. Greenpeace also has a boat in the area.

An international fisheries conference, starting at the United Nations in New York today, will examine the legal, scientific and conservation issues raised by "straddling stocks" which move in and out of 200-mile fishing zones.

By Canute James in Kingston

Bermuda's legislators have approved the holding of a referendum on independence from Britain, and a vote is expected in July if it is approved by the Senate next month.

The ruling United Bermuda Party overcame the objections from dissidents opposed to independence who had earlier said they would not support the referendum. It was approved by a vote of 20 to 18 by the House of Assembly. Despite this, the ruling party is split on the issue of independence and is expected to campaign for a continuation of Bermuda's current status.

"They mainly want a vote against independence and want to get the matter out of the way for a few years," a senior UBP official said yesterday.

While supporting independence for Bermuda, the opposition Progressive Labour party is protesting at the use of a referendum and wants the matter determined in an election.

The PLP is considering a boycott of the referendum, or may tell its supporters to vote "No", said Mr Frederick Wade,

the leader. "It would not be a vote against independence," Mr Wade said. "It would be a vote against deciding by this measure."

The referendum, and the campaign by the parties over the next few months, will increase the anxiety of the banking and financial services sectors, which fear damage to the colony's political and economic stability. Offshore financial services and tourism are the pillars of the economy. A poll carried out last year indicated a significant majority of Bermuda's 60,000 people were in favour of maintaining the status quo, but about 30 per cent suggested the issue be put to a referendum.

Bermuda is the oldest British colony in the Commonwealth and has almost complete self-government under a 1968 constitution. Britain is responsible for defence, internal security and foreign affairs. The UBP has formed the government since 1986. The British government is willing to grant independence to Bermuda if there is a clear indication that the majority of Bermudians want this change, say British officials.

Cuba signs up to 1967 N-arms treaty

By Pascal Fletcher in Havana

entry to the pact signalled its willingness to be part of the community of Latin American and Caribbean nations. It also reflected the "genuinely peaceful" nature of Cuba's nuclear technology programme, he added.

Other signatories of the Tlatelolco Treaty, such as Brazil and Mexico, had for some time been urging Cuba to join. They argued that Cuban membership would weaken arguments by the US government, which maintains a trade embargo against Cuba that the island still represented a threat to peace.

New Orleans seeks to make up lost ground

Bad times may catch the city napping, reports Tony Jackson

With Mardi Gras gone and the April jazz festival approaching, New Orleans is counting on a good tourist season. Indeed, with the grand new convention centre open and the world's biggest casino under construction, this most attractive of cities can reckon on a flood of new visitors for years to come.

But the outlook for the remaining four-fifths of the economy is less certain. Less than a decade ago, the New Orleans region was still in deep depression after the collapse of the oil boom. Rapid recovery has replaced all the jobs that Big Oil took away. Come the next downturn, though, the same question will recur: how far has New Orleans used the good times to invest against the bad?

To an extent unusual in the developed world, the New Orleans economy remains a captive of geography. First, of course, comes the Mississippi. Standing as near the river mouth as the surrounding swamps allow, New Orleans, in Louisiana, is the gate to 14,500 miles of inland waterway stretching north to the Great Lakes.

With sister ports stretching up river to Baton Rouge, New Orleans claims to form the world's biggest port system. Nearly 70 per cent of all US grain exports leave from here. Last year 42 per cent of all imported steel came through New Orleans, much of it shipped from Japan and South Korea through the Panama

canal, then up river as far as Pittsburgh and Indiana. But if the port leads in crude tonnage, value is another matter. Last year, according to the Los Angeles-based CMC Trade-Week Report, New Orleans had trade of around \$50bn (£30.4bn) a third of that of Los Angeles and rather less than Seattle.

Besides being cheap, over 90 per cent of the goods passing through New Orleans are headed for somewhere else. This puts the port at the mercy of events, such as changes in world trade patterns or the 1980s deregulation of the US railroads, which deprived it of a protected hinterland. While the volume of traffic last year was a record, it only made up ground lost over a long decline in the 1970s and early 1980s.

There is a marked contrast with the neighbouring port of Houston, where some 70 per cent of goods traded are produced or consumed locally. Like New Orleans, Houston competes with other US ports such as Los Angeles, Charleston and even New York. But not only is most of its trade captive: Houston also secures the added value of the goods it ships.

What New Orleans needs, evidently, is more industry, in the US as a whole, industry employs almost 20 per cent of the workforce, in the state of Louisiana, the figure is 12 per cent. In the New Orleans region it is 8 per cent.

Not that industry is absent. The stretch of river from New

Orleans to Baton Rouge, known as "chemical corridor", is one of the highest centres of petrochemical production in the US. But the plants were built long ago, and are now a meagre source of employment. Even the gas they use as feedstock is piped in from the Gulf of Mexico to their own terminals, bypassing the port.

In attracting business, New Orleans faces one serious obstacle: the chicanery of local politics. This does not, perhaps, make it unique. As a New Orleans businessman puts it: "Americans aren't naive enough to believe corruption doesn't exist in New York or Houston. But they believe that in Louisiana it's an art form."

That apart, New Orleans has one final geographical card to play: its position on the north-south axis in the brave new world of the North American Free Trade Agreement. As New Orleans' mayor, Mr Marc Morial puts it, "Latin America can do for us what the Pacific Rim did for California, Oregon and Washington."

Even here, there is a sense that New Orleans has lost ground to competing centres such as Miami and Houston. But there is evident determination to strike back.

The port has been working on establishing a rail-barge link with Veracruz in Mexico, now postponed by the peso crisis. Perhaps most important, there is a conscious effort to restore banking links weakened by the Latin American

debt crisis of the early 1980s. Mr Michael Conwell, head of international business at Hiberna, New Orleans' biggest bank, asks: "Did we get behind? We sure did. But with

Nafta and Gatt, we're going to have a market of 385m people. Shame on us if we're not there to support our local businesses and make sure they get their share of the pie."

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NEWS: UK

Government of republic fears that deadlock may destroy momentum for peace

Irish PM to meet Sinn Féin on arms

By John Murray Brown
in Dublin and
John Mason in London

Sinn Féin, the political wing of the Irish Republican Army, is to meet Mr John Bruton, prime minister of the Republic of Ireland, tomorrow in an effort to break the deadlock over IRA arms which appears to be proving a stumbling block in the Northern Ireland peace process.

With the British government still refusing to enter direct talks with Sinn Féin until given further assurances on the IRA's large arsenal, the government of the republic is concerned that the momentum for peace could be lost.

At tomorrow's meeting, called at Sinn Féin's request, Mr Bruton and Mr Dick Spring, foreign minister, will meet Mr Gerry Adams, the Sinn Féin president, to discuss what nationalists described as the "latest hiccup in the peace talks".

However, Dublin is expected to use tomorrow's meeting to help find a formula acceptable

to both sides on arms decommissioning, in an effort to break the talks impasse. Sinn Féin is maintaining its insistence that the British discuss arms in the broader context of total demilitarisation including illegal arms of all paramilitary organisations and the arsenals of the local police and British army.

Mr Martin McGuinness, the Sinn Féin vice-president, yesterday accused the British government of stalling the peace process over the demilitarisation issue. He said on BBC TV that international pressure would force Britain to modify its position. He also believed that with British minister Mr Michael Ancram would go ahead despite continuing disagreement over "demilitarisation".

"I think there is a great expectation now that a meeting with Sinn Féin and British government ministers will take place some time next week," he said.

Expectations that Mr Ancram would join exploratory talks with Sinn Féin were

raised after he had met the leaders of parties linked to the loyalist paramilitaries for the first time last week.

Officials in Dublin are keen to play down any impression of impending crisis, describing the meeting as "part of ongoing contacts." Mr Bruton and Mr Adams met briefly in the US during the St Patrick's day festivities 10 days ago.

Mr Bruton suggested last week that the paramilitaries could make a move on arms as a goodwill gesture. But few politicians in Dublin expect real progress on arms before talks with Sinn Féin intent on using the weapons issue as a bargaining tool to extract concessions on terrorist prisoners and policing.

The British response until now has been to move unilaterally on the sensitive question of army deployment, withdrawing the first soldiers from the province and then announcing on Friday that routine patrols in support of the police would be ended in all but a few militant border areas.



Sinn Féin's vice-president Martin McGuinness yesterday accused the British government of stalling the Ulster peace process

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Minister says Major may face challenge

By John Mason

Mr John Major may face a challenge from inside his own Conservative party this year to his position as prime minister, a senior minister in his cabinet admitted yesterday.

Mr Malcolm Rifkind, the defence secretary and a loyal supporter of the prime minister, agreed that a Tory backbencher might mount a challenge to Mr Major's party leadership, but insisted that such a bid would have little political impact.

His comments came as senior ministers rallied round Mr Major amid increasing speculation that a challenge was being planned, possibly as a precursor to a more substantial bid for the party leadership by Mr Michael Heseltine, the trade and industry secretary.

The opposition Labour party yesterday launched a further attack on the government's track record on taxation, claiming that measures in its last national Budget would push the number of people paying income tax up to record levels next year, John Mason writes.

Cuts in the married couple's allowance and the freezing of personal allowances were responsible for an additional 500,000 people who are estimated to start paying income tax in 1995-96, said Mr Andrew Smith, one of the Labour party's senior Treasury spokesmen.

However, the government insisted that the

rise in those paying tax was due to Britain's economic recovery.

In a parliamentary answer to Mr Smith, Sir George Young, a junior minister at the Treasury, disclosed that the number of people paying income tax expected to rise from 25.7m in 1994-95 to 26.2m in 1995-96.

Sir George said the rise was due largely to economic growth and an increase in the number of people in work.

The size of the UK workforce had grown by 174,000 between December 1993 and December 1994, he said.

Mr Rifkind's comments also followed an outspoken attack on the BBC by Mr Jonathan Aitken, chief secretary to the Treasury, who accused some of its interviewers of party political bias. That was seized on by Labour as a sign of panic among ministers.

Mr Aitken's weekend accusation that the corporation had become the "Blair Broadcasting Corporation" prompted Mr John Prescott, the opposition Labour party's deputy leader, to claim that the attack was an indication of a possible early general election. Mr Tony Blair is leader of the Labour party.

Mr Rifkind told BBC radio: "It is always possible you will get some foolish individual

backbencher who will put himself up as what is known nowadays as a stalking horse but I don't think it will be significant." The defence secretary dismissed speculation of a serious leadership challenge as "hunkum". But he conceded that the government's popularity had suffered from the appearance of "disunity and

discord".

Mr David Hunt, the cabinet minister recently appointed to head the committee overseeing policy co-ordination and presentation, also sought to calm Conservative party nerves by discounting the possibility of a serious leadership challenge. "It is completely hypothetical and it is not going to happen," he told BBC television.

Mr Hunt maintained the prime minister was setting a "winnable agenda", but warned that the government could win the next election only if its presentation became "much more effective".

Mr Major's position was strengthened by a Mori poll for The Sunday Times which indicated that the government's popularity would improve only marginally if Mr Heseltine topped the prime minister.

Exchange members to face fines

By Norma Cohen,
Investments Correspondent

The London Stock Exchange has decided to try to impose fines on marketmakers members found to be distributing valuable and exclusive information to non-marketmakers from their inter-dealer broker (IDB) screens.

The information is valuable because the screens quote better prices for share trades between dealers than the exchange's "Seq" screens do to investors.

The exchange's executive committee considered, but rejected, a proposal from its staff that it abandon a rule which gives its biggest member firms exclusive access to share prices quoted on the inter-dealer broker (IDB) screens.

The decision comes on the heels of a study by the Office of Fair Trading which concluded that limiting access to the screens, through which marketmakers can deal anonymously with each other, has "significantly anti-competitive" effects.

Institutional investors who know that a better price is being quoted on the IDB screens can often persuade marketmakers to buy or sell at a price inside the "touch" - the best price at which shares are being bought or sold at any time.

The exchange's market supervision department had reported that there was "anecdotal evidence" that some marketmakers with access to the screens were conveying the prices to their clients.

Because the rule was being so widely broken, the department urged that the rule be abandoned.

As an alternative, it recommended rooting out and punishing wrongdoers.

Communication of IDB screen prices is believed to be a significant factor in explaining why a majority of Stock Exchange bargains as measured by value are conducted inside the touch.

Marketmakers expressed scepticism that fines and penalties could be made to stick, noting that as a practical matter, catching those who violated the rules required monitoring the telephone conversations of staff at 26 marketmakers all day long.

Treasury infighting over resources

By Robert Chote,
Economics Correspondent

The UK Treasury's seven senior directors are haggling over staff and resources in the latest phase of what has proved a traumatic management restructuring in Whitehall's most powerful department.

The Treasury's management board met last week to try to make progress on agreeing the share-out of resources for each of its seven "directorates". Initial bids had been submitted earlier, coinciding with the department's internal budget planning process.

The directors cover macroeconomic policy, international finance, the Budget, public spending, financial reporting, financial regulation and personnel.

The Treasury restructuring comes as civil servants throughout Whitehall fear that senior jobs at other departments could be cut.

Senior management reviews in other departments are

assessing job requirements.

The outcome of the Treasury discussions will determine whether the jobs of any junior officials need to be shed and, if so, where and how many. The reorganisation has already seen a quarter of the Treasury's 100 senior posts abolished, all of which were achieved by voluntary redundancy. Final decisions on redundancies in the lower rungs of the hierarchy are due to be announced late next month.

But there is concern that abolition of senior Treasury posts has already put too much stress on some junior officials.

This may limit the extent of further job losses at the bottom of the organisation.

Morale at the department is also being depressed by uncertainty among junior officials about job security. That has increased pressure on the management board to announce any decisions quickly.

The Treasury's revamped structure will formally take effect on April 1.

The seven directors and 15 assistant directors are now all in place, with a series of appointments at the next "team leader" level being announced last week.

Latest Rover will be sister of Honda Civic

By Kevin Done,
Motor Industry Correspondent

Rover Group, the UK subsidiary of BMW of Germany, yesterday unveiled its new 400 series of family cars which will become its most important volume vehicles for the second half of the 1990s.

The Rover 400 series, which will go on sale in May, are the sister cars of the Honda Civic, which started production at the Japanese carmaker's UK plant late last year.

Rover, which emerged last year as the biggest UK vehicle maker by production volume, said that about 150,000

(\$237m) had been invested in the development of the 400 series, which will be sold first as a five-door hatchback priced from £12,000 to £16,000. A four-door saloon will follow early next year.

It will be produced under licence from Honda at Rover's main assembly plant in Birmingham, where £60m has been invested in plant and equipment.

About 700 jobs have been created at the plant in preparation for the launch of the 400 series. The additional posts are part of 1,450 new jobs announced by Rover last autumn.

The group hopes to raise output for the new 400-series to about 250,000 cars

a year from the 200,000 achieved for the current Rover 200/400 and its sister car the Honda Concerto, which has also been assembled in Birmingham.

The launch of the Rover 400 series marks a significant step in reducing the group's dependence on Honda, as virtually all versions of the car will use Rover's engines including a new 1.6 litre version of its successful K-series family of engines. Honda engines will power only the automatic version of the new Rover 400.

Honda aims to sell about 60,000 of its UK-built Civics in Europe this year while output of the Rover 400 range is forecast to reach about 250,000 a year at

full volume as the UK carmaker seeks to expand its presence in mainland Europe.

The Japanese group says the degree of commonality between the Honda and Rover ranges will be about 70 per cent for the bulk of Rover's output, which will use the K-Series engines. But this will rise to more than 90 per cent for the versions using Honda's automatic transmission and 1.6 litre engine.

Rover has been licensed to produce the five and four-door versions of the new range until the end of the year 2000, but an extension could be negotiated according to Honda.

Troubled Lotus set to don new colours

Kevin Done looks at the Italian families interested in acquiring an irresistibly famous sports carmaker

Both also have an eye for fast cars.

Since 1988, Mr Alessandro Bonomi has been president of the Benetton Formula One racing team. The Benetton group already has a 50 per cent holding in the TWR group led by Mr Tom Walkinshaw, the UK entrepreneur whose interests straddle motor racing - he is technical director at Benetton Formula One - and mainstream automotive engineering and development.

TWR insisted yesterday that, if the takeover goes ahead as planned, Group Lotus and TWR will be kept separate and will compete with each other.

According to Mr Bonomi, heads of agreement for the takeover of Group Lotus have been signed with Bugatti, and the deal could be completed later this week.

Lotus would benefit from some stability of ownership.

Colin Chapman was one of the most creative and success-

ful designers of racing cars in the history of motor racing - his cars won six drivers' and seven constructors' world championships in the 1960s and 1970s - but Group Lotus struggled to survive financially both before and after his death in 1982.

Ownership from 1986 by General Motors of the US, the world's biggest vehicle maker, proved no more secure. Lotus plunged to a pre-tax loss of £36.8m in 1992 on a turnover of only £60.98m.

Group Lotus suffered its biggest setback in 1992, when it was forced by rapidly mounting losses to cease production of the Elan sports car less than two-and-a-half years after launch. The Elan became one of the shortest-lived cars on the world market and cost Lotus a write-off of £24.4m.

In the wake of the Elan debacle, Group Lotus was restructured and much reduced in size, as it was readied for dis-

Gooda Names in new court battle

By Ralph Atkins,
Insurance Correspondent

Gooda Walker Names, among the worst-hit members of Lloyd's of London, will today begin a fresh court battle when they seek to head off an attempt to curb the level of damages to which they are entitled.

The Gooda Walker Action Group is expected to tell the High Court in London, which is due to set the final level of damages owing to the group's members, that they are entitled to more than £240m (£711m) for losses incurred in the late 1980s and in 1990.

Lawyers for Lloyd's agents' insurers are expected to argue the level of damages should be far lower. They suggest Gooda Walker Names should get £210m in interim payment they were awarded last month. Names are individuals whose assets have traditionally supported the insurance market.

When the High Court ruled in October that the Gooda Walker names were entitled to damages, the action group hailed it as a victory. The court said the losses resulted from "culpable" and "unjustified" risks taken by the now-defunct Gooda Walker agency. The 3,000 members of the Gooda Walker action group lost heavily through natural catastrophes in the late 1980s.

Since the October judgment, the action group has faced an uphill struggle to receive any money. Even if they obtain a clear ruling on damages this week, payment is expected to be delayed pending another court hearing in late April on the principles on which damages are paid out of errors-and-omissions insurance cover bought by the Lloyd's agencies being sued by Names.

There is also a dispute about the level of funds available. The errors-and-omissions insurers have argued that only £115m is available to meet the interim award. At the same time, the complexity of this week's case may mean the issues at stake are not resolved in the five days allocated by the High Court. The insurers' lawyers are expected to challenge the Gooda Walker Action Group's figures on their estimates of the extent of the names' future liabilities resulting from losses in the Lloyd's insurance market. Other parts of the claim will also be disputed.

• A new tax relief expected to be introduced by the government to encourage insurance companies to build reserves for catastrophe losses should be extended to Lloyd's corporate investors, according to Mr Michael Wade, chief executive of CLM Insurance Fund, which specialises in corporate investment at the insurance market.

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NEWS: UK

Polly Peck creditors offered interim payment

By Jim Kelly,
Accountancy Correspondent

Administrators to Polly Peck International, part of the collapsed business empire of Asil Nadir, have offered creditors an interim payment of £1.75m in the pound.

The payment is the first to up to 1,700 creditors hit by the collapse of PPI in 1990 with debts of up to £1.3bn. Mr Nadir fled the UK in 1993 for his native northern Cyprus.

If the creditors accept the offer, it will mark the first distribution of funds since the collapse. Subsequent

payments are possible up to a further 2.5p in the pound.

Mr Chris Harlow, lead administrator to PPI and a partner with Coopers & Lybrand, said: "I am delighted to say that, if approved, this scheme will allow us to make a distribution to creditors which will be at the upper end of the range we indicated in our 1994 report to creditors."

So far total realisations of Polly Peck Group assets have reached £465m (£734m). Not all such realisations flow to PPI as parts of the group are ring-fenced for other creditors.

The administrators estimate a

"black hole" of missing funds in PPI of £500m. When Nadir fled the UK he faced charges of false accounting and theft involving £34m.

The offer is being made to 1,200 ordinary creditors and between 1,000 and 5,000 bond holders. A letter has been sent to 23,000 shareholders telling them they are excluded from the scheme by law in respect to a declared, but unpaid, dividend.

The first distribution estimate of 1.75p is based on claims at October 1990. If the offer is accepted by the creditors, and cleared by the courts, the payment will be based on claims

at the date the scheme commences. The creditors meeting has been called for April 26 at Westminster Central Hall in London. The payment of the interim dividend is planned for early July. The announcement of the planned distribution followed the sale last week of PPI assets in northern Cyprus to new owners for an undisclosed sum. That sale will eventually contribute to the assets available for distribution, but is not expected to make a significant difference to the final dividend.

The distribution to creditors is being made under a proposed scheme of arrangement which allows the administration of PPI to continue while payments are made and avoids moving the group into liquidation. As a result the administrators will be able to continue in efforts to sell remaining PPI assets around the world. These include companies in Turkey, the Far East and Uruguay. Funds available for distribution to creditors may also be swelled by the proceeds of legal actions launched over the collapse of the Polly Peck empire. So far the costs of the administration of PPI, including legal actions, have reached £34.8m.

UK NEWS DIGEST

Cross-Channel pipeline 'may be underused'

The UK's proposed £440m (\$895m) cross-Channel gas pipeline is unlikely ever to be used at its full capacity, according to a leading oil and gas consultancy, Wood Mackenzie Consultants, part of NatWest Group, says in a report that the potential market in Europe for UK gas exports is well below the pipeline's capacity of 20bn cu metres a year.

The report says that the supply gap in the year 2000 is likely to be only 1bn cu m, rising to a maximum of 16bn cu m in 2005, although the gap might be 4bn cu m that year only if existing contracts are rolled over or increased. The government approved the pipeline in December. It will link the East Anglian coast with Zeebrugge in Belgium and tap into the gas pipeline network in mainland Europe. Due for completion in 1998, the line is seen as an important potential channel for gas exports and, after UK gas runs out, for imports from Russia.

Wood Mackenzie sees further difficulties in developing sales of UK gas through the pipeline. The consultants do not believe that UK gas could compete on price, and even if it could, there are physical and regulatory obstacles to penetrating the mainland European market. The pipeline could, however, encourage a spot market in gas and lead to sales of small parcels of UK gas in Europe.

David Luscombe, Resources Editor

Tractor output to rise

Massey Ferguson Tractors is preparing to start production at its Coventry plant of a new range of machinery of up to 105 horsepower. Mr Aaron Jones, director of operations, said the final decision on whether to invest about £15m (\$21.7m) in new production facilities would be made in the next two months.

This would be the first significant investment at the Coventry plant by Agco, the Atlanta-based farm machinery group, which last June completed the purchase of Massey Ferguson from Varsity Corporation of Buffalo for \$330m (£214.5m). The decision will be made against the background of sustained demand for new tractors. Massey Ferguson's production this year will be 50 per cent higher than in 1992.

Paul Cheshire, Midlands Correspondent

Bank predicts rates increase

UK interest rates will rise in the next two months, but the government may be forced to provide relief for the housing market, says the latest forecast from National Westminster Bank. Mr David Kern, chief economist, says special measures are necessary to reconcile the need for higher rates on general macroeconomic grounds, with the risk that this will damage weak sectors of the economy.

Mr Kern says: "The potential conflict... can best be resolved in the short term by specific support which is particularly badly needed in the housing market." Figures released last week showed that mortgage lending in February fell compared with the same month last year. This was the latest in a series of indicators confirming housing market weakness.

Philip Gauthier, Economics Staff

Minister boosts broadcasting

Britain's National Heritage secretary Mr Stephen Dorrell will this week spell out the details of his plan to create a broadcasting sponsorship unit designed to increase the international competitiveness of Britain's broadcasting industry. The new National Heritage Unit, which will include people seconded from traditional broadcasting and the independent production sector, will be taking on a role previously carried out by the Department of Trade and Industry.

For years there have been tension and disputes between the Home Office - and later the Department of National Heritage - which had regulatory responsibility over the media and the Department of Trade and Industry, which had the industrial promotion role as well as radio frequency regulation. By uniting both regulation and sponsorship within National Heritage Mr Dorrell appears to have strengthened the department in this respect against Mr Michael Heseltine's DTT. Mr Dorrell's action also seems to have put an end to any lingering suggestion that one day the DTT should take over responsibility for broadcasting.

• Newspaper Publishing, the company that owns both The Independent and the Independent on Sunday, is looking this week for an editor of the Sunday newspaper after the resignation of Mr Ian Jack.

Mr Jack's tenure as editor of the Independent on Sunday started in 1993 and is widely regarded as a success even though the paper's circulation of about 420,000 has never matched its critical reputation. The main reason for the resignation of Mr Jack, who is becoming the editor of Granta, the literary magazine, is disenchantment with the management approach of the Mirror Group.

Raymond Snoddy

Hunt saboteurs arrested: At least 10 hunt saboteurs were arrested when more than 200 demonstrators clashed with police and supporters of the Garth and South Berkshire Hunt in southern England. Police had been tipped off about the demonstration and arrived in force to prevent violence between hunt supporters and saboteurs, some of whom wore balaclava hoods and wielded sticks.

Bomb evacuation: About 4,000 people are to quit their homes for up to 48 hours after the discovery of an unexploded bomb under an old football pitch. The residents of German bomb under an old football pitch. The residents of Portland Bill on the coast of south-west England all live within a 2,000-metre police exclusion zone set up after the bomb was exposed by a bulldozer. "It is the largest half-tonne bomb to be found in Britain since the war," said a police spokesman.

Phonecard riches: Phonecard collecting is one of the world's fastest-growing hobbies, says the latest Miller's Collectables guide. "There is now an international market for phonecards - prices vary depending on the card's rarity and condition," said Miller's, best known for its guides to the antiques market. A card issued by British Telecommunications to commemorate the 1987 Open Golf Championship at Muirfield could now be worth £1,000 (\$1,590) says the guide.

Thick fries preferred: British consumers still prefer their traditional thick French fried potatoes to thin American-style fries, says a survey from the manufacturers of HP sauce. It says two-thirds of Britons eat a plate of fries, known in Britain as chips, at least once a week. (Potato chips are called crisps in Britain).

Decline of a dynastic business

Roderick Oram explains why the rescue of a central part of the Vestey family's empire has failed

Few of the banks which were unwise enough to lend to developers at the height of the 1980s property boom were lucky enough to recoup all their money in the subsequent crash.

Thus lenders to Union International, one of the main companies in the Vestey family empire controlled by the Vestey family, should be delighted. The family, whose interests in the international meat trade go back more than 100 years, is one of Britain's best known business dynasties.

So far the lenders have got back all but £50m (£78m) of the £430m they lent to the wayward group without losing a penny.

So, if the wind-up of Union under the care of the banks had been a textbook exercise to date, why did the banks suddenly pull the plug last Wednesday and put Union, including J.H. Dewhurst, the largest UK chain of butcher's shops, into receivership?

"It is a great tragedy that the thing has not been wound up satisfactorily," said one adviser. Some advisers said the quick decision of the Lloyds-led bank consortium to appoint receivers might prove to be a mistake in the long run. Less money might be raised by Ernst & Young, the receivers, than by Union's bank-appointed managers if they had been allowed to complete their task. If that is the case, one losing party could be the 8,000 holders of the cumulative preference shares.

Union contained a wide range of the Vestey family assets, from ranches in South Africa and the US to

America and Australia to meat processors and trading companies. Laid low by weak family management and property speculation, it fell into the hands of its bankers in 1991.

Schroders, advising the Vestey, recruited Mr Terry Robinson from Lombaro to tackle Union's problems. The family and banks approved his appointment and a "highly incentivised" remuneration package. The more money he recovered, the more he was to be paid.

The beginning of the repayment exercise went extremely well," said Sir John Collins, chief executive of Vestey Group. A former chairman and chief executive of Shell UK, the Vestey appointed him in 1993 to run most of the non-Union parts of the Vestey businesses. "The last furlong is the one that's proved difficult and less successful and not completed in the time allotted," he said.

Mr Robinson got off to a quick start, but then a series of setbacks hit his disposal programme. Most crucially, poor stockmarket conditions in Australia prevented the flotation of Angles Pacific, a food distributor. Other problems included receivership at a New Zealand company.

The banks had agreed to a three-year debt standstill to December 1994. But, as the setbacks mounted last summer,

they became "nervous that time was running out", according to one adviser. A number of banks said they would not extend the standstill.

The key issue became how to sell Anglia Pacific and other assets, such as 14 ranches in Venezuela, totalling 1,300 sq miles. NM Rothschild was appointed by Union to find buyers.

But before its marketing exercise was complete, the banks seized on an offer from the Vestey Group to buy these and other assets for £100m.

The only other potential bidder was a management buy-out proposed by Mr Robinson himself and some colleagues. With two members of the board involved in the Vestey Group bid and two with the mbo, Rothschild was given the Solomon role of deciding which offer to put to shareholders.

The Vestey offer was appraised by Coopers & Lybrand for the bank consortium and Rothschild for Union, while S.G. Warburg advised Vestey Group.

All parties considered it fair, so it was put to a Union EGM on November 18. The Vesteys, with all ordinary shares and one third of preference, held about 90 per cent of combined voting power. The EGM approved the sale.

The cash value of the transaction to the Union creditors

was some £38m. An additional sum of up to £24m could be paid by Vestey Group, depending on profits over the next 25 years on property development on a Venezuelan farm.

The assets bought represent a sizeable chunk of Vestey Group's net assets, which total between £500m and £700m. The group, involving shipping, financial services and other interests, last year made an operating profit of about £35m on turnover of £500m.

This year, Mr Robinson's problem has been to sell the group of Union. With the standstill agreement informally rolled over to June, banks began to get nervous again about the lack of further sales.

This week they suggested calling in a receiver at Dewhurst, rather than supply it with "a few million more pounds", one lender said. But that action jeopardised trade credit for other Union businesses and so the only option was to put all of Union into receivership.

Several people close to Union and its banks expressed doubt last week that the receivers could raise enough from selling the remaining assets to cover the last £50m of debt. There is likely to be nothing for preference shareholders.

Although the Vesteys are left with some choice assets, they have paid a high price for years of incompetence. In the 1990s they have injected some £145m into Union, which has been lost. Moreover, their original shareholder value in Union, a once mighty company, has evaporated entirely.

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A 13-year-old girl is lying in a Pisa hospital recovering from the effects of a doll that exploded in her hands.

She has lost her right arm and three fingers from her left hand. Her body is peppered with metal fragments. Her three-year-old brother, who was standing beside her, has lost the sight of one eye.

These two are the hapless victims of a phenomenon that has begun to move from the inside to the front pages of the Italian press - racism. Their case is especially horrific and has even prompted one of the Berlusconi television channels to organise a national donation.

The brother and sister come from a family of seven, immigrant gypsies. No one is sure whether they originate from Romania or former Yugoslavia. Their tragedy, as reconstructed from confused accounts, is roughly as follows. They were beggars by traffic lights on one of the main entry roads to Pisa from Florence. A car stopped and the driver handed the girl a package containing a toy doll, which exploded on being handled.

The Pisa authorities had no doubt that

the perpetrators were intent on maiming at a minimum. Police have subsequently rounded up three people, including one in the military, charged them with possession of explosives. The explosives they possessed matched those in the lethal doll. A quantity of neo-Nazi literature belonging to them has been seized.

Initially all this was reported as an isolated barbaric event. But it then transpired that in February another such bomb had been directed against young "rom" (as the gypsies are colloquially labelled). That time it was concealed inside a book.

The Pisa incident is not isolated. It has just touched the public conscience. The gypsy community is an easy and self-inviting target in many Italian cities. Bands of four or five, all minors, are sent out to beg and indulge in petty theft by their parents - or ruthless guardians who have

bought the rights to their services.

Since they are minors and lack documents the police are reluctant to arrest them. Detention of a minor requires the consent of a parent, who often cannot be found. Couple this

with the cumbersome bureaucratic process of prosecution, and most police let them go with a warning. This in turn antagonises the public, victim of petty theft, and encourages direct physical retribution.

Italy has always been exceptionally tolerant towards foreigners. Until confronted by a mass illegal influx of Albanians in 1991 the issue was largely ignored. Indeed,

having been a country of net emigration until the early 1970s, Italians always reacted benevolently to the increasingly large numbers of immigrants, legal and illegal.

However, the enforced return of more than 25,000 Albanians in 1991, coupled with the threat of an exodus from Yugoslavia, then

being torn apart by civil strife, and increased instability in North Africa, made people realise that Italy faced a serious potential problem with immigration.

This in turn led to a reassessment of just how much immigrant labour was already inside the country, helping to sustain important specific sectors of the economy. The boom years of the 1980s had

brought in a mass of people, all of whom reacted to do jobs by nationality: the North Africans (mostly Moroccan) in agriculture; the Filipinos and Sri Lankans in domestic service; the East Europeans in semi-skilled odd-jobs.

By the end of 1994 the ministry of interior had 781,000 persons from non-EU countries registered for work permits, just over 1 per cent of the population. However, estimates of the illegal entrants vary from 400,000 to 800,000, probably the largest proportion of illicit labour in Europe.

The 1983-94 recession led to a 8 per cent decline in the issue of work permits and the impression now is that the flow of illegal immigrants has slowed, if not declined. The slow-down in the number of illegal immigrants also reflects tougher controls at the frontiers.

But with tougher controls, organised crime has been encouraged to take over,

turning immigration into big business. The involvement of the mafia is linking immigrants more to the world of crime - drugs, arms trafficking and prostitution.

The quick change of government over the past three years has not helped the formation of coherent policy or long-term strategy. But faced with a rise in incidents of racism, of which the attack on the Pisa children is just one, the authorities will soon be obliged to act.

A decision must be made on whether to legalise the large numbers of illegals. And the political parties must agree on measures to integrate these illegal immigrants into society and ensure they are not objects of hate and abuse.

In tandem, procedures for expulsion need to be tightened. In 1993 only 5,551 expulsion orders were carried out, although 49,000 were issued. At present it is all too easy to evade deportation. Recently a group of Nigerian prostitutes had the enterprising idea of stripping naked at Fiumicino airport to cause a stir and miss their flight. They did - and because it meant detaining them for nearly another week, they were released.

PEOPLE

Software strides onwards at Sony

Michiyo Nakamoto considers the choice of Nobuyuki Idei as president of the Japanese electronics giant

Nobuyuki Idei, the man who takes over as president of Sony next month, has nerves of steel, one of the characteristics which led Norio Ohga, his predecessor, to single out Idei from the candidates to take over one of Japan's most important companies.

For some Sony-watchers, Idei's appointment to the top job came out of the blue. For one thing, he was hoisted above two levels of management and at least 10 other candidates whose chances were thought to have been greater.

But Idei, who at 57 exudes youthfulness, has an air of confidence that is rare in a country where modesty is regarded as a virtue.

His self-assurance has served him well in the past at Sony. He moved rapidly from the audio business - where he launched a number of hi-fi hit products - to the company's computer and laser disc operations, before heading Sony's product design strategy.

Idei was responsible, together with Ohga, for backing the laser disc format, jointly developed between Sony and Pioneer, in the face of opposition from 13 other consumer electronics companies. Idei's commitment to the Sony-Pioneer version now widely used in Japan, has paid off; the rival VHD version, developed by other companies, has disappeared from the market.

That experience helped him in a more recent trial Sony has faced over video discs. Sony has appeared to be on a limb in the battle over the next generation of video discs, isolated from most other Japanese electronic companies, which are backing a rival format.

Despite widespread publicity suggesting it is losing the fight, Idei, as Sony's managing director, has re-iterated the company's commitment to establish its own standard as the industry norm.

Idei seems to recognise the challenges he faces. A while ago he said: "It is a time for strategy. The company's future depends on whether it can build a good strategy."

Sony has traditionally placed great emphasis on technological excellence; it was always assumed that Ohga's successor would have a technological background. Idei studied politics and economics at one of Tokyo's prestigious private universities.

He is a keen user of audio and video products and is reputed to be able to talk the same technical language as Sony's engineers. Although he does not have any technological training, Idei has



spent years at Sony in charge of key product areas.

That background gives him the ability to consider issues from a broad perspective. As Sony has developed from a small entrepreneurial company to a large corporation with annual sales of nearly ¥4,000bn, arguably what is required of the top man is not detailed knowledge of each operation, nor even ideas for hit products, but skill at analysing the conglomerate's overall business structure.

This is particularly so since Sony last April introduced a looser corporate structure, comprising eight separate companies (based on product categories), with their own presidents who each are given considerable authority.

With its 50th anniversary next year, Sony is no longer the kind of small, entrepreneurial company to be run by a single charismatic leader, such as Akio Morita, its founder, or even Ohga, whose forceful personality has set the tone at the company for the past 13 years.

It is now a global, somewhat bureaucratic, giant with businesses ranging from compact discs and cellular phones to movies and cable TV.

What is needed, particularly as many of those products begin to converge, is someone who under-

stands not just the hardware side of the business, but also the software operations, and who can set an overall direction for the company.

A keen advocate of Sony's need to expand its software operations, Idei who once said that Sony's grand design was to place music and pictures firmly at the company's foundations - has an additional advantage in the increasingly global marketplace: Sony today gets about 70 per cent of its revenue from outside Japan. He has a gift for languages. A fluent speaker of both English and French, Idei (who loves wine and French films) seems as comfortable with non-Japanese speakers as he is with Japanese colleagues.

But equally important, perhaps, is another modern-day business asset that Sony suggests Idei possesses. "He's straight with people," says a Sony official. "Unlike most Japanese he is clear about whether he is saying yes or no."

Idei takes on the job of president at a critical turning point in the company's history. As Sony adopts a very different management style from that practiced by its founders, perhaps the biggest test he faces is retaining the spirit of the company that has made Sony the world's most readily recognised Japanese brand name.

■ A new movie genre has grown up in the last decade: How To Be Black And Survive In America. Two new films, though, suggest the category is at last widening beyond agitprop.

Spoke Lee's *Crooklyn* is a family story scored for comedy and tragedy. Though made by the director of *Malcolm X*, it is startlingly short on politics. Lee's 1970s Brooklyn community, partly autobiographical, is evoked by its "ordinary" humanity; by the way one delicately drawn family copes with the universals of work, love, conflict, bereavement.

Steve James' *Hoop Dreams* is a three-hour documentary about

IN NAMES IN THE NEWS

Singapore's youthful Lien takes life easier at OUB

Lien Ying Chow, founder and largest shareholder of Singapore's Overseas Union Bank (OUB), one of the island republic's four big financial institutions, is a firm believer in the Chinese idea that eight is a lucky number, writes Kieran Cooke.

When OUB opened its new headquarters in Raffles Place in the centre of Singapore's financial district the date was carefully chosen - August 8, 1988. Now Lien has announced his retirement - at the age of 88.

Lien, still sprightly, is a classic southeast Asian Chinese entrepreneur. Born in southern China, he arrived - orphaned - in Singapore in 1920, where he first worked as a shop assistant, and then established his own company supplying food and drinks to British forces in Singapore and what was then Malaya. When Singapore fell to the Japanese he went back to China, but returned to the island republic soon after the war. In 1947, with an initial outlay of \$22m, he started OUB.

On the day Lien announced his retirement, OUB released its 1994 results. Net earnings were up 33 per cent to \$221m. Shareholders' funds reached \$2.3bn.

Though Lien has written a book about his experiences, he follows Chinese tradition by giving away very few business secrets. Friends say he enjoys life outside the board room: married four times, he was once known as a talented, flamboyant ballroom dancer, frequently in the company of beautiful women. Lien says his hobby is buildings. He has considerable property holdings, including the Mandarin hotel in Singapore.

Lien intends holding onto his 20 per cent shareholding in OUB, and spends afternoons looking at his hotel operations. Stewardship of OUB has passed to Lee Hoo Seng, bank deputy chairman and - at just 67 - a mere youth.

Metro likes the Urban style

April Fool's Day may not be the best time to start a high-powered

new job, but Wolfgang Urban's employer is doing its best to make sure he starts in good spirits, writes Andrew Fisher.

Urban, 49, has been named the new chairman of Kaufhof, Germany's second largest retailer. He succeeds Jens Oedewald, 54, who seems to have fallen out with Erwin Conrad, head of the privately-owned, secretive Metro cash-and-carry company, which controls Kaufhof from Switzerland.

Kaufhof describes Urban as "an entrepreneurial thinking manager who acts single-mindedly and has profound specialised knowledge," which praise prompted a wry comment from one international retail analyst: "Where's he been all this time?"

In fact, Urban has been at Kaufhof for 22 years. On the board since 1987, last year he moved up from finance director to deputy chairman. Colleagues describe him as energetic and approachable, and say he has a management style less abrasive than Oedewald's. His relatively low profile, combined with experience in the department store sector, has clearly endeared him to Conrad.

ITC's Chugh gets rough with BAT

In his bitter row with BAT

Industries, Krishan Lal Chugh, shrewd chairman of ITC, the Indian tobacco-to-financial services group, whom BAT is seeking to oust, likes to gird himself in the flag of Indian nationalism, writes Mark Nicholson.

ITC is intent, Chugh claims, on sinking the Calcutta-based company's ambition to create a diversified Indian multinational group. Through what he calls "all dubious means," he says BAT is seeking to split the board, curb ITC's diversification, turn it into a "cash cow" and "fleece the shareholders".

To his backers, at 56 Chugh is a tough champion of an Indian company's legitimate right to conquer world markets from resources it has largely built up since the mid 1970s, when BAT ceded its majority shareholding in the group.

According to insiders, ITC's board is indeed split - among the 10 executive directors, right down the middle; his opponents say it is Chugh's own management style that has caused the division.

When Chugh took over as ITC chairman in 1981 he was seen as a stern and successful manager, but essentially an engineer technocrat, having worked up through the ranks of ITC's paperboard businesses.

He became managing director of Shadrachalan Papershads in 1978 and an ITC director in 1988. He is now a director on the Reserve Bank of India - the central bank - and holds a host of honorary government positions.

FILM/VIDEO

■ Easter Island. Director Kevin Reynolds made the costliest film ever, the \$170m *Waterworld*, starring Kevin Costner.

■ A more straightforward video delight is *Speed*, the best action thriller of 1994. It features Keanu Reeves, a runaway hut and a mad bomber (Dennis Hopper). Why not also try the old Charles Laughton-directed classic *The Night Of The Hunter* (1955): runaway children, mad preacher, surreal studio landscapes. A must for every home viewer building a library.

Nigel Andrews

MUSIC

■ I know the record shops are fuller than ever of compilations and collections, but *The Best of Badfinger* - the first Apple album for 20 years - really is a fascinating slice of pop history. The group's story is full of paradox and, ultimately, tragedy. Best known for the jaunty "Come and Get It", written, produced and arranged by Paul McCartney, the band actually possessed some very accomplished songwriters - Tom Evans and Pete Ham were responsible for "Without You", but the band's own version, included here, is virtually

unknown. A couple of minor hits followed - "No Matter What," "Day After Day" - but the group's undoubted talents for tuneful melodies unfortunately blossomed just when impenetrable, "progressive" music came into fashion. They split in relative obscurity in the early 1970s; sadly, both Ham and Evans committed suicide in subsequent years.

■ It was groups like King Crimson

which flourished while Badfinger's releases gathered dust in record shops. Remarkably, they are still

going; "King Crimson's constitution is exactly like the British Constitution - it's unwritten and malleable," once commented the band's learned leader, Robert Fripp. The band now includes golden oldie Bill Bruford and Adrian Belew, who has played with David Bowie, Talking Heads and Frank Zappa. *Thrak* (Discipline) even has the audacity to include a track with the chorus: "I'm a dinosaur, somebody is digging my bones." Irony or what?

Peter Aspden

FT GUIDE TO GLOBAL WARMING

What is all the fuss about global warming? Many scientists believe the world's climate has been changing for some time. They have focused on a creeping rise in temperatures. That could have devastating consequences for climate and sea levels. Recent breaks in the polar ice cap have added dramatic, if circumstantial, evidence that something is afoot. Environmentalists say the slightest indication that climate is changing warrants action.

Do scientists really think the earth is getting warmer? Unfortunately, the main consensus is that climate change is extremely complicated and that there are no easy answers. Matters are further confused because the earth's temperature has changed through natural causes in the past. However, an increasing body of research has concluded that temperatures are rising and that human development has played a part. The Intergovernmental Panel on Climate Change (an expert committee) believes temperatures will rise between 1.5 and 4.5 degrees centigrade over the next century.

So what if the planet is getting warmer. Won't that just improve my sun tan?

Perhaps. But global warming has much wider implications than just a little more sunshine in the northern latitudes. Higher sea levels could submerge some low-lying atoll states such as the Maldives. Rising waters would also cause flooding, which could devastate places such as Venice, the Nile Delta or much of Bangladesh. Higher seas would also accelerate land erosion, poison some fresh water sources and harm agriculture. Higher temperatures could also alter wind and rainfall patterns. That could exacerbate droughts and heat waves. A transformation in crop patterns, with some now-marginal southern farmland turning into desert and cooler northern regions becoming more fertile, could make rich nations richer and the poor poorer.

So what should be done?

At the 1992 Rio earth summit, participants recognised they should monitor the "greenhouse gases" believed to cause global warming and report on reducing them. The focus was on carbon dioxide (CO2), the most common of the culprits although methane and nitrous oxide are also problems. Some industrial countries also agreed to try to cut CO2 emissions to 1990 levels by 2000.

Is that why there's a conference in Berlin this week?

Yes. The Berlin conference, which starts tomorrow and lasts until April 7, is the first follow-up to Rio. Many observers expect it to be succeeded by another top-level meeting in Tokyo in 1997.

Who is taking part?

The Berlin meeting will include delegates from the 120-odd signatories to the UN Framework Convention on Climate Change, discussed in Rio, plus observers from elsewhere. Add to that a phalanx of environmental and other lobbyists and an army of journalists, and that is why Berlin's hoteliers are smiling.

But aren't there risks in turning too green?

Undoubtedly. Some extremists would like us to return to an idyllic non-industrial past, which probably never existed. Realistically, no one expects the developed world to close its factories and power stations. Likewise, developing countries would like sufficient "headroom" to increase their CO2 emissions to catch up with their richer neighbours. Even most greens admit that costs must be weighed against benefits.

Will anything be achieved in Berlin?

Not much. The main issue is likely to be targets after 2000. But climate change is complicated and exceedingly divisive. Not all governments are convinced they need to act. OPEC is most hostile: it opposes anything that might cut oil demand. At the other end of the scale, the Association of Small Island States includes many nations which fear they might be vanish under rising seas. They want a 20 per cent cut in CO2 emissions by 2005. Developing countries, which made no CO2 reduction commitment in Rio, are split. Many are wary of a deal which might limit their economic development; some even see the climate issue as a cover attempt by the industrialised world to protect its competitive advantages by choking off development elsewhere. The US,

MANAGEMENT

Hugh Carnegy on changes at the Swedish company which ignored the rules to become a worldwide retail chain

Struggle to save the soul of Ikea

You cannot mistake the singular, very Swedish culture of Ikea when you visit Almhult, the little railway town in the forests of Smaland where Ingvar Kamprad founded the business 52 years ago and which remains the hub of an international retailing empire.

Distinguishing managers from "co-workers", as Ikea employees are called, is impossible in the informal, open plan offices where suits are non-existent and ties a rarity.

A large mural on the wall in the lobby depicts a Smaland landscape with the motto "Ikea's soul". On a wall is pinned the "testament of a furniture dealer" penned in 1976 by the guru-like Kamprad, who rarely shows his face to the public, but whose presence is keenly felt throughout the organisation.

Anders Moberg, chief executive of the Ikea retailing operation, is an affable, self-effacing man who looks more like the coach of a schoolboy ice-hockey team than the boss of a billion-dollar business. Like everyone else at Ikea travelling on business, he flies economy class and never takes taxis when public transport is available.

"This is a company that is steered more by vision than by figures," he says with a smile.

Ikea has certainly broken a series of conventions in building itself into a worldwide retailing chain. A privately held company still closely controlled by Kamprad, now 66 years old, Ikea largely ignored the retailing rule that international success involves tailoring product lines closely to local tastes.

Instead, it has stuck by the nostrum laid out in Kamprad's "testament" to sell a basic product range that is "typically Swedish" wherever it ventures in the world - underpinned by the determination to sell quality furniture at prices the majority of people can afford.

The company remains largely production-oriented: that is, it decides what it is going to sell and then presents it to the public - often with startlingly little research as to what the public wants to buy.

"We don't ask so many questions before we start up new things," says Jan Kjellman, head of Ikea's Sweden division, whose design team - almost all Swedish - create the 12,000 items on sale in Ikea stores worldwide. "Last year we launched the 'Swedish Cottage' range without any market research - but the customer liked it very much."

Financially, too, Ikea is unconventional in business where margins are tight and overheads high. It owns almost all its 123 stores (accounting for 1.8m sq m), paid for with its own cash. Moberg says Ikea has as much capital tied up in real estate as an industrial company has in machinery. "That is a policy we have," he says. "We don't like to be in the hands of the banks."

The formula has worked: Ikea has grown in the last 20 years from a group with 10 stores in five countries, with annual turnover of \$210m (£128m), to having 125 stores today in 26 countries, reaching sales in its 1993-94 financial year of \$4.7bn. The company is famously reticent about figures, but does not quarrel with an assessment made last year by *Affärsvärlden*, a Swedish business magazine, that Ikea's after-tax profit margin stood at 6.7 per cent of sales.

The success has brought Kamprad a long way since 1949 when he opened a mail order business. He has long since moved his holdings out of Sweden for tax reasons. The Ikea retail operation is owned by a foundation set up in the Netherlands (which also owns the Habitat chain) and now has its legal headquarters in Denmark. The family interests also include Inter-Ikea, which owns the Ikea name and controls the franchises which run a minority of Ikea stores, and Ikan, a separate company with banking and finance interests.

No one outside the Ikea inner circle knows the real financial strength of the organisation. But *Affärsvärlden* reckoned a year ago that the Ikea retail operation had a market worth of \$15.25bn (£9.2bn).



that work has taken priority. Richard Giordano, chairman of British Gas, admits to having seen too little of his children, although he appears to take comfort in the fact that none of them have turned into junkies (unlike, he suggests, the offspring of some of his friends).

By contrast, the younger generation of chief execs insist that when it comes to the rub, family always comes before work. Yet the fine words of these new men do not quite ring true. Does family really come first? If like Bill Castell, chief executive of Amersham International, you work from 7am to 8pm and in just one month have visited the US twice and Japan once? Or if, like Neville Bain of Coats Viyella, you work 65 to 80 hours a week and travel constantly?

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At the same time, a greater emphasis is being put on increasing sales volumes in existing stores rather than the rapid expansion of new outlets. After adding 15 new stores in the peak expansion year of 1992, the aim now is to average a more modest six or seven a year.

"We are not very good at space management," admits Moberg. "We can become

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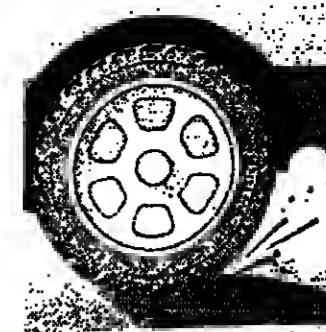
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Some (like Sharp) have well-lined brows. Others (like Howard Davies) have lost their hair, or (like John Birt and Charlie Scott) have gone prematurely grey. The explanation

is that the signs of age are an advantage, lending gravitas and helping the prodigies earn respect. Or perhaps it is that spending so much energy clambering up the ladder wrecks havoc with the bloom of youth.

So now we know that Rupert Penman-Rea used to while away the time during long and boring meetings thinking about his lover. This revelation is supposed to have been particularly damaging as it would have meant that no one could take his presence in meetings seriously once they knew what he was likely to be thinking about. This is the wrong conclusion to have drawn. The correct one is to enquire why the meetings were so boring in the first place and look at ways of making them less so.

*Roads to the Top. Ruth Tait: *Career decisions and development of 18 business leaders*. Macmillan Business.



FAST TRACK

Avant Guardian

It may be the world's fastest growing business communication channel, but the Internet has security directors worried.

The worldwide computer network was established to make communication between scientists easier, so security features to defeat fraudsters and hackers were omitted. Now that commercial companies are increasingly planning to use the Internet as an "information highway", carrying confidential information and financial data, its vulnerability to wrongdoers is a serious concern.

Richard Mackenzie and Terry Harris, technical director and chief executive respectively of Avant Guardian, a five-year-old, London-based company, believe they can render the Internet - and any other computer network where the public telephone network provides the connections between the individual computers - as secure as is practicable.

If Mackenzie and Harris are right, their "Proscriptor Modem" should have vast sales potential. As computing networking grows, most businesses are beginning to realise how vulnerable their systems are.

Modems are telephones for computers. They turn the bits and bytes of computer language into signals which can be transmitted down a telephone line. One is needed at each end of the line. Incoming data has to pass through the modem before entering the computer system.

The Proscriptor allows genuine modems to be recognised and a connection established; if the transmitting modem is not recognised, either the line is dropped or the potential hacker diverted to a personal computer which presents him with a mock log-on screen, where as Harris says, "he can play to his heart's content". In either case, the hacker never knows why his attack has failed.

Harris, 36, a computer industry veteran with experience at Singer Business Systems, Control Data, Centronics and Sunmagnetics, teamed up with Mackenzie, 55, inventor and former television cameraman, through a chance meeting. They raised an initial £160,000 in two stages from personal sources and are considering a bank loan to raise further working capital.

The system is essentially an electronic lock and key which prevents unauthorised access, but can also encrypt messages for greater security. Some UK government departments are showing close interest in the device and have already placed orders. Avant Guardian is developing a special government version of the Proscriptor which incorporates software to code and decode messages.

There are other ways of securing access to networked systems but none have the ease of use, simplicity and low cost of Proscriptor, according to Harris and Mackenzie. Production in quantity will begin in May.

In the UK, the computing services company Logica is testing the modems on behalf of the government.

In small numbers, each modem costs about £2,000; in quantity the price falls to about £1,200. For worried business users of the Internet, it would seem a small price to pay for security of data and peace of mind.

Alan Cane

Of bosses, babies and balance

LUCY KELLAWAY



Two weeks back from maternity leave I can confirm that it feels wonderful to close the door in the morning on the dirty nappies and whining children and head for the calm adult world of the office. It feels less good to return in the evening to find one child running a fever, another having a tantrum and the baby hungry.

Every mother I know frets over how best to balance home and work. Some manage better than others, but all take for granted that at least some of the time it seems as though you can do nothing right.

With this in mind I have been reading with interest how Britain's captains of industry view the problem. A book to be published next month* interviews a selection of (mostly male) chiefs of big companies on the well-worn question of how they got to the top. It asks which has come first: their jobs or their families?

Hardly surprisingly, the older

that work has taken priority. Richard Giordano, chairman of British Gas, admits to having seen too little of his children, although he appears to take comfort in the fact that none of them have turned into junkies (unlike, he suggests, the offspring of some of his friends).

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BUSINESS TRAVEL

Schipol smart cards
Schipol airport at Amsterdam is now using magnetic cards for passengers travelling between the seven Schengen countries.

As from yesterday, travellers between the seven - the Netherlands, Belgium, Luxembourg, France, Germany, Portugal and Spain - are not subject to passport control, regardless of nationality.

Travellers will be given an 'Open Border Card' enabling them to bypass passport control.

Gatwick bonuses
London's Gatwick airport is to launch a points scheme to reward passengers who spend money at the airport.

From April 3, passengers who eat, shop, park their car or change money at Gatwick will collect points on a swipe card. The points can be exchanged for air miles on Virgin Atlantic, Continental and Northwest airlines or money-off vouchers for Gatwick facilities.

Airport express sale
Earlier, the management team planning a buy-out for

Gatwick Express, linking Gatwick Airport with London Victoria, has said it is interested in bidding for Network South Central (NSC), which could also be the subject of a bid from its own management, provides a mainly commuter service between London and the south coast, as well as an alternative link to Gatwick airport.

SAS strike threat
Ground staff at SAS in Denmark voted to strike on April 1 after talks on pay and working conditions collapsed last week.

The threatened stoppage by some 1,700 staff involved in check-in, ticket sales and freight and transit activities at Copenhagen's international airport has already been postponed twice.

SAS said the strike could disrupt domestic as well as overseas flights through its Copenhagen hub.

High cost of leaving
Lebanon has the highest departure tax in the world, at £40 for first class passengers and £20 for other travellers, according to a league table produced by Home & Overseas, a travel insurance group. In second place is Jamaica, which charges £19.60, and third is Greece, where the tax is £15.90.

The new £10 international departure tax for travellers departing the UK puts the country in the top 10, ahead only of Belgium. The closure of the hotel for reconstruction had left Tirana with only one major hotel, fueling a boom in private boarding houses to serve demand from foreign business visitors.

Two further modern hotels are due to open shortly.

Tirana hotel upgrade
Albania's first four-star hotel opened at the end of last week when the upgraded Hotel Tirana - now the Tirana International Hotel - was inaugurated.

The

revamping of the hotel, which overlooks the central Skanderbeg Square, is the result of a 12-month Italian renovation programme financed by the European Bank for Reconstruction and Development.

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L Our just-in-time concept keeps production lines running smoothly. **L** Lufthansa Cargo

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Mon Tue Wed Thu Fri Sat Sun

Tokyo 12 14 15 16 17 18 19

Hong Kong 26 28 29 30 31 32 33

London 7 9 10 11 12 13 14

Frankfurt 6 8 9 10 11 12 13

New York 11 12 13 14 15 16 17

L. Angeles 23 24 25 26 27 28 29

Niamey 17 18 19 20 21 22 23

Paris 8 9 10 11 12 13 14

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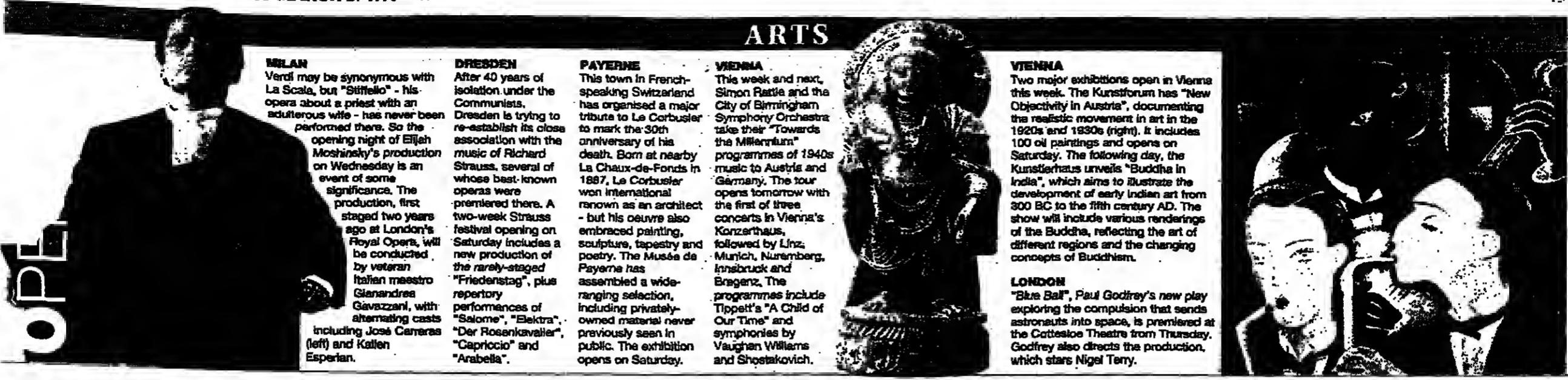
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ARTS

MILAN
Verdi may be synonymous with *La Scala*, but *"Ballo in Maschera"* - his opera about a priest with an adulterous wife - has never been performed there. So the opening night of *Elijah* Moshinsky's production on Wednesday is an event of some significance. The production, first staged two years ago at London's Royal Opera, will be conducted by veteran Italian maestro Gianandrea Gavazzeni, with alternating casts including José Carreras (left) and Kalleh Esparan.

DRESDEN
After 40 years of isolation, this town in French-speaking Switzerland has organised a major tribute to Le Corbusier to mark the 50th anniversary of his death. Born at nearby La Chaux-de-Fonds in 1887, Le Corbusier won international renown as an architect - but his oeuvre also embraced painting, sculpture, tapestry and poetry. The Musée de Payerne has assembled a wide-ranging selection, including privately-owned material never previously seen in public. The exhibition opens on Saturday.

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VIENNA
This week and next, Simon Rattle and the City of Birmingham Symphony Orchestra visit their "Towards the Millennium" programmes of 1940s music to Austria and Germany. The tour opens tomorrow with the first of three concerts in Vienna's Konzerthaus, followed by Linz, Munich, Nuremberg, Innsbruck and Bregenz. The programmes include Tchaikovsky's "Child of Our Time" and symphonies by Vaughan Williams and Shostakovich.

VIENNA
Two major exhibitions open in Vienna this week. The Kunsthistorisches has "New Objectivity in Austria", documenting the reaction movement in art in the 1920s and 1930s (right). It includes 100 oil paintings and 100 prints. The following day, the Museum of Art unveils "Buddha in India", which aims to illustrate the development of early Indian art from 300 BC to the fifth century AD. The show will include various renderings of the Buddha, reflecting the art of different regions and the changing concepts of Buddhism.

LONDON
"Blue Bell", Paul Godfrey's new play exploring the compulsion that sends adepts into space, is premiered at the Cottesloe Theatre from Thursday. Godfrey also directs the production, which stars Nigel Terry.



The troika behind Oscar winners

As Hollywood lines up to honour its players, Nigel Andrews talks to the gurus who teach acting to tyro stars

Tonight 20 people will bathe, dress up, anoint themselves, hire limousines and walk through flashlights: all to spend an evening fighting over four sticks of gold-painted metal.

The acting Oscars are the stuff of performers' dreams and the culmination of their careers. But in honouring two men and two women each year, Hollywood also honours the scarce-sung people who put them there in the first place.

Yes, acting is taught: even in Tinseltown. In the land of overnight fame, chance charisma and everything else that militates against notions of "skill", there are still people quoting Stanislavsky and asking pupils to be a tree. Indeed in a movie age with little time for pin-brained pin-ups - even Tom Cruise must strut his actorly stuff in *Born on the Fourth of July* or *Interview With the Vampire* - Hollywood increasingly values its two or three top gurus.

One of these, Martin Landau, is in Oscar contention tonight: shortlisted for his performance as true-life horror star Bela Lugosi in Tim Burton's comedy about the movie world, *Ed Wood*.

Together with near-contemporary Jeff Corey and the younger Eric Morris, Landau forms part of a troika of modern Hollywood teaching.

Bright-eyed and bushy-haired, Morris was Jack Nicholson's teacher when the actor broke into stardom with *Easy Rider*. He has taught top character actors like Harry Dean Stanton. Most proudly, he won Arnold Schwarzenegger his first and only acting award - a 1976 Golden Globe for Most Promising Newcomer in *Stay Hungry*.

Morris's method was to get Arnies to laugh, cry, talk about his childhood, dialogue with his imaginary parents, free up his psyche: all over an intense 12 weeks. "Arnold could play anything," says Morris today. "He could play King Lear." I look sceptical. "Oh yes! but he made a career choice. After *Conan the Barbarian*, when he had a lot of success with action-adventure, he decided he didn't want to go through the darkest part of the forest."

Removing inhibitions - "the damage caused by growing up in our society," he calls it - is Morris's Laingian agenda. He supports it with a frightening amount of documentation. "When I left Marty (Landau's) class I had three or four techniques. I now have 27. This ple-shaped here which says 'Being, Irreverence and Ultimate Consciousness'" - he opens one of



Actor-teacher Martin Landau (left, with Johnny Depp) is himself shortlisted for an Oscar tonight for this performance as the true-life horror star Bela Lugosi in Tim Burton's comedy about the movie world, *Ed Wood*

his books at a giant diagram - "is this the philosophical underpinning of my process?"

I watched him apply it with a class of young students. Up on the stage of Morris's tiny theatre school they laughed, wept and raged; they imitated birds, lions, monkeys; they gave primal screams which sent my tape-recorder's red lights soaring into hyperspace. An alert Morris sat at the side, prompting techniques. "Do a 'Vesuvius' (blowing your top). Do a 'Litany of woes' (counting your miseries). Do an 'Abandonment'..."

Morris vehemently denies that his system is psychotherapy by another name. "I've spent ten years fighting that stigma. No. It's simply like peeling an onion: you take away one layer at a time of life-long conditioning and habits that have blocked people from being expressively free."

Martin Landau agrees with the principle if not the procedure. "My method's less Biblical than Eric's, I don't believe in the psychoanalytic approach. It's not important 'Why', but 'How'."

"What you try to do is free the actor by pushing him into areas he shies away from. Some actors have great physical tension, so you work on getting the voice and body together as a unit. I inherit the Lee Strasberg idea of being 'sensorily alive'; of responding to the stimuli around you, even if they're imaginary."

For his own performance as Bela Lugosi in *Ed Wood*, the "stimuli" were half forbidding, half exotic.

"He was a morphine addict as well as an alcoholic for 30 years. In addition I had to play him with an accent and a different look. I couldn't walk like myself, gesture like myself, sound like myself."

He did what he tells his pupils to do. Broke himself down, physically and behaviourally, exposed himself to the "stimuli" (poring over old Lugosi films and recordings) and then rebuilt or re-tuned himself for the part. "An actor should be able to pick up any piece of material and work with it, the way a classical musician does. In film-scoring sessions musicians haven't seen the music but in 30 minutes they're playing majestically."

Jeff Corey pre-dates Landau and Morris, having conducted his first classes in the early 1950s. "I converted my garage into a little theatre," says the gaunt teacher and character actor, who has graced several films as sinister tramp or Rasputin-like eccentric (*In Cold Blood*, *Little Big Man*). "There were Roger Corman and Jack Nicholson and Richard Chamberlain and James Coburn. Jimmy Dean sat in sometimes. And one day I wrote on the blackboard, right as it came into my head, the words, 'Teach people, not things'."

Even more than Landau, Corey decries psychobabble. "I don't care about with anybody's mind." Unlike both his fellow teachers - and an entire generation of Method-descended actors - he also denounces at "sense-memory": that technique by which actors use reference points in their own lives to summon up emotion.

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tions for their characters. Corey once played King Lear on stage. "Lear has three daughters. I have three daughters, in my life. I didn't think of them, I thought of Regan, Goneril and Cordelia."

His "method" is to create a deeply-imagined subtext for every character: one that may run contrary to the surface meaning of the lines. A girl student had rehearsed a speech for him that morning from Shaw's *Saint Joan*. "I told her it was too damn noble. I got two big guys to force her to the floor and said, 'Now do it!'. When Kirk Douglas came to consult about *Spartacus*, Corey recalls: "He was playing the great leader with a lot of panache and I said, 'you're a slave from generations of slaves, what do you know about leading? You should be struggling to find a leader's voice and actions.' And he said, 'By God, you're right!'".

He also helped Jane Fonda struggle with her Depression-era marathon dancer in *They Shoot Horses, Don't They?*. "She came to me feeling very down about the part. I had her describe the setting to me and she told me of this ballroom with its big glass ceiling, and she mentioned there were two panes of glass missing. I said, 'You've given up hope of people helping you. All through the film, don't look at people, don't focus on them, look through them. And once in a while look up and search for succour and aid from this faraway source beyond the broken glass.' She did: she does. Look at the video today."

Perhaps memorable performances are the result of losing inhibition, of feeling free. Eric Morris recalls one of the most startling turning points of all in modern acting. One student he knew had spent over a decade giving indifferent performances in films with titles like *Cry Baby Killer* and *Back Door To Hell*.

"Jack Nicholson was going through a divorce, he was in my class, very depressed, and I said 'What's the matter, man?' He said, 'What's it all for, Eric? What are we killing ourselves for? What does it all mean?' I put my arm round him and said, 'Man, you've been in the business 15 years, you've gotta hang in there. One day you're gonna make it.'

"Well, he got the role in *Easy Rider* on a fluke, because another actor (Rip Torn) wanted too much money. The director Dennis Hopper didn't even want Jack. He was on the point of giving up acting, and when he did the film I honestly don't think Jack gave a damn. He said, 'Screw this' - and he released his talent.

"After that he started to trust himself and to take risks; today he's one of the most courageous actors in cinema."

Thomas Hampson Honeyed tone aplenty

As the fortunes of the other concert-halls in London wax and wane, the Wigmore Hall shines forth as ever, the strength of its programming undimmed. It must be the excellence of the acoustics that is in part the draw for the world's leading singers, as there are few venues of this size anywhere else that can claim such a stellar array of vocal recitals.

There is no question that Thomas Hampson is one of the great voices of today. At the end of his recital on Friday he noted his pleasure at being back at the Wigmore, though he of all singers has no need of the warm bloom with which its acoustics fill lesser voices. He pours out honeyed tone as if it is some divine nectar on limitless supply from the gods. When more volume is required, the voice grows effortlessly larger, there is no strain or constriction, no sense that he might be pushing at all close to its limits.

Among baritone recitalists active at the moment, Hampson's singing is the most plush. With Bryn Terfel from Wales and Boje Skovhus from Denmark coming up, not to mention the native German speakers like Andreas Schmidt and Wolfgang Holzmair, there is almost an oversupply of first-rate baritones among the younger generation. All, including Terfel and Skovhus, have a good command of German; all have expressive and beautiful voices.

What characterizes Hampson is the luxury quality of his voice - at once his strength and his weakness. With almost any colour at his disposal, from a delicate head-voice to a proudly resonant forte, he simply selects whichever shade is appropriate to the mood of the music and applies it generously. The effect is akin to being driven by a chauffeur in a Rolls-Royce: a marvellously luxurious ride and no effort at all.

The more gritty the songs, the more Hampson is likely to fall short. Both the Mahler song cycles that he included on Friday - the *Kinderotenlieder* and the *Lieder eines fahrenden Gesellen* - need more immediacy, a sense of gripping the song by the throat and shaking it to reveal its meaning. The very exaggerated accompaniments of Wolfram Rieger, at times bringing the music virtually to a halt, did not help. A selection of German settings by Grieg and Butterworth's *Six Songs from A Shropshire Lad* (a welcome gift from an American visitor) draw more on vocal beauty and were full of marvellous sounds. The pastoral tenderness of the Butterworth probably represented the best of the evening: has English song found a new champion?

Richard Fairman

INTERNATIONAL ARTS GUIDE

AMSTERDAM

GALLERIES

Stedelijk Tel: (020) 5732 911

● Alfa Romeo: The Essence of Beauty: exhibition marking the Alfa Romeo cars from the early part of this century to the most recent models; to April 2

OPERA/BALLET

Het Muziektheater Tel: (020) 551 822

● Schoenberg Trilogy: new productions of *Die Glücksbringer*, *Von Heute auf Morgen* and *Erwartung* and the first time these three one-act operas are playing in one performance. With David Wilson-Johnson, Isoldé Eichlepp and conductor Winfried Maczewski; 8pm; Mar 28

BERLIN

OPERA/BALLET

Deutsche Oper Tel: (030) 34384-01

● Der Fliegende Holländer: by Heinrich Wagner. Conducted by Gustav Hollreiser, production by Gustav Rudolf Sellner; 7.30pm; Apr 2

FRANKFURT

CONCERTS

Alte Oper Tel: (069) 1340 400

● Kirov Orchestra St. Petersburg: Valery Gergiev conducts Stravinsky and Tchaikovsky; 8pm; Mar 30

GALLERIES

Arte Giani Tel: (069) 97 58 37 88

● Le Corbusier: famous for his architecture, Le Corbusier also produced oil paintings, watercolours, drawings and graphics. This is an exhibition of 40 such works created between 1928 and 1964; to Mar 31

LONDON

CONCERTS

Barbican Tel: (0171) 638 8891

● Mahler Festival: Michael Tilson Thomas conducts the London Symphony Orchestra to play

and conducted by Christoph von Dohnányi; 8pm; Mar 29

● Royal Concertgebouw Orchestra: with pianist María Joao Pires. Riccardo Chailly conducts Beethoven and Strauss; 7.30pm; Mar 28

● Vienna Symphony Orchestra: with pianist Rudolf Buchbinder. Nikolaus Harnoncourt conducts Haydn, Mozart and Beethoven; 7.30pm; Mar 30

● The Girl of the Golden West: by Puccini. A new production conducted by Paolo Orlini and produced by Frank Corsaro. Soloists include Galina Katinina and George Fortune; 7pm; Mar 31

Staatsoper unter den Linden Tel: (030) 200 4762

● Der Rosenkavalier: by Strauss. Nicolas Bréger directs this new production. The sets are designed by Raimund Bauer and Donald Runnicles conducts; 6.30pm; Mar 29

NEW YORK

CONCERTS

Avery Fisher Tel: (212) 875 5030

● Royal New Philharmonic: with soprano Sylva McNair, baritone Hakan Hagestad and the Westminster Symphonic Choir. Kurt Masur conducts an evening of choral music by Brahms; 8pm; Mar 29, 30; 1pm; Apr 1

OPERA/BALLET

Metropolitan Tel: (212) 362 5000

● La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Fiore; 8pm; Mar 31

● Pâliées et Mêlasses: by Debussy. A new production by Jonathan Miller. Conducted by James Levine; 8pm; Mar 27, Apr 1

● Tosca: by Puccini; 8pm; Mar 29

New York City Opera Tel: (212) 307 4100

● Salomé: by Strauss. A new production conducted by Luc Bondy

VIENNA

CONCERTS

Gesellschaft der Musikfreunde Tel: (1) 505 1363

Weiner Symphoniker: Sir Georg Solti conducts Kodály, Bartók, Weiner, Berlioz and Be

Samuel Brittan

The future of the inflation target



The British inflation rate is not as low as it was a year ago when the recession was still exercising an influence and there was plenty of spare capacity. But it is still in the area of the government's inflation target. The task is to keep it there than to get it down it much further.

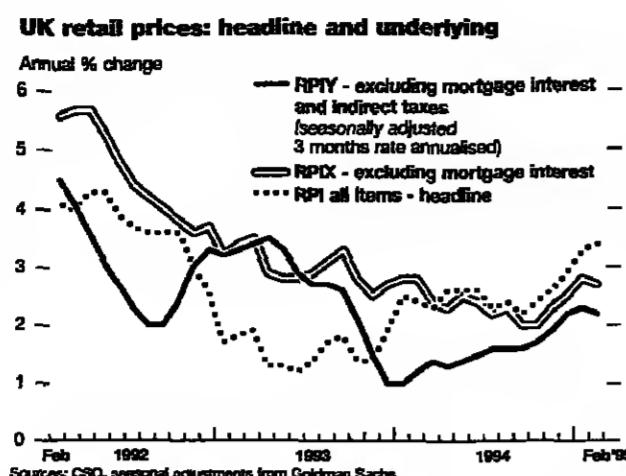
These fairly optimistic facts are well disguised by headline Retail Prices Index, which is boosted by including mortgage rate increases specifically imposed to keep inflation in check, and by indirect tax increases designed to put the public finances in order. The headline index, showing an increase of 3.4 per cent over a year ago, much exaggerates the acceleration.

The Central Statistical Office has for some time been publishing an index of underlying inflation (RPIX) which excludes mortgage interest payments. It is in terms of this that the government inflation target is expressed. But a still better insight can be obtained by looking at RPIY, which also excludes indirect taxes. It was devised by the Bank of England, but the CSO has for the first time incorporated it into its RPI press release.

By itself the annual increase in RPIY somewhat flattens British inflation performance because (in common with all other variants of the RPI) it is not seasonally adjusted and comparisons have to be made with a year ago. I have therefore plotted in the attached chart a seasonally adjusted rate estimated by Goldman Sachs. This shows a three months annualised RPIY increase of 2.2 per cent.

As a further check, there is the Goldman Sachs own core rate which, on a similar basis, shows an inflation rate of 2.8 per cent. Averaging these out, the inflation rate comes out at about 2.4 per cent, that is at the mid point of the government's 1 to 4 per cent range.

A less favourable impression is given by producer prices



which, on a seasonally adjusted basis, have been rising by 5 per cent per annum, reflecting higher world prices of components and materials. But the producer index is heavily biased towards manufacturing. If policy changes were to be triggered more by actual inflation, and less by forecasts, it will be best to stick to underlying consumer price inflation. Sterling can then come in directly as an independent input into interest rate decisions.

Meanwhile, the government is studying how to update its 1 to 4 per cent inflation target. Originally Mr Kenneth Clarke, the chancellor, had in mind a new target for the next parliament. But there is a growing feeling that he cannot wait that long and a new target might be announced as early as the Mansion House speech this year.

The problem arises because the previous chancellor, Mr Norman Lamont announced, and Mr Clarke reaffirmed, the objective of getting to the bottom half of the range, that is 1 to 2% per annum by the end of the present parliament. This had the side effect of narrowing the effective band unrealistically. The question is how to widen the effective band without giving the impression that the government would settle for 4 per cent inflation. The odds at the moment favour the least imaginative solution, which is reinstating a wider band but lowering it a notch to,

say, 0 per cent to 3 per cent.

A much better procedure would be to announce a definite target. The obvious one would be 2 per cent. This has the advantage of being somewhere near to the rate now obtaining, although providing a little room for improvement. A 2 per cent rate also represents the maximum amount by which inflation might be exaggerated on account of the difficulty that statisticians have in taking account of quality improvements.

If he came out with a single figure, the chancellor would have to explain that there was no chance of achieving it year in, year out, and that some tolerance would be required on either side. The important point is that 2 per cent should be taken seriously and that if the actual rate drifted up to say 3 or 4 per cent it would be an objective to bring it back as soon as possible.

Should further adjustments be made to take into account output and the business cycle? The nominal GDP objective, which I am glad Labour is considering, is a much more stringent anti-inflationary strait-jacket than many on the left realise. Moreover any move to nominal GDP or any of its variants should be presented as a refinement of the inflation target.

There have been so many bewildering shifts between one kind of target and another that a measure of continuity is important if credibility is to be gained and retained.

The sale of the remaining branches of a defunct savings and loans institution in Newark, New Jersey this month should have marked the end of one of the biggest financial fiascos in US history.

Disposing of the branches by auction accounted for the last of the 745 failed S&Ls, the collapse of which in the late 1980s and early 1990s is estimated to have cost US taxpayers \$150bn.

The Resolution Trust Corporation, set up by Congress to clean up the mess, finishes its allotted lifespan at the end of this year. As 1996 dawns, the S&L crisis will be history.

Until the next crisis, that is. The US's savings and loans institutions which, like UK building societies, generally take retail deposits and lend against residential mortgages face a difficult future. Unless Congress acts to prevent it, another crisis could already be brewing. And even if the worst predictions prove unfounded, the S&Ls - also known as "thrifts" - are likely to face a steady decline.

It was a failure to change that undermined the industry in the early 1980s, in part because successive US administrations had chosen to use the S&Ls as an instrument of housing policy, restricting their ability to expand into new markets. Disaster came in two stages.

First, the jump in US short-term interest rates from 1979 to 1982 revealed the thrifts' unmanageable exposure to the relationship between short-term and long-term rates. With their blend of short-term deposits and long-term, fixed-rate loans, they were thrown into loss.

Second, in a belated and mis-conceived attempt to repair the damage, Congress enacted sweeping deregulation, paving the way for a wave of risky commercial property investments by the S&Ls and outright fraud.

The thrifts that survived have gone back to basics. Between 1989 and the end of last year, home lending rose from 61 per cent to 70 per cent of their assets. But the sins of the past, and the industry's own much-reduced circumstances, are again combining to undermine S&Ls' business.

Part of the problem stems from the last clean-up. The thrifts that remain (healthy, well-managed ones that were not responsible for the mess) have been left to service \$5bn of bonds issued in 1987 as part of an early, botched bail-out attempt for their less successful

competitors. That alone will cost them \$780m a year for the next 24 years.

Also, they have to rebuild a deposit insurance fund which just two years ago had no assets at all as with banks, the first \$100,000 of a thrift depositor's money is guaranteed by a federally backed insurance fund which is financed by levies on the industry.

According to the US General Accounting Office, the cost of servicing the bonds and recapitalising the insurance fund amounts to around \$1bn, in current dollars. That is equivalent to a quarter of the equity base of the country's 1,500 remaining S&Ls.

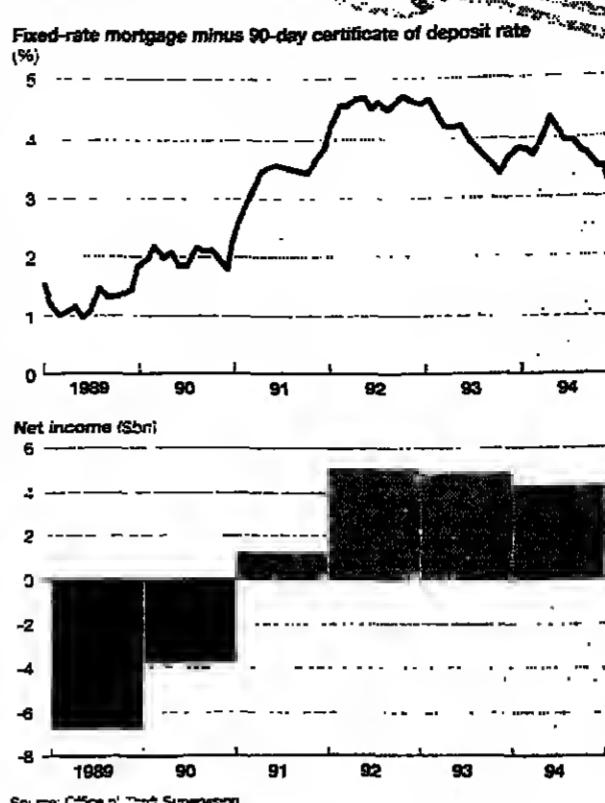
To look at it another way, thrifths last year made after-tax profits between them of \$4.3bn. The cost of servicing the bonds and paying insurance premiums (before tax) was \$1.5bn.

This large liability is being borne by a shrinking industry. When Congress cooked up its S&L bail-out in 1989, it expected the deposit base of the S&Ls to grow by about 7 per cent a year. In the event, it shrank: deposits last year totalled just \$710bn, a quarter less than at the end of 1989.

The screw is about to be tightened. On present projections, it will take thrifths another seven years to complete their recapitalisation of their deposit insurance fund. The banking industry, on the other hand, will have rebuilt its own insurance fund by the middle of this year. The insurance premiums paid by banks will drop sharply, saving them some \$5bn a year in premiums and enabling them to compete more aggressively for deposits.

The difference could be big enough to make people cross the street to put their money in a bank rather than an S&L. Banks' insurance premiums will drop, on average, from 24 basis points (0.24 percentage points) of their deposits to 4 basis points. Thrifths will still pay 24 basis points - and even after their insurance fund is recapitalised, the servicing of the long-term bonds will continue to cost them

US savings and loans



Even if the worst predictions prove unfounded, the S&Ls are likely to face steady decline

Institutions - including the two biggest, Ahman and Great Western - have this month applied for licences to set up banking subsidiaries. They then plan to encourage their customers to shift their deposits across into these new, lower-cost units.

By threatening a sudden erosion of thrift deposits - and with it, the likelihood of a default on the \$8bn of bonds - these thrifths have injected an added urgency to the debate brewing in Washington. The bank applications may just be a bluff - they would lose some tax advantages, for instance - but can Congress afford to wait and see?

The S&Ls hope to persuade either banks or taxpayers to come to their rescue. "Someone is going to have to come up with the money. There is no way around that central fact, as painful as it may be," says Ms Ricki Tigert Heifer, head of the Federal Deposit Insurance Corporation, which manages both the thrift and bank insurance funds.

Paying up to \$1bn for what will be seen as another thrift bail-out will not play well with Congress - particularly given the political heat generated by the creation of alternative low-cost sales outlets and high-tech capital markets does not necessarily spell the death of the 164-year-old thrift movement. There will always be a place for institutions which can show a friendly face to local depositors. But their already diminished place in the financial system could shrink much further.

the US contribution of \$20bn to the latest bail-out for Mexico. Most solutions being touted involve splitting the costs in some way between taxpayers, thrifths and banks.

Even if a solution is found to the costs of insurance and of servicing the bonds, the future for thrifths is clouded. The problem is competitiveness. As an industry, S&Ls made a return on assets last year of 56 basis points - less than half the 115 basis points of commercial banks.

That reflects in part the lower risks (and therefore lower returns) associated with residential mortgages, as well as the fact that a disproportionate amount of thrift lending - about a quarter - is in California, which only last year moved out of recession. However, the low profitability also reflects lingering interest rate exposures and a failure to cut costs in a mortgage business which has changed out of all recognition since the beginning of the 1980s.

Despite the growth of variable-rate mortgages, thrifths continue to rely largely on short-term deposits to fund long-term, fixed-rate mortgages. Since 1982, the US yield curve has flattened, eating into the industry's profits.

Nor do American use thrifths as much as they used to for buying or building homes. In the two decades after the second world war, the assets of the thrifths grew at a rate of 15 per cent a year, three times as fast as those of the banks. But many of the next generation, the "baby-boomers" of the 1960s, used banks or other lenders - insurers such as Prudential, or specialists such as Countrywide Credit, the US's biggest mortgage lender - which muscled their way on to the thrifths' turf, in part by finding cheaper ways to reach customers. Many of these loans were repackaged as securities and, stamped with the guarantee of Fannie Mae, a federally backed agency, pumped on to the capital markets. In the past 15 years, the market for mortgage-backed bonds has grown from \$25bn to \$1,600bn.

The creation of alternative low-cost sales outlets and high-tech capital markets does not necessarily spell the death of the 164-year-old thrift movement. There will always be a place for institutions which can show a friendly face to local depositors. But their already diminished place in the financial system could shrink much further.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'line'). Translation may be available for letters written in the main international languages.

Cultural waste on French TV

From Mr E.J. Hartley

Sir, While your split photograph of Messrs Gerard Depardieu and Arnold Schwarzenegger ("France defends cinematic legacy", March 22) may have crudely illustrated the supposed cultural divide between the European and American film industries, it can hardly be applied to their television industries (which the 1990 directive covers).

French television is awash with crass and formulaic sitcoms which surely not even the most rabid anglophobe could claim bear any relevance to French film (let alone "Euro-pean" culture).

Depending on your definition of culture would it not be more constructive to promote quality programming (irrespective of its origin) over cheap and shallow "comedy"?

Or would Europe's TV channels consider such a challenge to be "impractical"?

Eric J. Hartley,

32, rue J Hansen,

L-1716 Luxembourg

Right choice of world's bosses

From Mr Paolo Galli

Sir, I could not agree more with your editorial "Choosing the world's bosses" (March 23). There is a need to find more effective - and less divisive - ways to appoint the leaders of the multilateral organisations that shape the destiny of our mutual relations.

As the dust settles on the World Trade Organisation leadership I hope it will be possible to place the issues in their

proper perspective. It has been a messy campaign indeed, where the merits of the respective candidates have played second fiddle to claims of their being the champions of adversarial regional interests.

Perhaps the time has come to say that in choosing Mr Renato Ruggiero the WTO has simply opted for the best man, the one with the highest political skills and technical expertise.

This has nothing to do with his regional background or national identity and all to do with his outstanding personal qualities and professional experience.

Realising this fact would greatly contribute to setting the very outset.

Paolo Galli,
Italian Ambassador,
Italian Embassy,
4 Grosvenor Square,
London W1, UK

Skills supply will match growth

From Mr John Redwood, MP

Sir, There are two points I would make about the concern recently expressed in your paper about the supply of manufacturing skills in Wales ("Panasonic desperate for better recruits in Wales", March 17).

First, the issue must be kept in proportion. The 1994 Welsh Employers Survey found that about 5 per cent of manufacturing establishments in Wales had vacancies that were hard to fill due to a lack of skilled applicants.

Second, I have for some time

been giving top priority to addressing the issue. As a result, Wales is well in the lead in terms of the number of young people entering modern apprenticeships in manufacturing engineering.

We are investing heavily in the latest engineering equipment for our further education colleges, and I have given Training and Enterprise Councils a clear remit to help employers work with schools to encourage talented young people - girls as well as boys - to make their careers in manufacturing.

Your readers can be assured that the supply of skills will keep pace with the continued growth of manufacturing in Wales.

John Redwood,
Secretary of State for Wales,
Welsh Office,
Gwydyr House,
Whitehall,
London SW1A 2ER, UK

Criticism based on setting up a straw man to knock down

From Mr Will Hutton

Sir, It is no surprise that Martin Taylor should rush to the defence of the British financial system in his review of my book, *The State We're In* ("Search for a new economic orthodoxy", March 16), but in doing so he sets up a straw man to knock down. The actual criticisms I make and the advocacy of the merits of an "insider" rather than "outsider" financial system deserve a more considered response.

Of course volatile inflation has contributed to investment institutions and companies alike valuing high immediate cashflow - which the book

accepts (pages 164-5). My argument is rather that, even with a low and stable inflation rate, the City will still demand higher real returns over a shorter period than other industrialised countries' financial systems - as it has done most of this century.

Whether investing institutions have long-term liabilities or not, shares in the UK are not seen as tokens of committed relationships. Rather they are regarded as tradeable assets entitling the owner to an income stream that had better rise over time - otherwise they will be sold. The impact is to raise required rates of

return as companies try to lock in uncommitted shareholders who might provoke the sanction of takeover. The "tentative" statistics that show how high target rates of return have become are tendentious only to those who find the results unpalatable.

It is true that some voices in Germany urge more use of equity capital, but they do not want to create a British-style takeover market or the high-margin, short-term commercial banking practised by our clearing banks, which they see as an important source of German competitive advantage. Indeed, a majority regard the short-

termism of British finance as a part of what the Germans call "Manchester liberalism", that Martin Taylor himself recognises has gone to far.

The "shocking naivety" is not my description of Germany, but Martin Taylor's apparent view that while British capitalism has gone too far in rejecting social values the financial system has played no part in this development nor should play any part in changing it. This won't wash - and beyond the City it doesn't.

Will Hutton,
assistant editor, *The Guardian*,

119 Farringdon Road,
London EC1R 3ER, UK

Not for the Feelfood Index

From Mr W. Stanners

Sir, Here are three things which must not feature in the new Feelfood Index (Letters, March 21 and 23). Steady growth of gross domestic product. Falling unemployment.

Mozart forever youthful

From Ms Margaret Wilkinson

Sir, On the subject of Antony Thorncroft's comment about the "youthful Mozart's *La Clemenza di Tito*" ("New season at Glyndebourne", March 11), and the correction from Mr Daniel Salem (Letters, March 17) to

Great service has a name: Austrian Airlines Grand Class. Let us convince you during your long-haul flight on board the new Airbus A340. Via our cross-roads in Vienna, we fly non-stop to Beijing, Tokyo, Johannesburg and Almaty as well as to major destinations in the Middle East. Enjoy Austrian hospitality, international comfort,

FINANCIAL TIMES

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Monday March 27 1995

Cool air at Berlin summit

Antarctica is cracking up. Insurers say they may no longer take on storm and tempest risk. These are potent omens for the summit on climate change which gets under way in Berlin tomorrow. But the likelihood that the 120 participating countries will agree on a new plan of action to deal with global warming is small. Does this matter?

The difficulty with the global warming problem is twofold. Although the scientific evidence shows clearly that man-caused carbon dioxide is clogging up the atmosphere, there is still enough uncertainty over the effect of this on the world climate to leave room for the doubters. The icebergs which are breaking off the polar ice cap may only be following some deep cyclical pattern which has been going on for millions of years. Even the meteorological experts who are advising the summit admit to uncertainty as to the impact. This has forced many of those who advocate action to fall back on the precautionary principle which says that measures should be taken anyway, because energy saving is good in its own right.

The other difficulty is that even if the world does face a real threat, it is in no mood to take concerted action. At the 1992 Rio Earth Summit, the industrialised countries only agreed with some difficulty to try and reduce carbon emissions to 1990 levels by the year 2000. Some, including the UK, will probably succeed. But many others will not. Several initiatives

Blair mania

Some time before the next general election, British voters will take off their rose-tinted spectacles. The Labour party's policies will be subject to the critical and detailed examination which they have so far avoided. The sooner that happens the better, both for the country and, ironically, for the party leader, Mr Tony Blair.

The recent bout of what can only be described as Blair mania has done a disservice to the electorate. The Labour leader has rightly been praised for his determination to rid his party of the collectivist sentiments expressed in Clause 4 of its constitution. His alternative text is a perfectly respectable statement of social democratic principles. His belief that the policies which he presents at the election must be grounded in a clear set of principles is also right.

However, the applause which has greeted some of Mr Blair's recent statements belies their prosaic content. Thoughts which may be revelational, even shocking, to the left wing of his own party are not quite as novel to a wider audience. Many of the symbols of New Labour have long been self-evident truths for most voters.

A case in point is his recent Spectator lecture. Mr Blair stressed that citizens in a civil society have duties as well as rights. Taking as examples, he said that parents who refused to prevent their children absconding from school should be punished, if necessary, in the courts. Noisy neighbours should also be com-

Bank job vacant

Last week's upset is this week's job opening. The abrupt departure from office of Mr Rupert Pennant-Rea, deputy governor of the Bank of England, leaves the government the task of finding a replacement.

There is no shortage of candidates, both inside and outside the Bank. In choosing between them, Mr John Major and his advisers must think clearly about what the job really requires.

First, though, they must resist the temptation to play safe. Mr Eddie George, the Bank's governor, was scarcely consulted over the choice of Mr Pennant-Rea. This time, he can reasonably claim an influential voice in the decision. It would be a mistake, however, to settle for an inside candidate on the grounds of loyalty or predictability.

Mr George is himself a life-long employee of the Bank, and can provide all the institutional continuity it needs. As an outsider, Mr Pennant-Rea brought a fresh and reforming mind to the Bank's internal structure and operations. And, although there are many talented people inside the Bank, its long-term performance as a monetary policy adviser and bank supervisor in recent decades has not been good enough to entitle its staff to a monopoly of the top jobs. To avoid any risk of a slide back into inertia, the deputy governor should again come from outside, from the private sector or from elsewhere in public service.

What qualities should he or she possess? A commitment to eliminating inflation is essential,

spelled to respect the rights of those affected by their anti-social behaviour. These sentiments were greeted by some as evidence of a dramatic pitch to win over the middle classes. In fact, Mr Blair did no more than sketch the normal standards of behaviour which should apply across society.

Tone and emphasis do count in politics. Rhetoric can carry a deeper message about subsequent policies. But principles and symbolic commitments are no longer enough. To return to Mr Blair's own examples: strong words on trade are no substitute for a coherent schools' policy, and the promise of tough action against anti-social neighbours will not solve the problems of Britain's decaying council estates.

There are other gaps. Labour condemns the health service reforms but offers no credible alternative. Mr Blair promises a referendum on electoral reform, but sidesteps questions about the terms on which such a vote would be held. The party says it is committed to the market economy, but has yet to sketch the outline of its macro-economic strategy.

Mr Blair's answer to such criticisms is that Labour will set out its policies in good time for an election in 1997. That is no reason for others to be satisfied with such a leisurely pace. The voters are entitled to time to analyse the detail. Labour also would profit from the thorough testing of its policies; and, as Mr Blair himself has emphasised, it is possible that the election could come sooner rather than later.

together with the firmness of character to cope with the harsh choices that such an approach requires. The lead on this issue will be taken by Mr George, of course. His duty must therefore possess complementary characteristics, especially managerial skill and administrative patience.

Deputy governors have needed these qualities at least for the last century. The Bank's present duties, and the world in which it operates, make other strengths necessary too. Bank supervision is a clear area of difficulty. Three crises - at Johnson Matthey Bankers, at Bank of Credit and Commerce International, and at Barings - have all raised question marks over the Bank's performance. The new deputy governor should be able to make a significant contribution to the Bank's supervisory activities.

A good candidate should also have detailed knowledge of the derivatives markets - a theoretical grasp of the new techniques for analysing, segmenting and trading risk as well as practical experience of how financial institutions are applying them.

Counter-inflationary commitment, managerial skills, contribution to bank supervision, grasp of derivatives: it is a lot to ask. But running the central bank in an inflation-prone economy that also houses the world's most active international financial centre is no easy task. Mr George deserves the best possible deputy. The prime minister should make sure that is what he gets.

Less than nine years after old practices were swept away in the "Big Bang", London's Stock Exchange is being forced to make more changes. On one side, it is under assault from regulators who argue that its rules give it unfair advantages over competitors.

On the other, operators of low-cost competitive trading systems are attacking parts of the exchange's business and challenging its exclusive franchise in share trading in the UK.

With regulators and competitors snapping at its heels, the Stock Exchange is being forced to introduce changes in its rulebook to satisfy its diverse users. That process is being made more difficult by having to convince members that the changes which will eliminate some of their privileges are necessary.

At Big Bang the exchange bowed to pressure from the Office of Fair Trading and opened membership to foreign banks and investment houses. Now there is renewed interest in the exchange's practices from the regulators. Sir Bryan Carsberg, director-general of fair trading, last week issued a report concluding that marketmakers - businesses that commit their own capital to buy and sell large blocks of shares in all market conditions - enjoy "significantly anti-competitive" advantages.

An earlier report from the OFT criticised Stock Exchange rules which allow marketmakers to delay reporting the prices at which they have dealt in shares for up to five days. The report said the practice gave them an unfair advantage over non-marketmakers and investors by hiding the true price of shares from public view.

Meanwhile, the Securities and Investments Board has raised similar questions about the equity markets, suggesting that London risks losing its status as the centre for international share trading unless the rules are changed. Privately, the Treasury has expressed similar reservations.

Mr Michael Lawrence, the exchange's chief executive, insists that there is already intense competition for share trading in London, and it is not up to regulators to determine how shares should be traded.

He says: "I believe the market should determine its own structure and it should not be determined by regulators." However, he concedes that "there may have been a false perception that the exchange was constraining activity".

Institutional investors have quietly chafed for years at the absence of such a facility, particularly for smaller and less liquid shares. But the marketmakers fear it will allow competitors to offer better prices and undermine the profitability of marketmaking.

US and Swiss investment banks

Fancy footwork to ward off blows

Norma Cohen on the competitive and regulatory pressures on London's Stock Exchange



multiplicity of trading systems to come into effect to meet the needs of different kinds of investors."

One of those seeking to enter the London market is TradePoint, a new electronic share trading system that would compete with the exchange for orders from investors and intermediaries. It would allow trading on an "order-driven" basis - where the orders of buyers and sellers are matched via a screen - rather than the exchange's "quote-driven" system, where those who wish to deal in shares and has asked the exchange to relax its rule that best prices be posted on Seaq, the exchange's electronic bulletin board, so that better prices can be displayed on its own screens.

The exchange's competitors argue that these new share dealing systems reflect commercial demand for different types of services.

Mr Doug Atkin, chief executive at Instinet International, says: "The London Stock Exchange structure best serves large, active fund managers." Big institutions say they value the liquidity that marketmaking offers.

But these are not necessarily the

needs of the foreign investment institutions - mostly from the US - that have flooded into London in recent years. They now own about 19 per cent of the exchange's market capitalisation, according to government statistics, and are the fastest growing category of shareholder.

Many of the US fund managers, in particular, use "passive" index-matching investment strategies that aim to mimic the performance of a stock index. Such managers "in most cases don't need immediacy and only care about low transaction costs," says Mr Atkin.

"The growth in share buying is not coming from the UK pension funds," says one Stock Exchange board member. "It is coming from US and European pension funds. If we are not capable of catering for them . . . then the future of the exchange is in doubt."

Competition is also increasing in the trading of international shares in continental European, US and Japanese companies. The exchange's Seaq international electronic bulletin board has been spectacularly successful in winning sig-

nificant amounts of business for UK marketmakers from other European exchanges such as Paris and Frankfurt. The European bourses are fighting back, however.

Competition from London has led continental exchanges to overhaul their electronic dealing systems to allow large batches of shares to change hands quickly. Mr Lee of the Oxford Finance Group says: "Paris, Frankfurt and Amsterdam have all got their act together."

In addition to competition in share trading, the London exchange faces challenges to its effective monopoly as the sole listing board in the UK. A group of venture capitalists, stockbrokers and the US-based Nasdaq stock market have plans to launch Easdaq, a pan-European exchange for trading the shares of small companies.

Mr Lawrence argues that the exchange is ready to face these changes. Earlier this year, for example, it launched its plans for the Alternative Investment Market for small company shares as part of efforts to fight off the challenge from Easdaq. Earlier proposals to create a market for small and innovative companies have been rejected by venture capitalists and small companies as inadequate. But the proposals for the alternative market have met with widespread approval for their flexibility and regulatory provisions.

More importantly, the exchange has decided to include an order-matching capacity in Sequence, the new trading system which is due to replace Seaq next year. Mr Lawrence says Sequence will be the cheapest and most efficient share-trading system in the world, ensuring that London retains its position as a leading share marketplace.

There remains doubt, however, over whether the exchange can move fast enough to fend off the competition - especially as the changes will weaken the position of marketmakers, its largest and most powerful members. They resisted the creation of an order-matching system, but it is widely believed that the threat of TradePoint encouraged their change of heart.

"We are reacting to market forces," says Mr Lawrence. "An exchange is a commercial operation." If the Stock Exchange does not offer what its users want at an affordable price, then the capital will go elsewhere.

Mr Lawrence concedes that some members "may not like the market forces, but you have to move with the times". London's position as a share-trading centre may depend on his ability to persuade his members of the need to change quickly enough to remain one step ahead of nimble competitors.

Republican revolutionaries still on top

Every few weeks partisan Democrats declare that Newt Gingrich's legislative agenda - the "Contract with America" - is dead. They did so after the Senate narrowly defeated the balanced budget amendment. They were tempted to do so again last week simply because opponents of proposed welfare reforms, aided by the Catholic church, worked themselves into a lather of self-righteous indignation.

Look behind the rhetoric, however, and you will see that the contract marches on. Mr Gingrich and his fellow Republican revolutionaries are still setting the political agenda in Washington. President Bill Clinton promised to "end welfare as we know it" but after two years had not persuaded either a house of a Democrat-controlled Congress to vote on his reforms.

That Congress is taking this historic step to limit members' ability to pad legislation with pork-barrel spending is a testament to the change in attitudes brought about by Mr Gingrich's elevation. It is, by any standards, remarkable that Republicans have voted to increase the annual income of \$100,000 or more (a category that last year included many skilled car workers).

They succeeded in upsetting many conservatives: more than 100 of Mr Gingrich's Republican troops rebelled last week demanding that Clinton's power to veto legislation be limited to a five-year limit on receipts of cash benefits and devolved unprecedented powers to the states. It was widely applauded by by-laws.

Yet Gingrich and Co are having to weather a storm of vicious criticism. Catholic bishops denounced their plans to end cash welfare for teenage mothers, predicting that it would lead to more abortions. Democrats portrayed Republicans as heartless monsters for proposing

cuts in federal subsidies for school lunches and deployed predictable "class warfare" tactics to discredit planned tax reductions.

The only statistic that ever matters for Democrats is the proportion of relief likely to be received by the "rich", now defined as anybody with an annual income of \$100,000 or more (a category that last year included many skilled car workers). They succeeded in upsetting many conservatives: more than 100 of Mr Gingrich's Republican troops rebelled last week demanding that Clinton's power to veto legislation be limited to a five-year limit on receipts of cash benefits and devolved unprecedented powers to the states. It was widely applauded by by-laws.

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MICHAEL PROWSE
on AMERICA

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The reaction to the Republican contract is all too predictable. Whenever politicians have the temerity to propose even marginal

restraints on the growth of public spending, opponents play the "fairness" card. It was largely because critics succeeded in depicting Ronald Reagan and Margaret Thatcher as mean and uncaring that neither could deliver on promises to "roll back the state". Mr Gingrich is now running into the same headwind.

He has made mistakes. The tax cuts were poorly designed and impossible to defend when the main goal is a balanced budget. It is also true that the spending "cuts" (Washington parlance for smaller increases) fall disproportionately on low-income Americans. But whose fault is this? Democrats have done everything possible to create a climate in which Republicans dare not trim the big "entitlement" programmes that benefit middle-income and affluent Americans.

Mr Clinton, for example, carried political favour by spinlessly putting entitlements off-limits in this year's budget. And congressional Democrats have shamelessly fanned fears that Republicans might raid Social Security pensions (that was how they defeated the balanced budget amendment).

The claim that anyone wants to shrink federal government is heartless is so ludicrous that it should not need refuting. There is no reason why Washington should be responsible for school lunches or for the detail of welfare policy. If individual states favour bigger lunch subsidies they are free to provide them - at their own taxpayers' expense.

Claims that Republican reforms are anti-children are equally misplaced. Ending cash benefits for teenage mothers does not mean ending assistance; it means bringing them into group homes where they and their children can be supervised. More generally, the only way to prevent future generations languishing on welfare is to alter the incentives facing today's teenagers, harsh though this may seem.

Will Mr Gingrich be felled by the "fairness" argument? His poll ratings are falling. He certainly would not survive in Europe. But Americans - especially those in populous southern and western regions - are deeply ambivalent about government. When the dust settles I suspect most will conclude that house Republicans are moving in broadly the right direction. By sticking with the contract, they are at least doing what they said they would do. For the only judgment that counts, we must await next year's general election.

Warner's bloods

■ Douglas Warner has moved quickly to place his imprint on JP Morgan. First came the axing of more than 1,500 jobs in the coming months, a most un-Morganlike move.

Now "Sandy" Warner, who took over at the top from Sir Dennis Weatherstone late last year, has shaken up the senior ranks. Most noteworthy is a move to shift power from New York to other parts of the globe. That reverses the centralisation underway for at least the past five years.

Equally interesting, though, is the message it sends about who will fill Morgan's senior management chairs in the future. Warner has not appointed a new number two, and - as he promised - has done away with a level of executives just below the top. That leaves a wide group of people reporting directly to him.

Thus a triumvirate of older Morgan bankers - Thomas Ketchum, Walter Gilbert and Peter Woelke - has been given a broad remit to build Morgan's business around the world. But intriguingly, a new group of younger bankers has been given greater leeway - and all have been promised the chairman's ear.

OBSERVER

Since when has Brussels been seen as a great improvement over Geneva?

Ducking stools

■ Police in the east Caribbean island of St Vincent are creating a psychic fraud unit. The squad's task will be to combat complaints about the number of quacks among the island's fortune tellers, voodoo priests and with doctors.

Psychic services are in heavy demand on St Vincent, with non-islanders recently arriving to get some of the business. The boys in blue have made several arrests.

Can't wait for the trial: it is alleged that your hitting the heads of chickens has no effect. How do you plead - guilty, not guilty, or just temporarily indisposed?

Let me squeak

■ Shareholder democracy may be underdeveloped in Germany - but shareholder liquidity is doing fine.

At last week's annual meeting of Metallgesellschaft - the Frankfurt company that nearly drowned in a sea of oil trading losses early last year - one persistent shareholder was taken out by security guards after he refused to leave when the microphone was switched off.

Ronaldo Schmitz, head of the supervisory board, had decided - well into the night - that the time had come to stop the talking and start the voting.

In view of the high losses and the remaining questions about how they arose, shareholders had plenty of targets if they had chosen to aim straight.

But most shareholders made rambling statements, in which their questions became bogged down amid the verbiage.

On the other hand, German agms are not organised in such a way as to stimulate argument and spontaneity. Questioners usually speak from a podium and directors often only answer after several shareholders have spoken. All of which hardly conduces to a lively forum. But then, which board of directors ever wanted that?

Too yummy by far

■ Bought any "Sublime Garden" brand Egyptian chocolate lately? It was perhaps too

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COMPANIES & MARKETS

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Monday March 27 1995

vita
WORLDWIDE
21ST CENTURY
MATERIALS AND
TECHNOLOGY
T-O-D-A-Y
BRITISH VITA PLC

MARKETS
THIS WEEK



BRONWEN MADDOX:

GLOBAL INVESTOR
The past two weeks have seen strong buying of French shares, after months of underperformance. Brokers are predicting a rise of more than 25 per cent in industrial earnings in 1995, and more than 20 per cent in 1996 and many leading stocks are now trading at a discount to their European counterparts. Page 23



PETER NORMAN:

ECONOMICS NOTEBOOK
This year's currency upheavals have revived ideas for clamping down on foreign exchange market speculation. A strong head of steam, fuelled by academic economists, has formed behind ideas for putting some "sand in the wheels of international finance". Page 23

BONDS:

The US Federal Reserve and Germany's Bundesbank are both holding policy meetings this week which could shed light on the direction of interest rates on both sides of the Atlantic. Page 24

EQUITIES:

In Wall Street, economists believe the Fed will tighten monetary policy and the market seems to have written off such an eventuality as it reached new highs nearly every day last week. In the UK, dividend growth lies behind all the "valuation" arguments for buying equities which have fuelled the recent rally in share prices. Page 26

EMERGING MARKETS:

Bombay's three-day closure gave out a clear message to foreign institutional investors. "Foreign institutions have been astounded by the shutdown," said Mr Ron Gould, managing director of BZW Investment management. Page 26

CURRENCIES:

The week ahead will be critical for foreign exchanges as central bank meetings in the US, Japan and Germany establish a fresh context for market activity. Page 25

COMMODITIES:

Cocoa producers, who have seen prices languish for the past year in spite of a continuing fall in world stocks, will this week confront one of the biggest threats to their future - the increasing use of cheaper alternatives to cocoa butter. Page 23

UK COMPANIES:

The weekend votes by members of Cheltenham & Gloucester Building Society marked the start of a week which could determine the future shape of merger and takeover activity among building societies. Page 20

INTERNATIONAL COMPANIES:

Electrolux, the household appliance manufacturer, has postponed the stock market sale of Gränges, its aluminium and metal working subsidiary. Page 21

STATISTICS

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Market turmoil hits Russian gas sale

By Nicholas Denton in London and John Thornhill in Moscow

The planned sale of shares in Gazprom, the dominant force in the Russian gas industry, to western institutional investors has been put on hold until market conditions improve.

Instead Kleinwort Benson, the UK investment bank advising on the equity issue, will first target international oil, gas and chemical companies. "We are looking at trade buyers and the institutional investors will come later," said Lord Rockley, chairman of Kleinwort Benson.

The decision has resulted in an indefinite delay for the largest planned equity offering to western financial investors to emerge from the former Soviet Union.

Gazprom is the world's largest hydrocarbon producer: it controls 24 per cent of the world's known natural gas reserves; supplies nearly a fifth of west European gas demand; and is the country's single largest source of hard currency, earning \$6bn-\$7bn a year. A shareholding of 9 per cent in Gazprom has been allocated for sale outside Russia and a portion of it was to have been allocated to purchasers such as pension

emerging market and energy funds.

The international equity offering, scheduled for this month, is one of many from emerging markets which have been postponed since the financial crisis in Mexico began in December. That and political instability in Russia have contributed to a 70 per cent decline in the Moscow stock market since its peak last September.

The Russian company's management is nevertheless beginning negotiations with some of the 20 industrial companies identified as potential shareholders. They included "majors", Lord

Rockley said, naming Shell, the Anglo-Dutch company, as an example. BASF and Rubergas of Germany, and British Gas of the UK are also believed to have indicated interest.

Gazprom and its advisers have given international energy and chemicals companies an incentive to buy stakes: Gazprom will prefer its shareholders in making supply and joint venture agreements.

Lord Rockley was speaking on the opening of Kleinwort's office in Moscow. He disclosed that Kleinwort had already advised Gazprom on three projects:

• The bank is arranging a DM1.3bn (892m) limited-recourse bank facility for Gazprom to help pay for the Dm1.6bn Midia-Stegal pipeline to be built in Germany with BASF.

• Kleinwort Benson advised on Gazprom's purchase of a 25 per cent stake in Neste's gas interests which were spun off from the main Finnish company last year.

• The bank helped organise a DM864m financing with German banks, backed by the Hermes export credit agency, to buy equipment for the Novy-Urengoi plant in western Siberia.

UK brewer close to deal with Foster's

By David Blackwell in London

Scottish & Newcastle, the UK beer and leisure group, is this week putting the finishing touches to an agreement to buy Courage, the second-largest UK brewer, from Foster's of Australia.

It is understood that the deal, which would create the UK's biggest brewing group, could be signed as early as next week. But the sheer size of the purchase, its international nature and the number of parties have led to legal complexities that might take a month to resolve.

Mr Brian Stewart, S&N chief executive, yesterday would neither confirm or deny weekend stories of an imminent announcement of a deal worth between £400m (\$656m) and £600m. "We never comment on market rumour - and this one has been around a long time," he said. In Melbourne, a Foster's executive said the speculation of an imminent deal was premature but that talks were continuing.

S&N and Courage are a perfect geographic fit. Courage is in Yorkshire, where it brews John Smith's bitter, and in the south of England, while S&N is concentrated in northern England and Scotland. However, given the overcapacity in the UK brewing sector, rationalisation can be expected. Furthermore, regulatory issues are likely to be raised with the Office of Fair Trading.

The OFT is already conducting an inquiry into wholesale beer prices after publicans' complaints that Courage offers beer price discounts to pubs in the free trade but not to those in its tied estate.

A combined S&N and Courage would have more than 30 per cent of the UK market. Observers think it unlikely that the group would be allowed to keep such a share; it could be forced to shed brands and assets to bring it closer to Bass, the current market leader with 23 per cent.

Last month Foster's reported a 26 per cent rise in profits and referred to the complications surrounding the future of Courage.

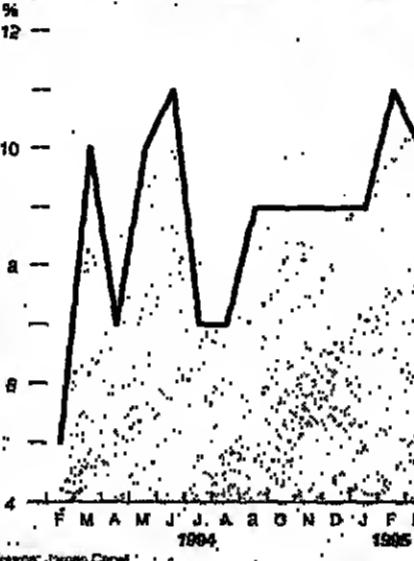
Mr Ted Kunkel, chief executive, said there were "complexities which require very careful consideration and no decisions have yet been made". Courage reported a 17 per cent growth in pre-interest profits to A\$118m (\$US86m) at the interim stage.

Philip Coggan reports on the UK dividend increases that have exceeded expectations

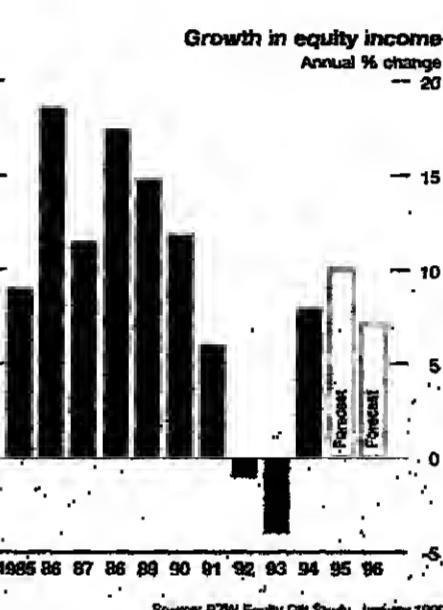
Shareholders sweetened by a payout bonanza

Rewarding figures

Forecast for dividend growth in 1995



Source: James Capel



Source: BZW Equity Citi Study, January 1995

holders now, that may ensure support for when they want to raise money later in the cycle."

Mr Brown says that dividend payments appear to be at the top of the finance directors' list of priorities, ahead of takeovers and investment. The reason for this lack of interest in investment, he believes, is because the corporate sector currently has sufficient capacity.

Mr Hughes adds that companies are also aware of the need to reward investors after several bad years for payouts. "There has been greater emphasis in recent years on income as a standard for investment measurement, especially with the return of retail investors, for whom the value of shares often comes from the income," he says.

"After several years of recovery, companies now feel more confident," he adds. "They also know that, if they reward share-

holders now, that may ensure support for when they want to raise money later in the cycle."

But are companies paying out too much? Past criticisms have argued that, by forcing companies to maintain high levels of payouts, investment institutions are restricting the ability of industry to invest in long-term growth.

The rapid growth of dividends in the 1980s, fuelled in part by companies' fear of takeovers, had eroded dividend cover (the ratio of earnings to payouts) to around 1.6-1.7 by the early 1990s. Up until recently, many analysts expected that companies would allow dividends to grow only slowly, allowing the cover ratio to return to its mid-1980s level of 2.5.

That has not happened. Estimates of dividend cover vary, depending on which earnings analysts include; Mr Brown says the level is 1.8, Mr Jeffrey 2.2. Mr Bob Semple, head of economics

This week: Company news

GERMAN COMPANIES

Surging D-Mark is mixed blessing for industry

This is a bumper week for followers of the German corporate scene, with three big banks, two car companies and two chemical groups reporting their 1994 results and outlining prospects in 1995.

In all cases, the turbulence on world financial markets and the impact of the surging D-Mark on the domestic economy and exports will be of as much interest as the actual figures.

Forecasts for Germany's economic growth rate this year are being scaled back as the D-mark continues to strengthen.

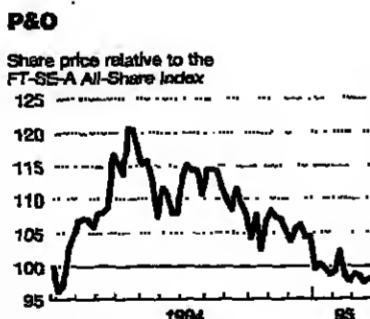
Like Bayer, which has already had its annual press conference, BASF and Hoechst have benefited enormously from economic recovery and their own cost-cutting and efficiency efforts. Hoechst has announced an 80 per cent rise in net profits for last year and BASF one of 50 per cent. Analysts will be keen to hear what they have to say about the difficulties of doing business in Germany after Bayer's statement that it may shift a tenth of production capacity abroad.

The big three banks - Deutsche Bank, Dresdner Bank and Commerzbank - fared dismal on their own account trading in the first 10 months of last year as a result of the rout in bond markets. This pulled down their overall results, which are expected to look much healthier this year by comparison.

Their Bavarian rivals, Bayerische Vereinsbank and Bayern Hypo-Bank, report next week, as does the smaller BHF-Bank.

In the car sector, both Volkswagen and BMW have reported encouraging preliminary results: VW made a small profit last year after a huge loss in 1993 and expects further progress this year. But the strong D-Mark will certainly not help exports, and BMW's decision to manufacture in the US is given further justification by the weakness of the dollar.

P&O



Source: FT Graphics

P&O

Core shipping business pays off

The cruise, ferry and shipping operations of Peninsula & Oriental Steam Navigation Company are expected to be responsible for an impressive profit increase when the group reports its 1994 results tomorrow.

Analysts are predicting pre-tax profits of £320m-£355m (£51.3m-£57.0m) before exceptions, from the shipping, transport and property group, against last year's £22.7m, which included £27.5m profits from investment sales.

P&O has invested heavily in its shipping businesses in the last five years and is now seeing the rewards.

Turnover, which was up only 1.6 per cent at the interim stage to £2.73bn (£2.69bn), is not expected to have grown strongly, but P&O will benefit from the operational gearing of the shipping businesses, which have a high level of fixed costs.

The ferries operation, which saw interim profits more than double to £26.6m (£1.5m last time), increased passenger traffic by 17 per cent in 1994 and the full year figure is estimated at £100m (£51.7m).

The cruise liner market is growing strongly, and the 25 per cent increase in interim operating profits that P&O recorded to £42.4m (£24m) is expected to be repeated.

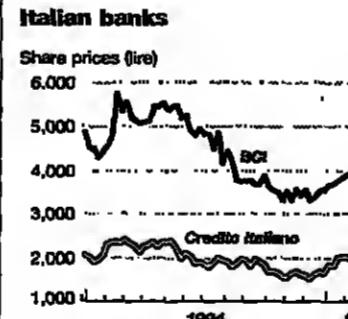
Volumes in the container division were higher last year, but analysts are unsure whether rates have fallen in the second half.

An unchanged dividend is forecast.

ITALIAN BANKS

Privatisation proves to be two-way street

Italian banks



Source: Dataspark</p

COMPANIES AND FINANCE

Go-ahead for Halifax will put more pressure on C&G board

By Alison Smith

The weekend votes by members of Cheltenham & Gloucester Building Society marked the start of a week which could determine the future shape of merger and takeover activity among building societies.

As the final decision is taken on the £1.8bn cash offer for C&G by Lloyds Bank, a significant stage has been reached in the plans of Halifax and Leeds Permanent, two of the UK's largest societies, to merge and then form a bank.

The two societies will learn tomorrow whether their plan to distribute free

shares to all investors and borrowers on becoming a plc is within the law. Building society legislation imposes restrictions on which of a society's members can receive an immediate benefit in cash or shares when it is taken over or converts to plc status. Borrowers are excluded, as are investors of less than two years' standing.

These provisions prevented C&G from sharing the £1.8bn cash among all its members. In the High Court last week, Halifax argued that these provisions of the 1986 Act did not apply to its planned share scheme, which follows the pattern used by Abbey National when it became the

first building society to convert to a bank.

If Halifax's plans are allowed, this will put increased pressure on the Cheltenham & Gloucester board to find an alternative scheme enabling all 1.2m members to benefit. C&G members will vote on the Lloyds Bank bid at a special meeting on Friday, where it must be approved by a large majority of investors in order to proceed.

However, if the Halifax plans are found unlawful, the societies will have to decide whether to appeal or to devise another scheme. Either course would slightly delay the scheduled merger of Halifax and Leeds Permanent in the summer.

Furious investors pull no punches

By Roland Adburgham, Wales and West Correspondent

As they waited on stage, the directors of Cheltenham & Gloucester Building Society had fair warning of what was to come. Inside the honey coloured stone magnificence of Cheltenham town hall the slow handclapping began as about 700 of the society's investors awaited them.

When the 10 directors trooped onto the platform, five minutes later, it was to ironic cheers and hissing by C&G members enraged by the terms of the society's proposed £1.8bn takeover by Lloyds Bank. Mr John Bays, C&G chairman, immediately antagonised them further by declaring that the board would not answer questions.

For the next two hours, the directors underwent a verbal mauling by the mostly elderly investors. "This whole sorry story is one of ineptitude by the board," was a typical remark, loudly applauded, by a succession of articulate speakers.

Saturday's requisitioned meeting was forced on the board by 100 dissident investors in advance of a special meeting to be held in London on Friday, when the society's 1.2m members are entitled to vote on the takeover.

Among four resolutions at the meeting were proposals to provide a paper alternative to cash payments by Lloyds, and to benefit those members, including borrowers, excluded from receiving bonuses. Those in the hall voted in favour of the resolutions but, with 44,000 proxy votes cast, these were lost by majorities of about two to one. The board had already made it clear it would not be bound by the outcome.

C&G claims that almost 90 per cent of investors will receive cash payments but most of the ire was directed at the way in which other depositors were excluded. Some long-standing members complained that they had been encouraged by C&G to switch into accounts which did not qualify. One of them, Mr Brian Todd, said he had had a "six-

figure investment for the past decade". He expressed his "total disgust at the cavalier, indifferent, uncaring attitude" of the board.

"I don't know how you can live with yourselves," another investor said, pointing out that a C&G manager had previously congratulated him on his "wise decision" in switching to an account which now failed to qualify.

A man from Ludlow, in Shropshire, said his 86-year-old father had transferred over £100,000 to such an account: "He is almost certain to withdraw the whole bloody lot."

Mr Andrew Longhurst, C&G's chief executive, who was accused of seeking to further his own career by the takeover, had earlier described the meeting as "a total waste of money". The society said it cost £500,000 to convene it.

After the voting, Mr Longhurst said: "We understand the strength of feeling of those who are left out of the cash payments, but remain firm in our belief that no new proposal could legally be formulated which would satisfy everybody."

Magnum seeks £2m via placing

Magnum Power, the US-traded designer of built-in uninterruptible power supply units, has placed 2.04m ordinary shares at 118p to raise £2.3m to fund expansion.

Market reaction to Ei-UPS - which protect equipment such as personal computers from loss or malfunction of the power supply - has exceeded expectations and funds raised by the placing will be used to expand sales and engineering resources.

The company is on target to break even in December. The share price rose 61p to 1321/2p on Friday.

Enterprise Computer nears deal with banks

By Paul Taylor

Enterprise Computer Holdings announced late on Friday that it had reached agreement "in principle" with its bankers covering the proposed refinancing of the company.

The company's shares have been suspended at 3p since February 16 pending the announcement of a refinancing programme needed to address debt levels of about £6.93m, including loan stock, and "excessive overheads" of about £232,500 for an unoccupied property.

Yesterday afternoon, as talks continued at the offices of Hoare Govett, its brokers, the company issued a statement through the Stock Exchange saying that agreement in principle had been reached "with all relevant parties" for the proposed refinancing.

Enterprise, which reported interim pre-tax losses of £5.18m on sales of £2.93m last month, said it planned to make a full announcement and send a circular to shareholders seeking approval for its refinancing terms on Monday.

Trading in the group's shares is expected to resume today.

PTS details float plans

By Andrew Taylor, Construction Correspondent

PTS, which claims to be the UK's largest independent merchant of central heating equipment, has announced details of its flotation, which is expected to raise £2.75m via a placing with institutional investors.

The issue, priced at 90p for each ordinary share, values the group at £17.1m. The ordinary shares being placed represent 51.2 per cent of the enlarged capital.

Some £5.75m will be received by selling shareholders, mostly institutions; another £2.55m will be used to repay borrowings.

Directors' families, who currently own about 8 per cent of the shares, expect to raise £2.75m from the placing.

Last year PTS earned a record pre-tax profit of £2.17m, including a £18.000 profit on sale and leaseback of the company's headquarters. This compares with a pre-tax profit of £929,000 in 1993. Turnover rose from £40.4m to £49.5m.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Deutsche Telekom (Germany)	Salalindo (Indonesia)	Telecoms	£371m	Wins fight for 25%
Devro International (UK)	Teepak International (US)	Food processing	£183m	Major strategic move
Vinton (UK)	Sachder (Germany)	Broadcast equipment	£70.6m	Strengthening sector grip
Holman & Friedman (US)	Matrix Communications (Australia)	Telecoms	£41.7m	Major stake agreed
John Menzies (UK)	Fursoft (Germany)	Computer services	£25m	Multimedia
Morgan Crucible (UK)	Pure Carbon (US)	Specialty materials	£19m	Part of US hi-tech
Novus Petroleum (Australia)	Unit of Monumenal Oil & Gas (UK)	Oil & gas	£19m	Australian disposal
Dresser Industries (US)	North Sea Assets (UK)	Oil services	£19m	Recommended cash offer
Adwest Group (UK)	Triple A Tube (US)	Auto components	£7.6m	Cash buy
China Strategic Holdings (China)	Bolton Group (UK)	Property	£4.9m	Taking minimum 25%

KPMG nominates partner to Broadgate board

By Simon London, Property Correspondent

Mr Roger Oldfield and Mr Tim Harward of KPMG Peat Marwick, joint receivers to Rosehaugh, have taken the unusual step of nominating a partner of the accountancy firm to the Broadgate Properties board.

The move is designed to strengthen the receiver's hand in negotiations with British Land.

Rosehaugh, the collapsed property developer, owns half of Broadgate Properties, the holding company for the Broadgate office development in the City of London. British Land will control the other half of the holding company following its takeover of Stanhope, the former

development partner of Rosehaugh.

Mr Howard Mallinson, a partner in KPMG Peat Marwick, will be one of two Rosehaugh nominees on the holding company board.

It is highly unusual for a partner to join the board of a company in such a situation.

Rosehaugh and Stanhope each appointed two nominees to the Broadgate board, with the balance of power held by independent directors.

The receivers said that Mr Mallinson had been nominated to protect the value of Rosehaugh's shareholding in the run-up to the refinancing of Broadgate's £750m debts, which is due to take place in two years' time.

They believe that some of Broadgate's assets may have to be sold to reduce debts, a move which many analysts believe British Land could resist.

British Land's offer of £125.5m for Stanhope, which was declared unconditional last week, was widely seen as the prelude of a bid to gain full control of Broadgate.

Earlier this month the company launched a £21m rights issue, which it said might be used to finance the acquisition of Rosehaugh's share in the holding company.

However, the receivers have said they are not prepared to sell their interest in Broadgate for anything less than a full price.

Precoat International to join market with £18m price tag

By Roland Adburgham

goods, lighting and office furniture.

Color Steels has turnover of £31m. A Canadian operation, set up in 1985, has sales of £8m.

Directors forecast that the group's pre-tax profits for the year ending April 30 will be not less than £2.4m, against £1.78m for the previous 12 months.

Precoat is offering nearly half its equity to raise £9m, including £2m of new money for investment at the Gwent and Canadian plants and a proposed pilot facility on the European continent.

The product has an established market in the construction industry and Color Steels has growing sales to white goods manufacturers, supplying customers increasing on a just-in-time basis.

New uses for pre-coated steel are being found in brown

3i, which has a similar stake will also have its holding.

None of the directors or their families will be selling shares.

"We feel we've reached the point where we genuinely qualify as a floated company," said Mr Ian Williams, chairman.

"The additional profile will be of help in enhancing our credit in the eyes of the bigger and bigger customers with whom we're dealing."

Precoat acquired Color Steels in 1978 when Mr Williams, previously with British Steel, became chairman and managing director.

Sponsor and stockbrokers to the issue is Peel, Hunt, and dealings are expected to start in the second week of April.

NEWS DIGEST

Quality Software tops £2.5m

Quality Software Products, the Gateshead-based accounting software group, reported higher full-year pre-tax profits, reflecting strong growth in market acceptance of its modular-based Universal OLAS software, which runs on a broad variety of computer systems.

Pre-tax profits for 1994 jumped to £5.51m (£553,244) on turnover ahead 24 per cent to £16.5m reflecting an 84 per cent increase in product revenues. Turnover rose from £40.4m to £49.5m.

Alan Mordain, chairman, said: "The second half of 1994

was the best ever in QSP's history with strong growth in turnover and profitability.

Basic earnings per share increased to 28.8p (7.3p) or to 27.5p (6.7p) fully diluted. A final dividend of 3.5p (1.25p) is recommended, making a total of 4.5p (1.25p).

Sherwood Computer

Sherwood Computer Services, the USM-listed software group, has moved into profit and is to seek a full listing.

The pre-tax figure for the year to December 31 came out at £79,000 (£2m loss) after exceptional charges of £1.3m for redundancy and reorganisation costs.

Disposals - of Guardian Computer Services, Consort Data and Investment Management and Local Government - and the reduction of work in progress by £1.4m reduced net debt from £3.4m to £300,000.

Turnover was £23.1m (£23.8m).

The company is to resume dividend payments with a recommended final of 2p.

DRS Data lower

DRS Data & Research Services, the scanning equipment manufacturer, reported 1994 pre-tax profits lower at £1.49m, against £1.95m. Turnover fell from £11.1m to £8.76m.

The results were in line with the warning issued in November and the shares lost 1p to close at 24p on Friday. The company floated at 110p in May.

It blamed a collapse in demand from schools, its main

Tadpole placing

Tadpole Technology, a supplier of portable computer systems, has placed 1.25m new ordinary shares at 21p each with institutional shareholders.

The company also announced early volume orders for both the P1000 100MHz Intel Pentium based notebook and the SPARCook 3XP notebook workstation, and the appointment of Mr Higgins, previously with CEC, as a non-executive director.

Clarke, Nickolls

A larger asset base and increased turnover enabled Clarke, Nickolls & Coombs, the property company, to report 1994 pre-tax profits up from £99,000 to £1.21m.

Turnover was higher at £6.37m (£3.78m) with rental income increasing to £4.91m (£2.01m) as a result of the purchase of properties from Channel Hotels and Properties. Net assets per share improved from 7.6p to 8.76p.

Earnings per share were 0.68p (0.16p) and a proposal final dividend of 0.1p makes a total for the year of 0.2p (nil).

PHARMACEUTICAL BUSINESS NEWS

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By Order of the Board
G.W. Hopkins, Company Secretary
24th March 1995

COMPANIES AND FINANCE

Scandinavia's forestry groups produce more than paper profits

The great swathes of forest that cover much of the Nordic countries are producing golden profit streams for the region's big pulp and paper companies.

Almost all the Swedish, Finnish and Norwegian producers, which together account for more than 36 per cent of paper and paperboard consumption in the European Union, have reported dramatic increases in profits for 1994 and they are anticipating bigger earnings yet this year.

In Sweden, Stora, the group controlled by the Wallenberg industrial empire, saw profits rise six-fold to SKr3.2bn (\$438m). In Finland, profits at Repola, the country's biggest forestry products group, shot up to FM1.6bn (\$365m) last year from a surplus in 1993 of FM22m.

The only exception among the leading producers was Sweden's SCA, which was hit by its exposure to the extremely downstream end of the forestry business. Its profits fell to SKr1.06bn from SKr1.2bn because of problems in its disposable nappy operations. But SCA, which recently became Europe's biggest

forestry products group by acquiring Germany's PWA, forecast profits in 1995 of SKr1.5bn (\$250m).

The resurgence in the industry - after a severe slump in the early 1990s - is good news for the economies of Finland and Sweden. Accounting respectively for more than 35 and 18 per cent of Finnish and Swedish exports, the forestry sector has been vital in driving the two countries out of recession.

But the profits flow has largely been greeted with indifference by investors. Instead of an anticipated buying spree as the forestry companies rode a fast-moving upswing in the industry cycle, the sector's shares have performed flaccidly.

Swedish companies have outperformed a weak Stockholm market in recent months, but not by much. In Finland, the forestry groups have underperformed, with Enso-Gutzeit's share price over the past three months lagging the Helsinki market by more

than 2 per cent.

James Capel's latest ratings put the Nordic sector's average price/earnings ratio against anticipated 1995 earnings at just 5.6. The multiple for 1997, seen as the peak year in the current cycle, stands at 4.2, compared with 10.7 at the peak of the last cycle in 1988.

"These companies are looking ridiculously cheap at the moment," says Ms Michelle Evans, a pulp and paper analyst at James Capel.

The share price performance belies the considerable optimism within the Nordic industry at present.

At a meeting this week of the Swedish Forestry Industry Association, Mr Lars-Ake Helgesson, chief executive of Stora, insisted that the forestry sector was a modern growth industry, in spite of past worries about its chronically cyclical nature and the potential effects on demand for paper of the growth of electronic media.

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"When we look forward to the 21st century, there is reason to do so with optimism and a strong belief in the future," he declared.

Investors may be more cautious given previous slumps in the industry. But they appear to have spurned the Nordic companies mainly for reasons other than their underlying performance. The forestry companies have been victims especially of the general retreat from small markets by international buyers following the Mexican crisis. "These shares are not held back by fundamentals."

In the short term, their prospects are certainly bright. Although an increase in demand and price helped produce the big profits last year, other factors such as improved productivity and lower debt servicing costs were equally important in many cases. The recent dramatic increase in prices for both pulp, the raw material for paper making, and paper itself,

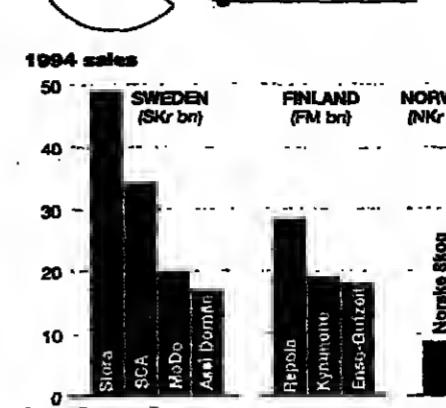
was only felt in the last quarter.

This year, the Nordic forestry companies will reap much more of the benefits of price rises which have seen benchmark pulp prices vault in recent weeks to a record \$925 per tonne in Europe, from as low as \$390 per tonne in mid-1993. Paper prices have also moved up sharply, with newsprint fetching \$600 per tonne compared to \$410 per tonne two years ago.

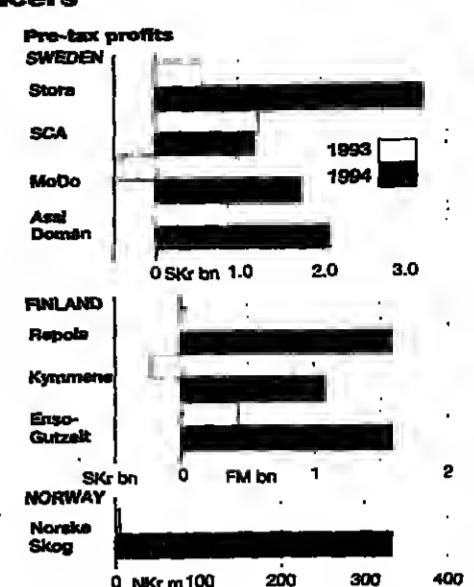
In the 1980s a similar boom was followed by a painful bust in large part because producers rushed to build new plant, causing severe overcapacity. Part of Mr Helgesson's optimism about the future this time, however, is based on the relatively modest levels of investment now going into new capacity, while worldwide demand for paper is forecast to grow by more than 3 per cent a year up to the year 2010.

Much of the investment emphasis at present is also going into restructuring within the industry - in moves like SCA's acquisition of PWA - which increase efficiency. In the Nordic region, this process is expected to continue. The biggest question mark is

Nordic paper and board producers



Source: Company Reports



But the government may also listen to foreign bids.

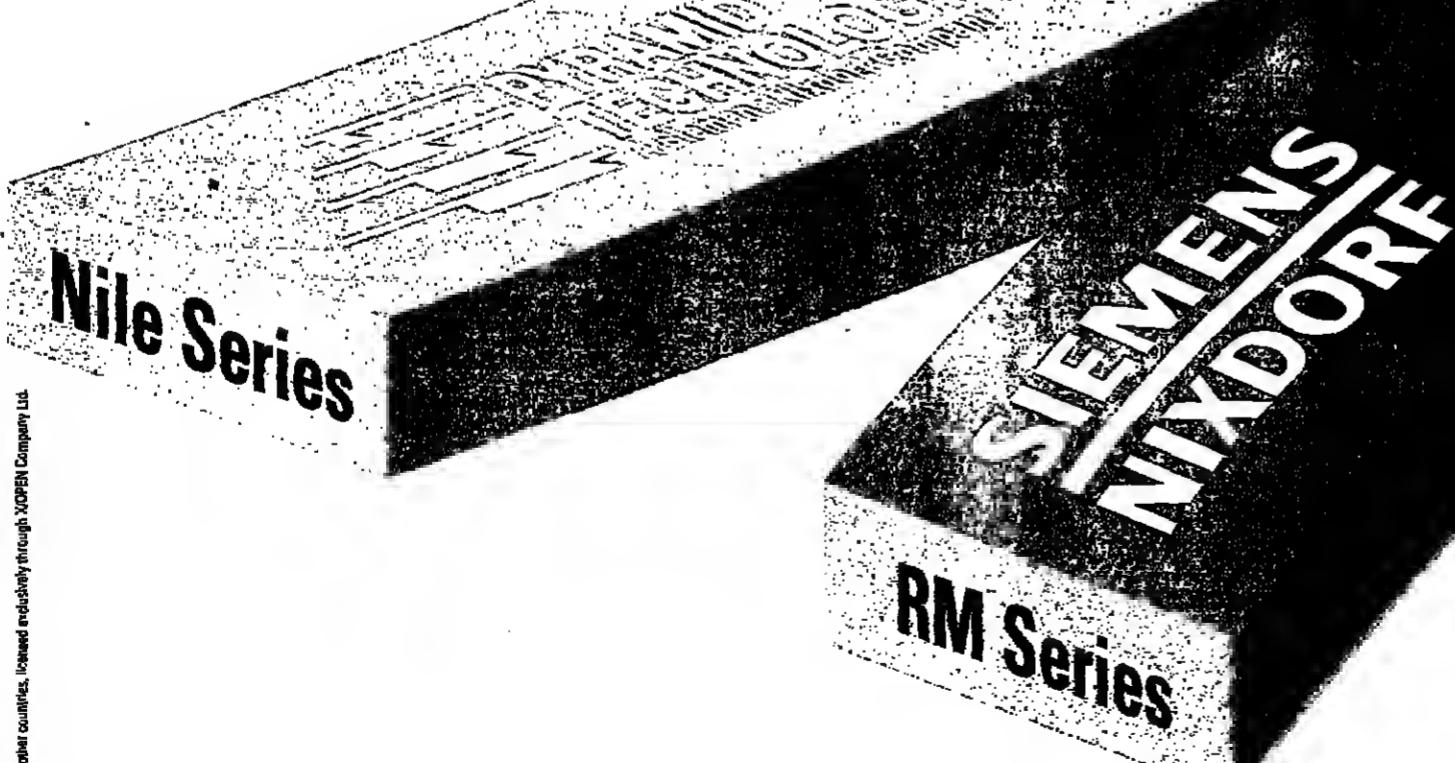
However, the state has shelved plans for a further stock market issue because of the weak state of the Helsinki market.

IDC congratulates the new world leader in medium-scale UNIX systems

Siemens Nixdorf and Pyramid have joined forces to become the world market leader in medium-scale UNIX systems, with a 16% market share*. Endorsed by the International Data Corporation (IDC).

* Source: IDC 9/94

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Siemens Nixdorf and Pyramid:
"The most powerful parallel server family in the world"



Attempts to be optimistic about French equities have been confounded repeatedly in the past two years. Nonetheless, the past two weeks have seen strong buying of French shares, after months of under-performance. This time, the buyers may be right. But their case will be stronger if the winner of next month's elections does not rush to defend the franc if German interest rates rise later in the year.

On the face of it, there is little problem making a case for French equities based simply on earnings growth. Brokers are predicting a rise of more than 25 per cent in industrial earnings in 1995, and more than 20 per cent in 1996. Many leading stocks are now trading at a discount to their European counterparts. While the French CAC 40 index traded at premium to the German DAX for most of the period 1989 to 1992 on the basis of price-earnings ratios, it has been at a discount for most of 1995.

The greatest threat to this picture, however, is the recent strength of the franc against other European currencies, apart from the D-Mark. As the foreign exchange team at bro-

ker BZW point out, France is more dependent than Germany on trade with countries particularly affected by the recent currency turmoil. As much as 22 per cent of its exports go to Italy, Spain, Portugal and the UK, compared with 20 per cent of Germany's.

The low rises in French wages in the past two years have gone some way to improve long-term competitiveness. But the car manufacturing unions have recently demonstrated their ability to push pay settlements above the rate of inflation. If present currency levels are maintained, the loss of French competitiveness could dent earnings forecasts.

However, many strategists appear to be assuming continued strength of the franc after the election (the first round is on April 23, the second on May 7). Many - with the notable exception of those at BZW - appear also to assume that the franc will then smoothly regain the value it has recently lost against the D-Mark.

Clearly, ahead of the election the currency can be defended

against speculation with higher short-term interest rates. But the franc's strength against the currencies of France's main competitors has made policy decisions for the election's winner much tougher. Some investors are arguing that if the Bundesbank tightens monetary policy in the second half of the year, it is not clear that France will follow, despite its past devaluation not to devalue the central rate of the franc against the D-Mark.

The incoming president will face an unenviable choice between maintaining the franc for policy and an immediate improvement in competitiveness with neighbour countries. Unemployment, now more than 12 per cent, has played a central part in the election campaign of Mr Jacques Chirac,

who is now firmly, if suddenly, ahead in the polls. It is unclear whether, if he wins, jobs could take precedence over the currency - and over the need to cut the budget deficit back to levels compatible with the Maastricht criteria. In his pre-election statements, Mr Chirac has not explained how those conflicts are to be resolved. There are also residual con-

cerns about the vulnerability of the banking sector to further interest rate rises and to the consequent fall in the value of property, after the experience of Compagnie Financière de Suez and Crédit Lyonnais.

The sharp recovery expected in the rest of the sector's earnings this year, after a dismal 1994, offers some comfort. But the bulls in the equity market may find it suits their case if the currency is allowed to take some of the strain.

An appealing aspect of international monetary affairs is the way old ideas never die. Aficionados have lost count of the times such exotica as target zones for currencies or plans to boost global liquidity through abstruse financial instruments such as special drawing rights have soared up the international agenda only to fade away again.

It comes as no surprise, therefore, that this year's currency upheavals have revived ideas for clamping down on foreign exchange market speculation.

With typical Gallic enthusiasm for more stable exchange rates, President François Mitterrand of France and the three main candidates in the French presidential election campaign have all urged measures to control currency turbulence. Less specifically, Mr Jacques Santer, the European Commission president, has called on the Group of Seven leading industrial countries to restore order to the world's monetary system. Even Canada, for many years the strongest backer of floating exchange rates, wants a "fundamental reform of the international financial system" on the agenda of the June G7 economic summit in Halifax, Nova Scotia.

International monetary reform seems a tall order for a discordant bunch like the G7. But a strong head of steam, fuelled by academic economists, has formed behind ideas for putting some "sand in the wheels of international finance".

Two broad approaches stand out. One is a tax on currency transactions, structured to discourage short-term speculation while allowing long-term cross-border investments. This was first proposed in the 1970s by Professor James Tobin, the US Nobel prize-winning economist, and has been taken up

movements of funds.

More recent experiences, such as Spain's use of compulsory deposits in the European currency crises of 1992, are not encouraging. In the January issue of the Economic Journal, Mr Peter Garber of Brown University in the US and Mr Mark Taylor of Liverpool University in the UK said the restrictions "not only affected foreign exchange speculation but also seriously limited financial operations and risk hedging associated with foreign trade".

The transaction tax is deceptively simple. A 0.5 per cent tax, as suggested recently by Prof. Tobin, on a 0.1 per cent levy on short term movements as proposed by Mr Josipin, would be a negligible impost on long-term capital movements but a significant burden on short-term transactions.

In this way, advocates say, it would create room for differences in national interest rates and so expand the autonomy of national monetary policies.

But in order to work, a transaction tax would have to apply in every country in the world. Otherwise, finance would be circumvented and failed to dampen speculative

But the other approach, involving compulsory deposits, appears to have caught the eye of Mr Edouard Balladur, French prime minister and presidential candidate.

Deposit schemes can be complex. Typical was a recent proposal of Mr Barry Eichengreen of the University of California at Berkeley and Professor Charles Wyplosz of the Insead business school near Paris. Banks and other institutions conducting foreign exchange dealings on their own account should make deposits of domestic currency at zero interest with their central bank which would be equivalent to a set proportion of their net positions in foreign currency, they said.

But such deposit requirements have been tried in the past and been found wanting.

Germany applied similar measures in the dying days of the Bretton Woods system of fixed but adjustable exchange rates in the early 1970s. They were easily circumvented and failed to dampen speculative

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NEW YORK

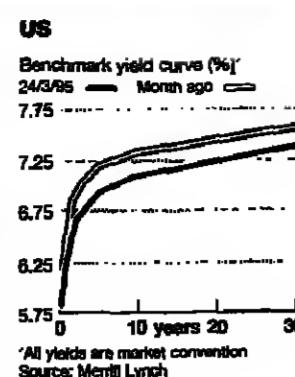
Tony Jackson

The markets are generally convinced that the Fed will not raise rates at its meeting tomorrow. Indeed, many think it will not move at its next meeting in two months' time. There is a growing feeling that the rosy scenario of slowing growth and restrained inflation is assured. The risk of upset if the market has it wrong is correspondingly obvious, and the tone of the Fed's statement will be carefully scrutinised.

There will not be much evidence this week in the form of economic data. Existing and new home sales are due today and Wednesday, while Tuesday brings the consumer confidence index for March.

Friday comes the most potentially interesting figure, the final GDP number for the fourth quarter; the market expects, however, that the preliminary figure of 4.6 per cent will be unchanged.

Against this quiet background, the main thing to watch will be the dollar. Last week's rise in the trade deficit



was unsettling, given that exports fell and imports rose despite the weakness of the currency - and indeed, despite a temporary improvement in the US/Japan balance as a result of the Kobe earthquake.

The assumption remains that the Fed does not believe in moving interest rates for any non-domestic reason. The snag is that the combination of a falling dollar and rising imports risks being inflationary in itself.

Ahead of the auction, dealers expect yields to stay in a narrow range, with a slight downward bias.

"With \$2bn of stock hanging over us and not a huge number of buyers, the perception is that the market will drift," said

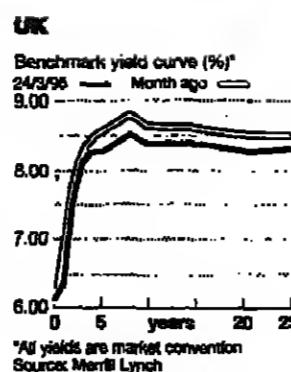
LONDON

Conner Middelmann

In the absence of significant data releases this week, the UK government bond market's main focus will be on Wednesday's gilt auction and the policy meetings of central banks in Germany and the US. The Bank of England plans to auction £2bn of the 8 per cent gilts due 2015, adding to an outstanding tranche which was trading at 8.63 late on Friday, yielding 8.31 per cent.

Dealers said that they expect most of the issue to go to domestic investors, with foreign buyers discouraged by continued currency volatility, in spite of sterling's recovery last week against the German currency to DM2.25 from the all-time low of DM2.1890 reached on the previous Friday.

Meanwhile, the Federal Open Market Committee are widely expected to act on interest rates at their meetings, which are scheduled for Tuesday and Thursday, respectively.



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FRANKFURT

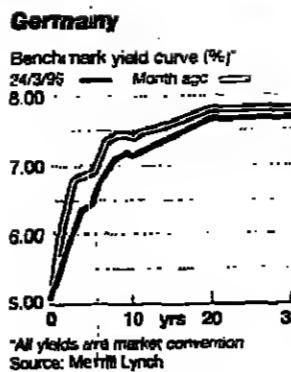
Andrew Fisher

With currencies in turmoil and financial markets nervous, the Bundesbank's actions (or potential actions) are being scrutinised more closely than ever.

At this week's council meeting, a change in interest rates does not seem to be on the cards but the robustness of the D-Mark has altered the scene.

With exporters suffering under the strong currency, economic forecasts are being scaled back. A slight cut in interest rates unchanged since last summer, could possibly be justified. But annual inflation is not down to the Bundesbank's target of 2 per cent and pay settlements are higher than it would like.

Mr Hans Tietmeyer, Bundesbank president, last week said that, while the higher D-Mark reduced the scope for price rises, "our monetary policy cannot and should not simply be oriented to short-term exchange rate developments".



However, he added that lasting changes in international competitiveness also had to be considered.

While this seems to rule out a rate cut, some doubt remains.

The domestic monetary scene is not the only concern for the bond market. Much will depend on US interest rates. The Bundesbank, says Mark Cliffe of HSBC Markets, "makes no secret of its belief that the dollar is a problem for the US to deal with".

TOKYO

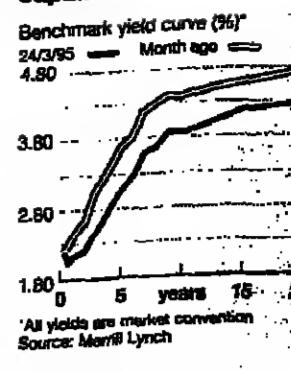
Emiko Terazono

Although continued expectations of an imminent cut in the official discount rate are likely to provide the bond market with underlying support this week, growing cautiousness has started to prevail among investors.

Position adjustment prompted selling at the end of last week and the yield on the 10-year benchmark government bond, which fell to 3.75 per cent in intra-day trading, closed at 3.82 per cent.

Participants are expected to remain sidelined ahead of the ministry of finance's 10-year bond auction early this week. The coupon is expected to be 40 to 50 basis points lower than that of the March bond and some traders reckon this may be too low for domestic institutions.

The state of economic statistics released in the latter half of the week could boost sentiment, however, since the effects of the January earthquake will be reflected in the data. Industrial production



figures for February will be released on Thursday, while February employment data and the consumer price index are scheduled for Friday.

Meanwhile, the Bank of Japan is expected to try to ease the upward pressure on short-term interest rates due to fiscal year-end funding operations by the banks. Further weakness on the Tokyo stock market would also prompt the bank to ease short-term rates.

Government bonds

All eyes on the Fed and the Bundesbank

The US Federal Reserve and Germany's Bundesbank are both holding policy meetings this week which could shed light on the direction of interest rates on both sides of the Atlantic over the coming months.

Although analysts do not expect any rate changes to be announced after the Federal Open Market Committee (FOMC) meeting tomorrow or the Bundesbank's meeting on Thursday, any comments on economic growth or inflation will closely monitored.

Signs of a slowdown in US economic growth have fuelled the rise in US Treasuries in recent months. However, economists are divided about the underlying strength of the economy and whether the recent bond market rally is sustainable.

While most economists see the long bond trading near 7 per cent by the end of the year, many believe yields will budge up from recent lows in the next three to six months before a true rally begins.

Whatever the opinion of economists, the market itself

has taken an extremely bullish turn since last November, when the long bond hit 8.16 per cent. Since then the yield has dropped 80 basis points, hitting a low of 7.36 per cent last Friday as investors bet that the Federal Reserve could navigate a "soft landing" for the economy.

In November's bear market, investors ignored lower than expected economic data to focus on underlying signs that the economy was strong. Now the reverse is true, and of late investors have ignored signs of strength, such as lower than expected jobless figures, and focused on the fact that the hours worked did not increase.

Ms Rosanna Cahn, an economist at CS First Boston in New York, believes the market has moved ahead of itself as investors have rushed to get in while yields were relatively high.

However, the current yield levels are not justified by the underlying strength of the economy, she says. In her view, it will take another round or two of monetary tightening to bring the econ-

omy to the Federal Reserve's target growth rate of about 2.5 per cent a year.

Even more bearish is Mr Joseph McAuliffe, chief investment officer at Dillon Read, who recommends holding cash because he thinks long bond yields are headed back over 8 per cent after a spurt of consumption growth in the second quarter.

While Mr John Lipsky, chief economist at Salomon Brothers, concurs that consumption is likely to increase, he does not see the yield pushing much over its current range near 7.5 per cent. In large part, this is because by the time consumption picks up, another round of monetary tightening will ensure that economic growth is moving in the opposite direction.

The US economy is also of concern to bond analysts in Europe, because any further gains in Treasuries on the back of a slowing economy are likely to feed through into European bonds.

The markets over here will be looking for hints on the Fed's thinking about the slow-

down in growth and about interest rates," says Ms Rosanna Cahn, senior economist at Daiwa.

At the same time, European bond markets, Germany in particular, are looking for signs that economic growth is slowing. Although the strong D-Mark is likely to offset Germany's rather disappointing inflation figures, it is also seen as the main brake on Germany's export-led economy.

Germany's Federation of Chambers of Commerce recently cut its 1995 forecast for west German GDP from 3 to 2 per cent and HSBC Markets revised its 1995 forecast from almost 3 per cent to around 2.4 per cent and for next year from 3.4 to 2.8 per cent. Downward revisions are also expected from Germany's six economic institutes.

"DGP numbers have a bigger impact on market psychology than expectations of what the Bundesbank will do on interest rates," says Mr Julian Jessop, international economist at HSBC Markets.

Yields on 10-year German bonds could well drop below 7

per cent in the near term from the current level of around 7.15 per cent. Some predict 6 per cent by the year-end.

Whereas the strong D-Mark has benefited the bond market, the weakening dollar has been a concern for the US Treasury market, economists say.

Although the currency market has yet to exert a strong negative pull on bonds, many analysts believe the falling dollar could prove inflationary and may deter foreigners from investing in US securities.

Mr Robert Brusca, chief economist at Nikko Securities, thinks the market is sailing in dangerous waters if it continues to ignore the weak dollar. The last time the dollar had such a precipitous fall it was overvalued, but that is not the case now, he says.

"There are a lot of people who say it has been falling since 1985 without any ill effects, so who cares. I think that's wrong and it's a dangerous view of the world."

Lisa Bransten and Antonia Sharpe

Rating agencies

Near duopoly comes under scrutiny

Credit rating agencies have considerable power, make substantial profits and have built up a high profile and reputation. Yet they are also poorly understood and virtually unaccountable.

A seminar in Paris last Friday, backed by research from KPMG Peat Marwick, the accountancy firm, sought to explore the mysterious world of the agencies and how they are perceived by those relying on their services.

Despite the diplomatic language and the concern not to offend anyone, the KPMG report - itself the product of in-depth interviews with senior-level users and executives within the agencies - contains some important issues and areas of concern.

One of the most striking facts about the business is how concentrated it is. Just two long-established international agencies continue to dominate Standard & Poor's and Moody's Investors Service, although others such as IBCA have managed to play a role in particular market niches or regions.

The market for this near duopoly of players also seems to be highly profitable. According to one study conducted by the US firm Smith Barney, cited by KPMG, Standard & Poor's made profits of \$120m on revenues of \$380m in 1993.

One reason is the tight legal framework that has helped guarantee them business. By 1930, following a series of

financial scandals, US laws required banks to distinguish between investment and speculative grade investments on their balance sheets.

More recently, in 1988 the US Labor Department allowed pension funds to invest in asset-backed securities rated A or above. Such requirements have made the agencies indispensable, quite apart from any demand from the market.

Today, KPMG argues, investors have become even more heavily influenced by the agencies so that it is all but impossible for issuers to go to the market without the accompanying assessment + for which they are usually required to pay.

While the business has long existed in the US, it is surprisingly more recent in Europe.

France was ahead of most of its mainland neighbours, and after liberalisation of the capital markets in the mid-1980s, ADEF was created in 1986. Moody's opened its Paris office in 1988, and S&P arrived by buying ADEF in 1989.

A continuing concern of European issuers as a result is that they feel the methodologies used by the agencies often reflect their US origins rather than local conditions. KPMG highlights the special factors in France, for example, with the role of bancassurance, the banking law requiring shareholders to take on liability in the event of default, and the influence of the regulators.

Another issue is the diver-

sity between the agencies, which can cause considerable confusion for users. Even the basic rating grades vary: Moody's is Baal and the latter's BB+.

Equally, the agencies generally refuse to accept the ratings applied by their rivals. In some areas, such as the assessment of mutual funds, they have different evaluation criteria.

On the whole, KPMG concludes that, in spite of any cultural bias the agencies have generally proved accurate in their ratings, although recent experience with assessments of Mexican and Italian bonds casts some doubt on this.

Even so, cultural differences and tensions can also emerge in other ways. Issuers in Latin America less happy to receive criticism of a rating or a downgrading they feel is unjustified, whereas northern European countries often welcome such external evaluation measures.

Equally, KPMG says, that investors tend to react in different ways to ratings, with those in France proving risk-averse and rarely showing interest in speculative grade securities, for example.

The survey highlighted a number of more day-to-day concerns with the agencies: some issuers felt they had little time to react or respond to what they saw as unjust assessments, and expressed frustration at the uncertainty of remaining on a "watch" list for several months.

Andrew Jack

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner
EUROPE							
Kingdom of Denmark*	500	Jan 1998	2.65	95.15	5.571	-	Daiwa Europe/Denmark
Sweden, LD Capital Markets	200	Apr 2000	7.75	95.075	7.755	-	Dresdner Bank
ECB	300	Apr 2000	8.75	95.025	8.755	+157-159	CSFB/ECB/SF/PT
Deutsche Ausgleichskredit	200	Apr 1998	5.75	95.925	5.767	-	SEC/Deutsche
SWITZERLAND							
Nippon Electric Glass Co.	150	Mar 1999	3.375	102.50	-	-	Credit Suisse
Alcatel, Paris	200	May 1999	5.275	103.00	5.271	-	Credit Suisse
Swissair	300	Mar 2002	5.25	102.875	5.267	-	Credit Suisse
Swiss Reinsurance Corporation	150	Mar 2003	5.50	102.875	5.523	-	Credit Suisse
UK							
Stobart Group Holdings	500	Mar 1999	7.00	97.54	11.47	-	BNP/JPMS/Sec Pacific
Overseas Hydrocarbon	750	Oct 1997	12.00				

EMERGING MARKETS: This Week

The Emerging Investor / Mark Nicholson in New Delhi
Drifting in the doldrums

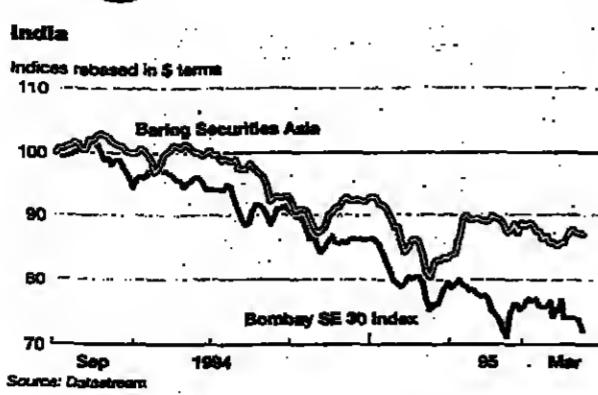
It was a poor week for the Bombay stock market, India's biggest with a capitalisation of \$130bn (£79.2bn) and accounting for 70 per cent of the country's total equity volume.

After the three-day closure caused by the \$5m default of Mr R.S. Jhaveri, a leading broker, the market fell by 2.4 per cent over Thursday and Friday, pushing the 30-share BSE index towards three-year lows at 3,280.10.

The message the market closure sent to foreign institutional investors, whose influence has been a leading determinant of sentiment since they began piling into India over the past 18 months, could scarcely have been worse. "Foreign institutions have been astounded by the shutdown," said Mr Ron Gould, managing director of BZW investment management. "It's a most unfortunate signal."

The closure, and the systematic anomalies which prompted it, underlined the distance which the BSE must still travel towards its professed goal of creating an automated, transparent, liquid, institutionalised and well-regulated market out of its present cumbersome and clubby opaque retail and paper-based exchange.

The only clear beneficiary of last week's events appears to be the automated National Stock Exchange, a rival to the BSE established five months ago which claims far stricter monitoring and regulation of settlements. It also claims a



Source: Datastream

rate of failed trades of just 1.5 per cent, compared with the 20 per cent which brokers say is the BSE norm.

But the closure also highlighted the extent to which some of the peculiarities and archaisms of the Bombay exchange are often stronger determinants of market performance than India's economic and corporate fundamentals which, local and foreign analysts agree, have seldom looked rosier.

Mr Manmohan Singh, India's finance minister, painted a particularly buoyant picture in this month's budget: GDP growth of 5.2 per cent this year, 6 per cent expected next, industrial output at 8.7 per cent this year and expected to top 10 per cent; and a surge in the capital goods sector which, he said, was growing by 24.7 per cent.

On this basis, and propelled by further tariff and tax

reforms in this year's budget, even the more cautious Bombay analysts are forecasting corporate profit growth to 1995-96 in the range of 15 to 25 per cent. Crosby Securities, the Hong Kong based group, sees growth in average earnings per share of 45 per cent in 1995 over 1994, and, in tune with some other Bombay estimates, foresees compound growth in the next two years of 30 per cent across the market over the next two years.

Nevertheless, the BSE Sense Index is trailing 30 per cent below its three-year peak of 4,842 reached last September and analysts mostly agree that the market is set for a bearish drift at present low levels until at least the third quarter.

The reasons are manifold. One is a superabundance of issues on India's primary market, the buoyancy of which is unprecedented - but which

has created, and will add

to, a vast overhang of scrip. According to Mr V.V. Sivakumar, research manager at Crosby's in Bombay, the primary market raised more than \$10bn in 1994 and could see a further \$12bn raised in 1995. These new issues, the fruit of an unparalleled capital raising spree by Indian businesses, prompted by the government's four-year-old liberalisation policies, are swamping up most of the market's liquidity and any new money coming in.

Mutual funds, and the 20 or so of the 284 registered foreign institutional investors which are truly active in Bombay, have been shifting into the new issues, which also continue to attract more interest than the secondary market from individual Indian investors and liquid Indian corporations, says Mr Sivakumar.

There are other depressants. One is the relative fall in foreign institutional investor (FII) money entering India. FIIs had invested just over \$3bn between September 1993 and February this year, with down reaching a monthly peak in January 1994 of \$344m. Partly because many of the new India funds had been fully invested by the end of last year and partly because of the deterrent effect of Bombay's gaudy speculation and share transfer problems, the monthly flow fell in November and December to \$10m and \$5m respectively.

These flows are reviving, with January and February showing \$48m and almost \$50m respectively. But few analysts

expect these sums to reach in the medium term the levels of early last year. The "Mexico effect" and rising US interest rates had dampened interest well before the default debacle of last week raised foreign eyebrows.

For local and foreign investors there are further constraints on an early market rally. One is the continuing political uncertainty caused by the recent electoral reverses suffered by the ruling Congress party in critical states.

And there is the perennial question of market liquidity. Bombay brokers claim this has been hugely impaired by the authorities' decision last year to ban the loosely regulated carry-forward trading system known as bida, which permitted brokers to roll over and even extend positions without physical share delivery. The credit which this system permitted was, brokers claim, the lifeblood of the BSE's speculative activity. Without a re-introduction of carry-forward in some form, Bombay's under-supported brokers claim, the market cannot leave itself from its present doldrums.

Mr D.R. Mehta, the new chairman of the Securities and Exchange Board of India (Sebi), the market regulator, appointed a committee on his first day in office earlier this month to review liquidity and the bida system - which was banned for its opacity and openness to price manipulation. Its recommendations are still awaited. But in the light of last week's events, analysts caused partly by market opacity and apparent price manipulation, Sebi will have to think hard about quite what sort of carry-forward system it could confidently regulate.

■ **Czech Republic**

The Prague Stock Exchange, looking to bring investors back to the lagging Czech equities market, plans to move to real-time trading early this autumn. The move would change PSE trading to a system where share prices could fluctuate throughout the day instead of being fixed once daily at 11 am, with the PSE matching buy and sell orders.

The HN-Wood 30 Index, measuring the PSE's top shares, has lost more than two thirds of its value since peaking in February 1994.

■ **Mexico**

Mexico will soon name banks which have sought help from the government's Temporary Capitalisation Programme (Procap) to help them weather the country's economic crisis.

Mr Javier Gavito, vice president of the National Banking Commission, said there would probably be an announcement this week. Entry into Procap would force banks to raise capitalisation ratios to at least 9 per cent through issues of subordinated debt to Procap convertible in five years into A or B shares of the bank.

■ **Lebanon**

The Beirut Stock Exchange has leased temporary premises for its new trading floor and aims to start trading in June. It has taken one floor of a luxury office tower for a year in the Hamra district of mainly Moslem West Beirut, but officials hope to move later to

News round-up

permanent premises in a building under renovation in the pre-war financial district of Beirut's ravaged city centre.

Lebanon's stock exchange law is also being revised. This is not expected to be completed before the reopening, and trading should resume under the old law.

■ **Bulgaria**

A mass privatisation draft amendment announced last week plans to trade Bulgarian privatisation vouchers and other self-offer instruments at a single national stock exchange.

"The real value of the companies will be set by trading at a centralised national stock exchange due to be launched at the end of this year," said Mr Roumen Gechev, deputy prime minister. Bulgaria plans to launch a mass privatisation scheme by November.

■ **Zimbabwe**

Zimbabwe's stock market is looking attractive, with p/e ratios at their lowest since 1993, but high inflation and interest rates are likely to keep it depressed for the next three months, analysts said. They

expect the bourse to get no lift unless President Robert Mugabe's government takes measures to slash public spending and contain inflation. Interest rates of more than 30 per cent have been drawing investors away from the Zimbabwe Stock Exchange to a high-yielding local money market. Annual inflation is currently about 21 per cent.

■ **Pension funds**

Pension funds are sleeping giants which have yet to wake up to the virtues of investing in emerging markets, said Mr John F.H. Purcell, director of emerging market research for Salomon Brothers in San Paulo. "Pension funds are interested in emerging markets; they have been studying them for the past two and a half years," he said. The funds now had between \$2bn and \$3bn invested in emerging markets debt instruments, but the potential for raising the stakes in new countries was enormous, and could reach up to \$100bn.

● *Further coverage of emerging markets appears daily on the World Stock Markets page.*

CURRENCIES

Market focus on central banks

The week ahead will be a critical one for foreign exchanges as central bank meetings in the US, Japan and Germany establish a fresh context for market activity.

The policy-making Federal Open Markets Committee (FOMC) meets tomorrow, as do the general managers of the Bank of Japan, while the Bundesbank council meets on Thursday.

Without a cut in German or Japanese rates, or higher US rates, the dollar is expected to resume its decline against the yen and European currencies.

Trading has been fairly subdued since March 8, when the dollar and most European currencies fell to fresh lows against the D-Mark and yen. But it is difficult to see these meetings passing off without providing fresh impetus to currency markets.

Perhaps the most closely watched of these gatherings will be the Bundesbank council meeting on Thursday. Mr Hans Tietmeyer, the president, has been scrupulous in his recent utterances to keep open the option that German rates might fall.

Any decision will have to be finely judged. A cut in the official discount or Lombard rates would be a big surprise, less so, a small trimming of the repo rate.

Expectations of any change in interest rates in the US or

Germany has also enjoyed the benefit of good inflation and money supply numbers since the council last met, albeit tempered by concern about wage inflation. Market perceptions that there may be a cut in rates are thus likely to rise in the next few days.

In Japan, the memory of low interest rates stimulating an asset bubble has made the central bank reluctant to cut the official discount rate. An edging down of call money rates remains a possibility.

Japan are more subdued. Since the last FOMC meeting on February 1, when rates were increased, a number of releases have hinted at a slowdown in the economy, and fragile consumer confidence. Fed officials have also added to this perception of growth slowing.

In Japan, the memory of low interest rates stimulating an asset bubble has made the central bank reluctant to cut the official discount rate. An edging down of call money rates remains a possibility.

Baring Securities emerging markets indices

Index	24/3/95		Week on week movement		Month on month movement		Year to date movement	
	Actual	Percent	Actual	Percent	Actual	Percent	Actual	Percent
World (30)	128.35	+0.58	+0.45	-5.61	-4.19	-29.68	-18.78	
Latin America	68.12	-1.52	-2.18	-1.88	-2.69	-17.99	-20.89	
Brazil (21)	146.38	-1.45	-0.98	-13.03	-8.17	-63.00	-59.09	
Chile (12)	188.10	-0.59	-0.31	-6.95	-3.56	-23.46	-11.09	
Mexico (25)	52.66	+4.05	+8.32	-8.34	-13.67	-44.97	-46.06	
Peru (10)	730.43	+31.10	+4.45	+54.10	+8.00	-118.24	-13.93	
Latin America (94)	95.67	+1.31	+1.39	-7.70	-7.45	-43.10	-31.06	
Europe	86.85	+0.70	+0.81	+0.63	+0.73	-0.34	-0.39	
Portugal (16)	122.83	-0.75	-0.61	+4.43	+3.74	+6.54	+5.84	
Turkey (21)	90.75	+7.17	+8.57	+14.06	+18.33	+19.24		
Europe (55)	104.00	+2.04	+2.00	+5.83	+5.94	+6.31	+6.46	

All indices in \$ terms, January 7th 1995=100. Source: Baring Securities

Dollar

7-day-weighted Index, 1991=100

100

98

96

94

92

90

88

86

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1

NEW YORK

Lisa Bransten

Investors bank on a slowing economy

Although the Federal Reserve's Open Market Committee is to meet tomorrow, the betting is late is not on whether the central bank will raise rates, but on where the economy is going.

Few Wall Street economists believe the Fed will tighten monetary policy and the market seems to have written off such an eventuality as it reached new highs nearly every day last week, capped by a more than 50-point gain in the Dow Jones Industrial Average on Friday.

Investors will certainly be watching for any commentary issued by the Fed, but economic data should be just as important.

Housing figures due out today and Wednesday should not upset the market if they come in near expectations. Today will see the release of February existing home sales, and analysts at Smith Barney estimate that sales were down 2 per cent last month.

OTHER MARKETS

ZURICH

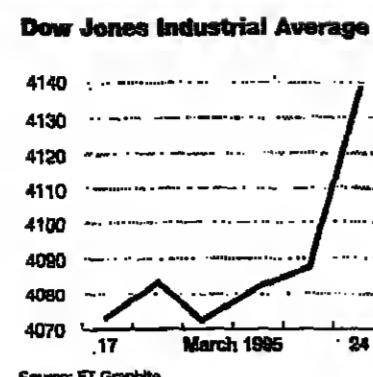
After last week's unexpected, but nonetheless welcome news of Sandoz's restructuring to split off its chemicals division, the stock market will be paying more than usual interest to any hint that Ciba may be planning to take the same path, when it unveils 1994 results tomorrow.

The strength of the Swiss franc against European currencies and the dollar point to flat results. Of more interest would be any suggestion of a disposal, perhaps in its industrial division.

Swissair is expected to report sharply lower 1994 results on Friday, due to lower than expected book profits from aircraft disposals and the adverse impact on non-core operations, like hotels, catering and duty free sales, of currency movements in Europe.

The share has been supported by news of its negotiations to buy a 49 per cent stake in Sabena, the Belgian carrier but, says Mr Frederick Hassleuer of Bank Sal Oppenheim, the price, rumoured at SF720m to SF730m will be crucial.

For Swissair, the deal would provide EU status and a second traffic "hub" in Brussels.



Source: FT Graphite

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COMPAGNIE BANCAIRE

Société Anonyme

Incorporated in France with limited liability.

Regd. Office: 5 avenue Kléber, Paris 16ème

NOTICE TO SHAREHOLDERS

The following Resolutions were passed at the Ordinary General Meeting on 22nd March, 1995:

1. A dividend of Frs. 10.00 per share of Frs. 100 nominal for the year ended 31st December, 1994 was declared payable from 30th March, 1995.
2. Each shareholder should be given the choice to be paid their dividends in shares. The options will be open to shareholders between 30th March and 21st April inclusive. Following the shareholders meeting, the price of the new shares have been established at Frs. 440. If the option is not taken up by 21st April, the dividends will be paid in cash on 11th May. However, shareholders will have the opportunity to have their dividends paid in cash as from 30th March by irrevocably declining to take up their share payment option.

Residents of the United Kingdom will receive Frs. 7.50 per share of Frs. 100 nominal.

Settlements of Additional Payments:

Under the terms of the Double Tax Convention between France and the United Kingdom, residents of the United Kingdom will receive, subject to the completion of Form RF4-GB, on or after 30th March, 1995 an additional Frs. 5.25 per share thus increasing their dividend to Frs. 12.75 per share.

Holders may, however, submit Form RF4-GB at any time up to 31st December, 1995.

Payments will be subject to deduction of United Kingdom Income Tax at a rate of 20%.

Claims should be lodged with:

S.G.WARBURG & CO. LTD.

Payment Agency,

2 Finsbury Avenue,

London EC2M 2PA

Banque Paribas,

68 Lombard Street, London EC3V 9EH

Credit Lyonnais,

84/94 Queen Victoria Street, London EC4P 4LX

Société Générale,

60 Gracechurch Street, London EC3V 0HD

from whom claim forms and further information can be obtained.

Copies of the Annual Report and Accounts will be available in French and in English on application to S.G.Warbura & Co. Ltd.

NOTICE TO HOLDERS OF THERMO INSTRUMENT SYSTEMS INC. 3 1/2% SENIOR CONVERTIBLE DEBENTURES DUE 2000

NOTICE IS HEREBY GIVEN by Thermo Instrument Systems Inc. ("the Corporation"), pursuant to Section 7(a)(v) of the Fiscal Agency Agreement dated as of September 15, 1993 among the Corporation, Thermo Electron Corporation and Chemical Bank, as Fiscal Agent, that, effective as of April 3, 1995, the conversion price of the Corporation's 3 1/2% Senior Convertible Debentures due 2000 will be adjusted from \$31.75 to \$21.17. This adjustment reflects a three-for-two split of the Corporation's Common Stock, \$1.10 par value per share, to be paid in the form of a 50% stock dividend on April 14, 1995 to shareholders of record as of March 31, 1995.

THE CHEMICAL

Fiscal Agent

Lisa Bransten

LONDON

Terry Byland

Analysts still cautious on domestic side

In an uncertain investment world, one beacon continues to shine forth: dividend growth among UK companies is exceeding even the most optimistic forecasts.

This lies behind all the "valuation" arguments for buying equities which have fuelled the recent rally in share prices. Forecasts of a further 10 per cent growth in dividends this year are almost commonplace among analysis.

But there is still caution on the consumer side. Charterhouse Tilney argues that government is unlikely to risk "anything significant" in the form of tax cuts. And, although the house does not anticipate another base rate cut this year, such a possibility merely underlines the split between domestic and export-orientated companies.

The stress is on the manufacturing and construction sectors, which benefit from the economic recovery and the dip in sterling. Many of the builders are

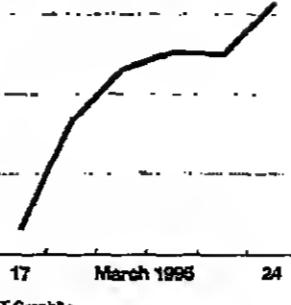
host seminars on the Copenhagen financial markets, in Frankfurt on Wednesday and in London on Thursday.

The CSE, itself in the throes of planning reforms, wants Copenhagen to be seen as the northern hub of financial markets in Europe. The seminar will address: the Danish government bond and mortgage bond markets; the CSE itself; banking, industry and equities. Political weight will be added by the Danish finance minister, Mr Mogens Lykketoft, and Mrs Mimi Jakobson, the minister for business and industry.

Two more government land auctions, today and on Thursday, may provide new points of focus at the end of a disappointing results season. Cheung Kong failed to excite the market with its figures although Sun Hung Kai's figures after the market closed on Friday, were better than some had expected.

In the absence of fresh impetus, the market will continue to take its lead from the US. On the corporate front, Henderson Land and Henderson Investment report tomorrow and New World on Wednesday.

FT-SE-A All-Share index



Source: FT Graphite

thrice-blessed by their involvement with the German economy and the D-Mark, although the sudden tail-slip in Frankfurt last Thursday when the D-Mark problems resurfaced might act as a warning light.

This week's company statements should therefore give the market plenty of evidence on whether it is on the right track. Blue Circle, Redland and Imcraze are all likely to bear out market optimism. But traders will look closely at boardroom comments from UK consumer-orientated stocks like Iceland and Next.

TOKYO

Trading for March settlements ends today and the wave of profit-taking by companies and institutional investors looking to pop up their annual earnings is likely to ease, writes Enrico Tironzio.

This does not mean that investors will immediately rush to buy shares since overseas fund managers are likely to continue to take advantage of the foreign exchange gains on their holdings. However, there is a case for a technical rebound of stocks heavily sold on year-end profit-taking.

Such moves were already evident last week, as the brokers, which have been heavily sold off during the past few weeks, were bought on short covering, with the sector rising 2 per cent Friday.

Sectors heavily hit over the past week include steels, down 9.6 per cent, which are widely held by banks and corporate investors. Analysts have noted a recovery in steel demand and widening profit margins over the past few months, indicating that the decline is largely due to seasonal selling rather than the sector's earnings performance.

Compiled by Michael Morgan

Many expect the shares to be

priced at SK104 a share, the lower end of the indicated SK102 to SK112 range. Late on Friday they were trading at SK105.5 a share, helped by a late rebound in the stock market.

The issue will be one of Germany's biggest initial public offerings this year. The largest will be SKW Trostberg, a specialty chemicals company controlled by Viat, which is expected to raise around DM1bn.

The sharp fall in the German share market had some dealers wondering whether the IPO for SGL Carbon, a subsidiary of Hoechst chemicals which started roadshowing its international share sale last week, would go ahead. However, Mr Markus Lauener, SGL spokesman, said: "We see no reason to pull the issue."

SGL Carbon's offering is expected to raise at least DM400m. About 20 per cent of the shares are targeted at US investors. Dresdner Bank and Kleinwort Benson are joint global co-ordinators. The indicated price range for the shares has been set at DM55-DM66, excluding a 15 per cent over-allotment option, between 7.2m and 9.1m shares to be issued, with bookbuilding lasting until April 3.

Market doldrums are also overhanging the forthcoming sale of shares in Böhler-Uddeholm, the Austrian specialty steel manufacturer. The offering will comprise 5.25m shares belonging to the Austrian state holding company OIAG and 3m of new shares.

Many expect the shares to be priced at the low end of its SK650 to SK750 indicated range, reflecting investors' continued price-sensitivity. The shares will be sold in three equal tranches - in Austria by Creditanstalt, the EU by S.G. Warburg and the rest of the world by CS First Boston.

Benefiting from its less cyclical nature, AB Linde, the Swedish clothes retailer, managed to place 8.1m shares last week despite the stock market troubles.

Although dealers said it had not been an easy sale in the choppy market conditions, a syndicate official at Warburg - joint global co-ordinator together with Handelsbanken - said the shares were well

subscribed by high-quality investors. They were priced at SK104 a share, the lower end of the indicated SK102 to SK112 range. Late on Friday they were trading at SK105.5 a share, helped by a late rebound in the stock market.

Still, market conditions do not augur particularly well for primary activity, and participants are bracing themselves for another difficult week.

"Until early [last] week, there was still a hope that a cut in German interest rates would take the pressure off cross rates in Europe," said Mr Mike Young, director of European investment strategy at Merrill Lynch. "Now the penny has dropped that this is unlikely to happen, people are taking a serious look at the earnings implications of continued D-Mark strength."

The latest pull-back has brought many European markets back into a valuation range where they look "more attractive than they have for some time", he says. However, many investors remain sidelined, burnt by losses on previous purchases and hoping that shares will get even cheaper.

In Russia, meanwhile, Kleinwort Benson is advising gas giant Gazprom on the sale of up to 9 per cent of its shares to international gas and oil companies, rather than an offering to institutional investors.

"We are actively negotiating with several large oil and gas companies," said Mr Philip Lambert, director of oil and gas corporate finance at KB.

He stressed, however, that this does not preclude an institutional offering in the future.

Russia's Komiitec, which owns the oil company Komi, is planning to issue a convertible bond via Swiss Bank Corporation some time in mid-1995. Accountant Deloitte & Touche CIS is preparing audited accounts conforming to US accounting procedures.

Lukoil, the publicly traded Russian oil conglomerate, is also expected to issue a convertible bond in the coming months.

Conner Middelmann

NOTICE OF PARTIAL REDEMPTION

JAPAN AIR LINES COMPANY, LTD.

(Nippon Kokai Kaihatsu Kaisya) (the "Company")

U.S. \$42,100,000 10 7/8 per cent.

Guaranteed Bonds due 1996 (the "Bonds")

NOTICE IS HEREBY GIVEN that the following Bonds of the Company, in the aggregate amount of \$42,100,000 have been drawn for redemption on April 28, 1995 (the "Redemption Date") for the account of the Sinking Fund at a redemption price (the "Redemption Price") of 107% of the principal amount thereof.

SELLERS OF BONDS CALLED FOR REDEMPTION

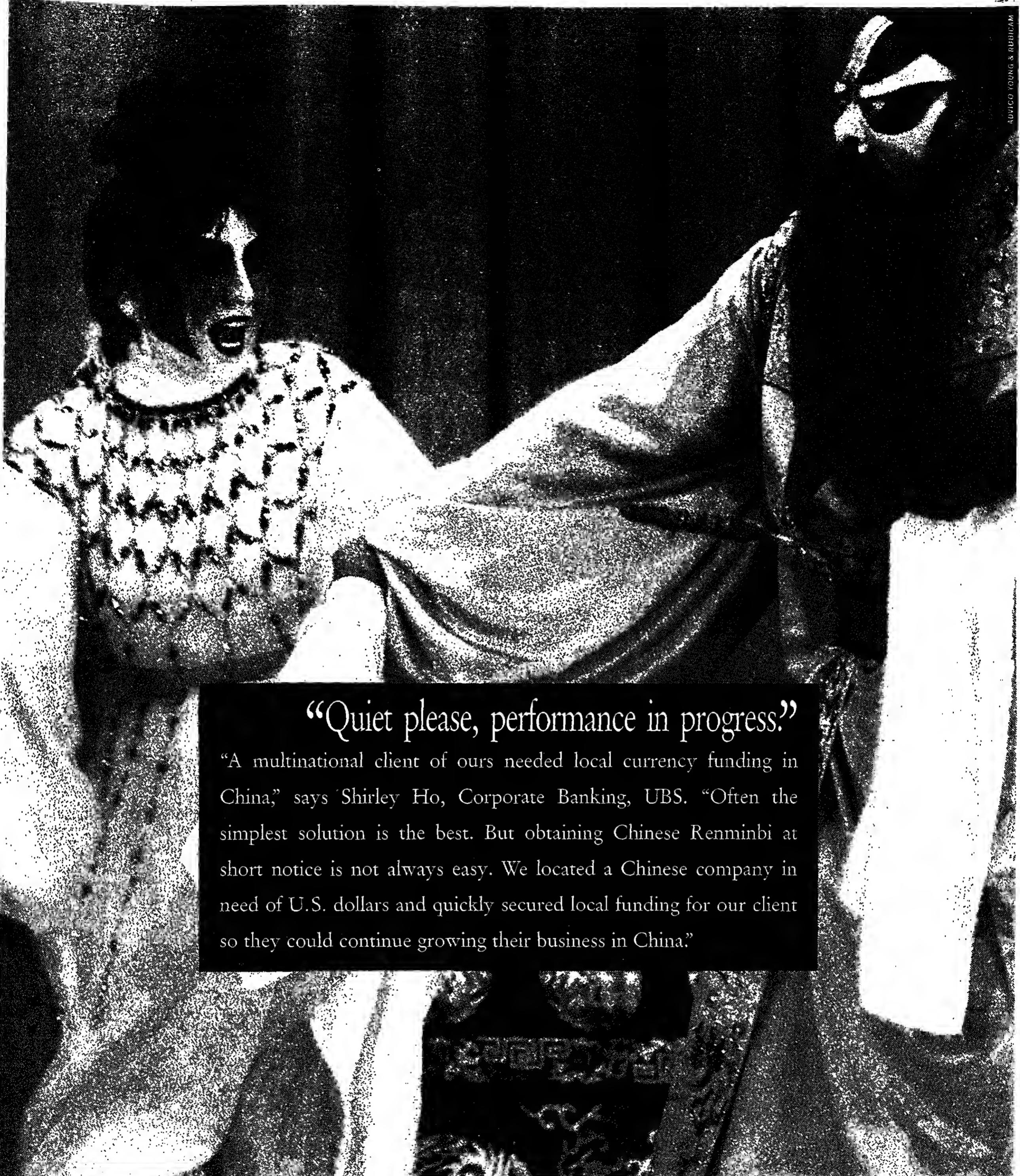
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24 MARCH 1995

FINANCIAL TIMES MONDAY MARCH 27 1995 *

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ADVICO YOUNG & RUBICAM

“Quiet please, performance in progress.”

“A multinational client of ours needed local currency funding in China,” says Shirley Ho, Corporate Banking, UBS. “Often the simplest solution is the best. But obtaining Chinese Renminbi at short notice is not always easy. We located a Chinese company in need of U.S. dollars and quickly secured local funding for our client so they could continue growing their business in China.”



NEW YORK, LONDON, PARIS, FRANKFURT, ZURICH, GENEVA, SINGAPORE, HONG KONG, TOKYO

WORLD STOCK MARKETS

WORLD STOCK																											
EUROPE			FRANCE (Mar 24 / Frs.)			Greece (Mar 24 / Drachma)			Ireland (Mar 24 / Ecu)			Italy (Mar 24 / Lire)			Portugal (Mar 24 / Escudo)			Spain (Mar 24 / Pesos)			Turkey (Mar 24 / Tk Lira)			PACIFIC			
AUSTRIA (Mar 24 / Sch)	AGF	150,50	+3,80	213,90	149	ING	400	-1,60	200,50	24	OSA	200,50	+0,50	320,20	25,0	Stora	411	-14	220	411	12	McDon	3,20	+1,20	3,20	4,1	13,8
Autel	Autel	554	+2,00	888,50	521	Ind Wk	170	+1,00	180,00	165	Polym	91,50	+0,50	57,50	20,0	Siemens	378	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	614,40	+0,50	445,50	570,50	Indust	500	+1,00	200,00	180	Proba	100,70	+0,50	98,50	180	Siemens	395	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	1,297	+1,00	2,076	1,851	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	396	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	2,058	+1,00	2,440	1,841	Autel	500	+1,00	200,00	180	Roders	45,10	+0,50	45,50	40,50	Siemens	397	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	398	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	399	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	400	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	401	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	402	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	403	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	404	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	405	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	406	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	407	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	408	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	409	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	410	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	411	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	412	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	413	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	414	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	415	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	416	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	417	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	418	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	419	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,00	200,00	210	Autel	450,50	+1,00	180,00	165	Roders	45,10	+0,50	45,50	40,50	Siemens	420	-16	1,010	583	788	W. Min	8,50	+1,00	7,45	5,2	1,2
Autel	Autel	227,70	+1,0																								

INDICES

	Mar 34	Mar 24	Mar 22	High	1994/5
					Low
Argentina					
General (29/12/77)	12852.79	12459.17	12821.0	25470.48	10/2/94
Australia					
All Ordinaries(1/1/80)	1897.2	1880.9	1882.4	2540.61	3/2/94
All Mining(1/1/80)	834.6	827.5	825.6	1136.10	3/2/94
Austria					
Credit Aktien(30/12/84)	360.94	361.15	364.16	480.66	2/2/94
Trade Index(21/1/81)	967.49	957.12	977.56	1222.25	1/2/94
Belgium					
BSE(20/1/81)	1289.98	1285.34	1289.38	1942.85	9/2/94
Brazil					
Bovespa (28/12/83)	33612.9	31456.0	30302.9	55110.00	13/9/94
Canada					
Mutual Funds(1/1/75)	4131.01	4085.87	4049.57	4321.07	18/1/96
Composite(1/1/75)	4517.10	4230.40	4230.20	4880.50	23/3/94
Portfolio 55(1/1/83)	2142.81	2132.88	2114.46	2182.81	1/2/94
Chile					
IPCA Gen (31/12/80)	5380.5	5247.31	5232.1	5754.48	21/11/94
Denmark					
Copenhagen(33/1/83)	338.02	340.24	341.88	418.78	2/2/94
Finland					

US INDICES

AFRICA

SOUTH AFRICA (Mar 24 / Pre- #1 - 1986)

AMERICA

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CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

Mar 24	Closing mid-point	Change on day	Bid/offer spread	Day's mid low	One month	Rate %PA	Three months	Rate %PA	One year	Rate %PA	Bank of Eng. Index
Europe											
Austria	(Sch) 18.9431	+0.1250	338 - 523	15.856	15.7053	15.8907	0.9	15.7988	1.2	-	108.4
Belgium	(Bel) 45.4225	+0.2000	45.2500	45.5199	45.1025	46.4225	0.6	46.0735	0.1	110.1	
Denmark	(DK) 8.9414	+0.0014	378 - 450	8.8614	8.8510	8.8510	-1.3	8.8552	-0.2	8.9768	0.3
Finland	(Fin) 7.0224	+0.0356	174 - 257	7.0350	6.9900	7.0350	-0.1	7.0168	0.3	7.0350	0.2
France	(Fr) 7.9198	+0.0111	151 - 257	7.9289	7.9289	7.9289	-1.9	7.9237	-0.2	106.8	
Germany	(Dm) 1.2920	+0.0174	497 - 521	2.2629	2.2567	2.2483	1.4	2.2422	1.8	2.2059	2.0
Greece	(Gr) 304.8265	+0.0008	991 - 001	1.0040	0.9977	0.996	0.5	0.9986	0.0	0.9933	0.0
Iceland	(Is) 0.9595	+0.0008	991 - 001	1.0040	0.9977	0.996	0.5	0.9986	0.0	0.9933	0.0
Ireland	(I) 2740.78	-12.74	793 - 178	7.9589	7.9589	7.9589	-4.4	2564.76	-4.2	2563.47	0.0
Luxembourg	(L) 4.2522	+0.2903	689 - 501	46.5180	46.1024	46.4835	-0.4	46.0035	0.7	46.0035	0.0
Netherlands	(P) 2.5229	+0.0176	216 - 241	2.3284	2.3053	2.3282	1.2	2.2738	1.2	2.4751	1.9
Norway	(Nkr) 10.0213	+0.0471	111 - 151	10.0213	10.0213	10.0213	-1.1	10.0213	-0.2	10.0213	0.0
Portugal	(Ps) 236.685	+0.0289	759 - 805	207.748	206.45	207.2948	-2.7	206.444	-2.1	213.073	3.1
Spain	(Es) 1.0596	+0.0295	484 - 497	1.0596	1.0596	1.0596	-0.1	1.0596	-0.1	1.0596	0.0
Sweden	(Se) 1.8657	+0.0165	645 - 568	1.6869	1.6817	1.6813	2.8	1.6824	2.3	1.6808	3.3
Switzerland	(Sw) 1.2130	+0.0034	303 - 317	1.2337	1.2263	1.2317	-0.7	1.2324	-0.5	1.2274	0.3
UK	(Gbp) 1.02824	+0.0034	303 - 317	1.2337	1.2263	1.2317	-0.7	1.2324	-0.5	1.2274	0.3
SDR											
America											
Argentina	(Peso) 1.5925	-0.001	921 - 929	1.5925	1.5880	1.5880	-	-	-	-	
Brazil	(Brl) 1.4467	+0.0004	448 - 455	1.4518	1.4440	1.4440	-	-	-	-	
Canada	(Cdn) 2.2337	+0.0053	348 - 365	2.2373	2.2295	2.2292	-1.8	2.2445	-1.6	2.2458	-0.4
Mexico (New Pesos)	10.9377	+0.3302	954 - 965	10.9688	10.8681	10.9688	-	-	-	-	80.9
Pacific/Middle East/Africa											
Australia	(A\$) 2.1874	-0.0104	862 - 886	2.1900	2.1860	2.1903	-1.8	2.1862	-1.6	2.1900	9.0
Hong Kong	(Hk\$) 12.3191	+0.0226	160 - 222	12.3738	12.2620	12.3187	0.0	12.3194	0.0	12.3127	0.1
Israel	(Ils) 4.2522	+0.0288	197 - 365	50.5240	50.5040	50.5240	-	-	-	-	
Japan	(Y) 141.367	+0.0079	705 - 708	4.7788	4.7387	4.7788	-	-	-	-	
Malaysia	(M) 4.0547	+0.0079	531 - 563	4.0727	4.0440	4.0727	-	-	-	-	
New Zealand	(NZ\$) 2.4502	+0.0102	484 - 518	2.4543	2.4485	2.4503	-3.0	2.4667	-2.7	2.4688	-1.5
Philippines	(P) 41.5641	+0.0149	375 - 404	40.5240	40.5240	40.5240	-	-	-	-	
Saudi Arabia	(Riy) 3.2540	+0.0299	769 - 767	9.004	5.9560	9.004	-	-	-	-	
Singapore	(S\$) 2.2540	+0.0002	2.2711 - 2.2531	-	-	-	-	-	-	-	
South Africa	(R) 5.7533	+0.0182	512 - 567	5.7533	5.7533	5.7533	-	-	-	-	
South Korea (Won)	1227.58	+1.28	765 - 827	1223.99	1223.22	1223.99	-	-	-	-	
Thailand	(T) 41.4184	+0.0182	362 - 394	41.5183	41.3020	41.5183	-	-	-	-	

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Mar 24	Closing mid-point	Change on day	Bid/offer spread	Day's mid low	One month	Rate %PA	Three months	Rate %PA	One year	Rate %PA	J P Morgan index
Europe											
Austria	(Sch) 8.9442	+0.0062	403 - 481	8.9481	8.9290	8.9342	1.2	8.9137	1.2	8.9432	1.0
Belgium	(Bel) 12.5126	+0.185	210 - 260	21.550	20.9000	21.4325	-0.2	21.1825	-0.2	21.055	0.1
Denmark	(DK) 10.9240	+0.0237	154 - 204	11.0240	10.9240	11.0240	-0.5	11.0240	-0.5	11.0240	0.0
Finland	(Fin) 4.4708	+0.0233	690 - 725	4.4708	4.4662	4.4708	-2.2	4.4649	-1.9	5.0108	-0.8
France	(Fr) 14.1228	+0.0113	123 - 130	14.1448	14.0228	14.1448	-1.2	14.0665	-1.2	13.956	1.2
Greece	(Gr) 12.7183	+0.0230	123 - 130	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Iceland	(I) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Italy	(It) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Luxembourg	(L) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Netherlands	(Nl) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Norway	(Nkr) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Spain	(Es) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Sweden	(Se) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
Switzerland	(Sw) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
UK	(Gbp) 12.7183	+0.0235	120 - 125	12.7453	12.7453	12.7453	-4.7	12.7453	-8.1	12.0043	-0.8
SDR											
America											
Argentina	(Peso) 1.5925	-0.001	921 - 929	1.5925	1.5880	1.5880	-	-	-	-	
Brazil	(Brl) 1.4467	+0.0004	448 - 455	1.4518	1.4440	1.4440	-	-	-	-	
Canada	(Cdn) 2.2337	+0.0053	348 - 365	2.2373	2.2295	2.2292	-1.8	2.2445	-1.6	2.2458	-0.4
Mexico (New Pesos)	10.9377</td										

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3	41	7	3716	96	35 ¹ ₄	36	+

FT GUIDE TO THE WEEK

MONDAY 27

EU social affairs council

European Union social affairs ministers consider terms and conditions for workers posted to another member state. A directive, first mooted in 1991, was designed to set common standards, but ministers are split between those who want the rules of the host country to apply from the first day of work and those who want a grace-period.

US and Japan discuss cars

The US is demanding deregulation of the market for replacement parts and insisting that Japanese dealers agree to sell more foreign cars as the two sides meet in Tokyo.

Clinton receives Bolger

New Zealand's prime minister Jim Bolger is due to call on President Clinton at the White House, the first meeting between a NZ premier and a US president for 11 years and seen as marking the end of the row over US nuclear vessels being banned from visiting New Zealand ports.

Animal journeys deal unlikely

European Union agriculture ministers meeting in Brussels try again to end deadlock over the transport of live animals. France, which holds the EU presidency, has left on the table compromise proposals it put forward in February, setting limits on journeys depending on the type and age of animal. They were not enough to win over Britain and Germany. Several southern states remain opposed to limits on journey time.

Havel on far east trip

Vaclav Havel, president of the Czech Republic, officially begins his first visit to Australia, accompanied by finance minister, Ivan Kocarik, as well as trade, banking and business representatives.

Ilievici visits Albania

President Ion Iliescu of Romania, on a two-day visit to Albania, the first by a Romanian head of state since the collapse of communism, is due to sign economic and cultural accords.

EU official visits Geneva

Jürgen Trumpf, who as secretary general of the European Council is the top civil servant in Brussels, visits Geneva for talks with Sadako Ogata, United Nations high commissioner for refugees, and Ayala Lasso, UN commissioner for human rights.

Academy Awards ceremony

Hollywood's finest gather for presentation of the gold statuettes. A few perplexed British faces will be among the tuxedos: Alan Bennett and Nigel Hawthorne contending for Oscars for *The Madness of King George*, and screenwriter Richard Curtis for *Four Weddings and a Funeral*.



Trying to cut down a little: the political will seems lacking to produce an agreement to cut greenhouse gases further at this week's climate conference in Berlin

But this may be the US's year, with *Forrest Gump* sweeping through the top awards and only Jessica Lange (best actress favourite) surviving the *Forrest* fire.

Holidays

Burma (Armed Forces Day).

TUESDAY 28

Hot air on global warming

Up to 5,000 delegates, observers and journalists from more than 100 countries assemble in Berlin for the biggest environmental conference since the 1992 earth summit in Rio (to April 7). The subject is climate change.

Hopes for an extension of the Rio commitment to cut emissions of carbon dioxide, the most common of the "greenhouse gases" to 1990 levels by the year 2000, may prove forlorn.

Signs are that resistance to further action from the Opec states and some developing countries will prove hard to overcome. Even some OECD states, such as the US, Canada and Australia, have strong reservations.

Kozhrev starts Mideast trip

Andrei Kozhrev, Russia's foreign minister, visits the Middle East. Russia's increasing assertiveness in the region's politics is causing increasing tensions with the US. Against the wishes of the Clinton administration, Russia is still determined to sell nuclear technology to Iran and favours a lifting of UN economic sanctions against Iraq.

WTO financial services

Negotiators on financial services meet at the World Trade Organisation in Geneva to review progress towards a liberalisation deal ahead of the June 30 deadline. The US says other countries must improve their market-opening offers before it will agree to open the full range of financial services to all-comers.

Japanese mission to N Korea

Japan's ruling coalition parties send a team to North Korea to pave the way for talks on normalising diplomatic relations following Pyongyang's agreement to end its nuclear weapons programme.

Fed policy-makers meet

With abundant signs of a cooling economy, analysts predict that the US Federal Open Market Committee will not raise interest rates.

FT Survey

Poland.

WEDNESDAY 29

Finnish parliament sits

Finland's parliament sees the first gathering of the country's 200 MPs since the Social Democrats won the general election 10 days ago. It gives President Pekka Lippinen, the Social Democratic leader, the chance to invite Paavo Lipponen, the Social Democratic leader, to form a coalition government - but only if

the World Trade Organisation's disputes body, which meets in Geneva, may have to wait for its first case. Malaysia last week said it was lifting barriers to petrochemical imports from Singapore, which planned to ask today for a disputes panel to rule on its complaint.

THURSDAY 30

Santer receives Maltese PM

Jacques Santer, president of the European Commission, meets Malta's prime minister Eddie Fenech-Adami. Malta is pressing for early admission to the European Union, and the meeting is expected to cover the island's impressive progress in meeting the economic criteria for membership.

Holidays

Central African Republic, Madagascar, Taiwan (Youth Day).

FRIDAY 31

Japanese deregulation plan

A keenly awaited five-year economic deregulation programme is due to be announced, in an attempt to stimulate competition, reduce business costs and encourage imports. The first draft has disappointed Japanese business lobbies, the US and the European Union. A weak final plan may arouse fears that Japan's trade surplus will be slow to shrink, so putting more upward pressure on the yen.

UN mandate in Croatia ends

The mandate for United Nations peace-keeping troops in Croatia expires at midnight. However, Croatia's President Franjo Tudjman has agreed they can stay, averting renewed hostilities.

Other economic news

Monday: US existing home sales fall sharply in January, with the latest Beige Book report suggesting a further drop last month before recovery in the spring. Italian factory gate inflation is forecast to have risen in January.

Tuesday: US consumer confidence is expected to show a deterioration for March as the Federal Open Markets Committee meets to discuss a possible rise in interest rates.

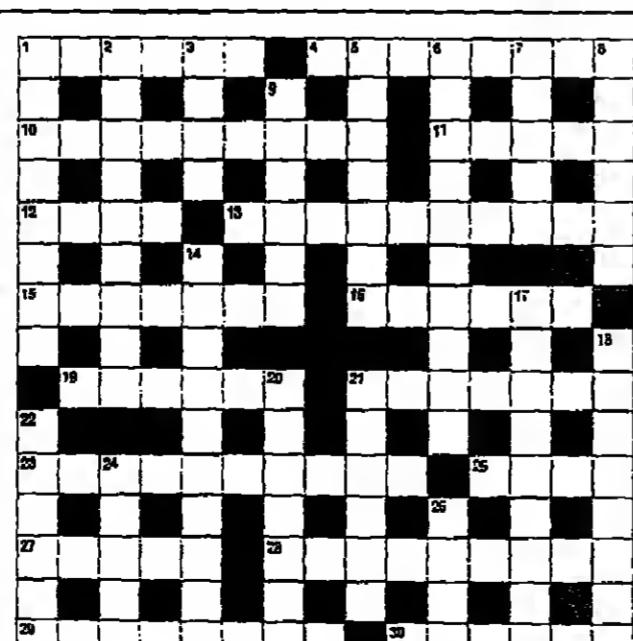
Wednesday: US new home sales are predicted to have dropped in February despite reports of a pick-up in activity from some house-builders. The Italian unemployment rate is believed to have dropped below 12 per cent in January.

Thursday: Little change is expected in the number of new claimants for unemployment benefit in the US in the week ending March 25. Japanese industrial production should have rebounded last month after the big fall caused in January by the Kobe earthquake, restoring the upward trend of the past year.

Friday: The final estimate of US gross domestic product in the fourth quarter may be revised downwards slightly because of weak December retail sales figures.

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	US	Feb existing home sales	-	3.59m
March 27	Japan	Jan overall pers consump expnd**	-1.7%	-3.1%
	Japan	Ditto, workers**	-	-4.4%
	Japan	Job income, workers**	-	-4.7%
Tues	US	Mar consumer confidence	97.0	99.0
March 28	US	Johnson Redbook w/e Mar 25	-	0.6%
Italy	Jan indust production	7.2%	6.1%	
Spain	Jan indust production**	7.2%	7.7%	
Wed	US	Feb new home sales	650,000	678,000
March 29	Japan	Feb retail sales**	-2.4%	-2.7%
Japan	Mar wh/sale price index, 2nd 10 days	-	-0.3%	
Italy	Jan unemployment rate	11.9%	12.1%	
Thur	US	Initial claims w/e Mar 25	340,000	364,000
March 30	US	State benefits w/e Mar 18	-	2.55m
US	Mar agriculture price	-	0.0%	
Japan	Feb indust production	1.7%	-1.5%	
Japan	Feb shipments**	-	-2.6%	
Australia	Feb current a/c	-A\$2.3bn	-A\$2.3bn	
Fri	US	4th qtr gross dom prod final	4.6%	4.6%
March 31	US	4th qtr gross dom prod deflator final	1.3%	1.3%
US	4th qtr after tax corp profs	5%	2.5%	
US	Mar Chicago Ass purch manager**	-	62.7%	
US	Mar Michigan sentiment final	-	91.6	
US	Feb factory orders	0.4%	0.6%	

*month on month. **year on year. seasonally adjusted. Statistics, courtesy MMS International.



MONDAY PRIZE CROSSWORD

No. 8,721 Set by VIXEN

A prize of a Parker Pen Classic 30 fountain pen for the first correct solution copied and five runner-up prizes of £25 Pelikan vouchers will be awarded. Solutions by Thursday April 6, marked Monday Crossword 8,721 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday April 10. Please allow 21 days for delivery of prizes.

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Perry to visit CIS members

William Perry, US defence secretary, starts a tour of Commonwealth of Independent States members Ukraine, Russia, Kazakhstan and Uzbekistan, to discuss military relations and defence conversion.

Clinton marks Haiti pull-out

US President Bill Clinton visits Haiti for a ceremony marking the withdrawal of US troops and their replacement by a US-led multinational peacekeeping force.

Statement on India's trade

P Chidambaram, India's commerce minister and strong advocate of the government's liberalising economic reforms, makes the annual announcement of amendments to the country's trade policies. Industrialists say they expect Mr Chidambaram to offer a "burst" of further reforms, streamlining import and export procedures and possibly removing additional licences in some sectors.

Cricket

The West Indies and Australia start their first test match in Bridgetown, Barbados (to April 2).

FT Survey

Tokyo Capital Markets.

Holidays

Indonesia.

SATURDAY 1

Your place or mine?



The Marriage Act comes into effect in England and Wales, allowing weddings to be held in premises other than churches and register offices. In Scotland the authority to conduct a marriage ceremony is vested solely in the person conducting the ceremony, with no part played by the building in which it takes place.

Young blades on the Thames

The 14th University Boat Race between Oxford and Cambridge is held from Putney to Mortlake on the River Thames in London.

SUNDAY 2

Major embarks on US trip

UK prime minister John Major visits the US. The Northern Ireland peace talks are expected to top the agenda for his discussions with President Clinton.

Daylight saving time starts

The US and Canada put clocks forward one hour.

Compiled by Patrick Stiles

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